





# Ignoring all the warnings

BY C. GORDON TETHER

WHEN WILL they ever learn? Notwithstanding the fact that the Eurocurrency market is drifting towards another crisis arising from the onward march of bankruptcy in the less developed world, it is embarking on another great lending spree. And, at the same time, its protagonists are hard at work trying to head off the long-needed international move to curb its excesses with the help of highly dubious arguments about its "non-responsibility" for the global inflation explosion.

The latest warning about the threat to international financial equilibrium posed by the currency malaise of the Third World was delivered by M. René Larre, general manager of the Bank for International Settlements, when he pointed out a week or so ago that many developing countries which had borrowed to bridge their payments gaps were now in danger of having to default on the resulting indebtedness. And it is the most significant yet.

For no institution has a greater awareness of the extent of the involvement of the Eurocurrency market in the debt that are now pressing so hard on the more vulnerable developing countries and which, therefore, a series of major defaults could mean for it.

Considerable efforts are being made at the moment to divert attention from the gravity of the situation by providing developing countries that have effectively become internationally bankrupt with sufficient relief from their commitments to enable them to avoid having to declare themselves so.

But, as the difficulties encountered by some of these camouflaging operations show, it is highly unlikely that the truth of the matter can be concealed in this way for long. And it is as well to recognise that so many developing countries are coming near to convincing themselves that they are entitled to a moratorium on their international debts that there is a very real possibility that, once set in motion, the default process would rapidly escalate.

Indeed, the proposition that the present plight of the Third World is to a large extent the result of the bad deal it has been meted out by the affluent countries has found expression at recent meetings of developing countries in a demand for a general moratorium.

Remembering that the Euro-

currency market may also have other "default" crises on its hands before long as a result of the deep involvement in the mud-troubled tanker business, this would seem to be a moment when it should be adopting a cautious attitude on all fronts. Yet the latest surveys carried out by the IMF and the BIS both show that, up to quite recently, it was striking a highly expensive note.

Moreover, far from being prepared to recognise that, in one way and another, the market's excesses have played such a major part in generating the serious financial problems the world is having to grapple with today that there is a strong case for subjecting it to international control, its practitioners use every means they can to whitewash it.

## Cause & effect

The latest example is to be found in the February issue of the monthly review of the First National City Bank, one of the most active American participants in Eurocurrency traffic. "The rapid growth of the Eurocurrency market has been blamed," it says in an opening gambit, "for the recent tide of inflation in the industrial countries." But, it then goes on to tell us as though there was not the slightest doubt about it, a look at the numbers shows that the charge is ill-founded.

In the event the evidence provided by a look at its version of "the numbers" turns out to be very tenuous indeed. It admits that there is a close connection between the expansion of the world money supply and the pace of world inflation. But it then seeks to demonstrate that the phenomenal growth of the Eurocurrency market cannot be held responsible for the present global inflation because it accounted for only a relatively small part of the total increase in the money supply during the relevant period.

But this is a matter wherein it is essential to attach greater importance to the relationship between cause and effect than this exercise does. Much of the considerable increase in the world money supply during the past few years is attributable to the need to keep the community adequately supplied with cash once inflation has got into its stride. The responsibility in the matter of Eurocurrency market excesses consists in the fact that they played a part of the greatest part in priming the global inflation pump in the first place.

## RACING BY DOMINIC WIGAN

# Wayward Scot looks best

SKYRNE, WAYWARD SCOT, Perambulator and Moonstone Lad are among the runners for today's highly competitive Surrey Novices' Chase (3.00) at Lingfield and backers seem likely to have a tricky time sorting out the various form lines.

My idea of the probable winner is Wayward Scot, a seven-year-old Jock Scot gelding trained by Fred Winter for Mrs. Betty Stein.

Wayward Scot, who opened his account for the season with an eight-length victory over the veteran Perambulator in the mud-troubled Surrey Novices' Chase at the end of October, has since added to his winnings with a second-placed effort in a similar event at Newbury, and with two comfortably gained victories over fences at Ascot.

In his last race, the valuable two-mile Surrey Novices' Chase, Wayward Scot almost certainly put up his best performance to date. Always travelling smoothly and well within himself, the gelding, seven-year-old, forged clear from half-way and gradually opened up a good lead over Graugewood Girl which he held to the line.

Skyrne, normally the safest of jumpers, came down when lead-

ing at the fifth in that Ascot race, and it is anyone's guess how he would have coped with the summer. However, on his return to the Surrey Novices' Chase at Sandown a month ago, Skyrne would not have beaten Wayward Scot.

**LINGFIELD**  
2.00—The Assassinator  
2.30—Froxy Saint\*\*\*  
2.50—Wayward Scot\*\*\*  
3.20—Watafala  
4.00—Tudor Risk  
4.30—The Sturtevant

**LUDLOW**  
2.15—Master Upham\*  
2.45—De Musset  
3.15—Eastern American  
4.45—Kilwaugh

In what promises to be a fine spectacle, take the progressive Wayward Scot to win at the main expense of Skyrne and Stan Mellor's possibly underrated Faust gelding, Moonstone Lad, a respectable third behind Zonglers and Tex at Wolverhampton recently.

Few trainers have their strings in better form at present than Josh Gifford, and many backers seem sure to side with his consistent chaser, Flying Orchid, in the Felcourt Chase, 2.30. Although this improved chaser, a clever winner at Towcester before decisively disposing of Hunterdon in Warwick's George Coney Challenge Cup a fortnight ago, seems sure to go close, I doubt him conceding three lbs to Frozen Saint, who created a shock at Plumpton on February 23 when beating The Pilgrimage at odds of 25-1 in the Three Bridges Chase.

There is a disappointing turnout for the feature event for the Forbra: Gold Challenge Cup (3.15) at today's meeting. Ludlow. With Mr. Snowman, Yanworth, Golden Batman and Greek Ancestor all withdrawn at the final declaration stage, only four—Mickie, Seaforth, Sizer, Naval Power and Master Upham—remain. The last-named, a chestnut son of The Bo'sun, ran out an impressive winner when outpacing Just the Job and Moon Trip at Sandown recently, and he seems likely to follow up. Later in the afternoon Eastern American, a good second to Monk at Taunton last month, is taken to gain an overdue success in Division II of the Bromfield Novices Chase (4.15).

## SALE ROOM BY ANTONY THORNCROFT

# Revival seen in fine arts

THERE WAS nothing exceptional on offer in the London sale rooms yesterday but there was no lack of buyers, and prices were at the top end of the pre-sale forecasts.

Christie's, for example, sold English and foreign silver for £24,000, with a good attendance of dealers. A set of four George III octagonal entree dishes and covers by Paul Storr set the tone, going to Partridge Fine Art for £4,000, as against the £2,500-£3,000 estimate.

A pair of George III two-light candelabra by William Caff, dated 1761, was bought for £3,000. There were some good prices paid for Portuguese silver, with a pear-shaped tea kettle and stand made in Lisbon around 1760, fetching £2,700.

Among other top prices were the £2,500 from Bicester for a George III two-handle circular soup tureen, cover and stand, by Andrew Fogelberg and Stephen Gilbert; £2,300 from Koopman

for a George II two-handle soup tureen and cover; and the same price from a private buyer for a George IV silver gilt cylindrical tankard.

The biggest total of the day was at the stamp auction of Warwick and Warwick which fetched over £5,000, rare French 11-de-France Fr.10 or Fr.1.50 surcharge sold for £2,200, and a similar 9c. surcharge sold for £1,500. A British 5d orange of 1852 was bought for £300. At Glendinning a medal made £3,154, with a price of £3,300 from Hayward.

The better market for watercolours, discernible at Christie's on Tuesday, was reinforced at Bonhams yesterday with a sale which totalled £13,227. Sir William Russell Pinfold's nudes remain very popular, and one sold for £2,300, while a nude study in black crayon was bought by Waterloo Fine Arts for £580.

The Market Place, Greenwich, by Louise Sawyer sold for £520. Sotheby's, where the market was a very successful sale. There was little to stir the blood in the English furniture and European

clocks and bronzes on offer but the sale room was packed, especially with dealers, and prices often best their forecast. For example, the top price was £1,900 for a late 19th century mahogany and satinwood marquetry cylinder bureau, signed by Wright and Mansfield, which had been expected to go for between £700-£1,000.

A mid-19th century satinwood bookcase fetched £1,050, and a French gilt bronze and porcelain mantel clock of around 1870 made £880 (forecast £300-£500). Many of the items will probably be exported and the auction totalled £25,595 with only one lot unsold.

At Sotheby's main Bond Street sale room there was a modest sale of paintings which totalled £22,023. The Hazlett Gallery paid £2,000 for a set of four ceiling decorations, showing the continents, by Edouard Charlemon, while Roy Miles acquired an English Provincial School pair of paintings of a King Charles Spaniel and a bitch with puppies for £630.

## TV Radio

† Indicates programme in black and white.  
**BBC 1**  
7.55 a.m. Open University. 9.41 For Schools. 12.15 p.m. The Movers. 1.45 News. 1.50 Pebble Mill. 1.45 Trumpton. 3.00 You and Me. 2.15 For Schools. 3.55 Regional News (except London). 4.00 Play School. 4.30 The Wombles. 4.30 Jackanory. 4.45 Blue Peter. 5.10 John Crayen's Newaround. 5.15 Stories Round the World.

6.45 News. 6.45 Nationwide. 6.45 To-morrow's World. 7.10 Top of the Pops. 7.40 Happy Ever After. 8.10 The Boat Comes In. 9.00 News. 9.25 The Good Old Days. 10.10 The World Figure Skating Championships. 10.40 Omnibus. 11.35 To-night. 12.10 a.m. Weather / Regional News.

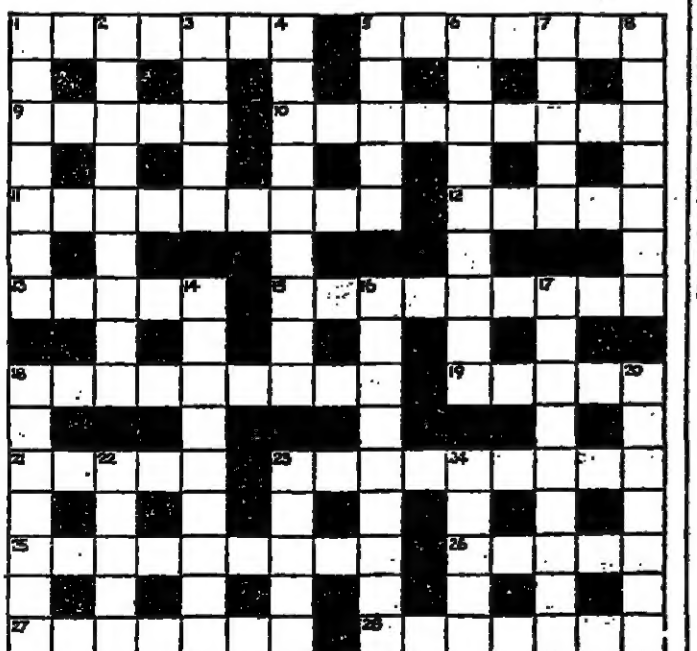
All Regions as BBC 1 except at the following times:  
Wales—1.45-2.00 p.m. Chigley. 5.15-5.40 Biddisword. 5.40-5.45 Crystal Tipps and Allstars. 6.00-6.45 Wales Today. 6.45-7.10 Heddi March. 7.10-7.15 Byel by Saunders Lewis. 10.45-11.05 It's a Small World. 11.05-11.35 World Figure Skating Championships. 12.10 a.m. News for Wales.  
Scotland—8.41-10.01 a.m. For Schools. 6.00-6.45 p.m. Reporting Scotland. 11.05-11.30 Bonhams. 11.30-11.45 Talking Point (North and North-West Transmitters only). 12.10 a.m. News Summary for Scotland.

Northern Ireland—8.30-9.00 a.m. Northern Ireland News. 6.00-6.45 News Around Six. 11.00-11.30 Two Million Pounds the Field. 11.30-11.45 News and Weather for Northern Ireland.  
England—6.00-6.45 p.m. Look North (from Leeds, Manchester, Newcastle); Midlands To-day (from Birmingham); Look East (from Norwich); Points West (from Bristol); South To-day (from Southampton); Spotlight South-West from Plymouth.

**BBC 2**  
6.40 a.m. Open University. 11.00 Play School. 1.00 p.m. Open University. 7.25 Adventure. 7.30 Weather. 7.30 Newsday. 8.10 A Portrait of Richard Marsh, Chairman of British Rail. 9.00 Midweek Cinema: "Moulin Rouge," starring Jose Ferrer. 10.55 Night: Richard Fleischer in conversation with Tony Bullock. 11.25 Newswatch. 11.55 Closedown: Peter Jeffrey reads "The Six Fences" by Charles Tomlinson.

**LONDON**  
6.30 a.m. Schools Programme. 12.00 The Laughing Policeman. 12.10 p.m. Rainbow. 12.30 Money.

## F.T. CROSSWORD PUZZLE No. 3,021



- ACROSS**
- From foreign country Sarah searches Reading (7)
  - Difficult with foreign currency (7)
  - Be niggardly with captans going round Maidenhead (5)
  - Administrative release offering conditional release to one Scots town (9)
  - Timely word on wine by one in France (9)
  - Place of course linked with Derby (10)
  - Leaving to enclose right fern leaf (5)
  - I am according to notes domineering (9)
  - Wide the mark going with sailor to win (3)
  - Follow Cockney female and take action (5)
  - Daughter joins Russian boy on couch (5)
  - Wrinkles that give a bird some stinging (5)
  - Beat friend (mine) before tea break (9)
  - Novel girl who was forever signalling caution (5)
  - Countryside observed they say on railway (7)
  - He steps out of way before horseman (7)
- DOWN**
- Leave when attack cancelled (3)
  - Mac joins artist in demonstration (9)
  - Police chief gets extra in Hollywood (5)
  - Hard work for the Socialists (9)
  - String I went to twist (5)
  - Oil supplier with many branches (5, 4)
  - Happiliness of English computer (5)
  - Smoke is alien to Arctic people (7)
  - Waste conductor with trousers of this kind (9)
  - Female sponsor puts Irishman right on one ship (9)
  - Suitable location for the rest of the natives (5, 3)
  - Complex character from the Greeks (7)
  - Burglar takes term ere it changes (7)
  - Pound put in flower-pot during dance (5)
  - Cleaner youth leader becomes (5)
  - Way to ventilate step (5)
- Solution to Puzzle No. 3,020
- ACROSS: 1. FRENCH 2. READING 3. MOTHER 4. MOTHER 5. MOTHER 6. MOTHER 7. MOTHER 8. MOTHER 9. MOTHER 10. MOTHER 11. MOTHER 12. MOTHER 13. MOTHER 14. MOTHER 15. MOTHER 16. MOTHER 17. MOTHER 18. MOTHER 19. MOTHER 20. MOTHER 21. MOTHER 22. MOTHER 23. MOTHER 24. MOTHER 25. MOTHER 26. MOTHER 27. MOTHER 28. MOTHER 29. MOTHER 30. MOTHER 31. MOTHER 32. MOTHER 33. MOTHER 34. MOTHER 35. MOTHER 36. MOTHER 37. MOTHER 38. MOTHER 39. MOTHER 40. MOTHER 41. MOTHER 42. MOTHER 43. MOTHER 44. MOTHER 45. MOTHER 46. MOTHER 47. MOTHER 48. MOTHER 49. MOTHER 50. MOTHER 51. MOTHER 52. MOTHER 53. MOTHER 54. MOTHER 55. MOTHER 56. MOTHER 57. MOTHER 58. MOTHER 59. MOTHER 60. MOTHER 61. MOTHER 62. MOTHER 63. MOTHER 64. MOTHER 65. MOTHER 66. MOTHER 67. MOTHER 68. MOTHER 69. MOTHER 70. MOTHER 71. MOTHER 72. MOTHER 73. MOTHER 74. MOTHER 75. MOTHER 76. MOTHER 77. MOTHER 78. MOTHER 79. MOTHER 80. MOTHER 81. MOTHER 82. MOTHER 83. MOTHER 84. MOTHER 85. MOTHER 86. MOTHER 87. MOTHER 88. MOTHER 89. MOTHER 90. MOTHER 91. MOTHER 92. MOTHER 93. MOTHER 94. MOTHER 95. MOTHER 96. MOTHER 97. MOTHER 98. MOTHER 99. MOTHER 100. MOTHER 101. MOTHER 102. MOTHER 103. MOTHER 104. MOTHER 105. MOTHER 106. MOTHER 107. MOTHER 108. MOTHER 109. MOTHER 110. MOTHER 111. MOTHER 112. MOTHER 113. MOTHER 114. MOTHER 115. MOTHER 116. MOTHER 117. MOTHER 118. MOTHER 119. MOTHER 120. MOTHER 121. MOTHER 122. MOTHER 123. MOTHER 124. MOTHER 125. MOTHER 126. MOTHER 127. MOTHER 128. MOTHER 129. MOTHER 130. MOTHER 131. MOTHER 132. MOTHER 133. MOTHER 134. MOTHER 135. MOTHER 136. MOTHER 137. MOTHER 138. MOTHER 139. MOTHER 140. MOTHER 141. MOTHER 142. MOTHER 143. MOTHER 144. MOTHER 145. MOTHER 146. MOTHER 147. MOTHER 148. MOTHER 149. MOTHER 150. MOTHER 151. MOTHER 152. MOTHER 153. MOTHER 154. MOTHER 155. MOTHER 156. MOTHER 157. MOTHER 158. MOTHER 159. MOTHER 160. MOTHER 161. MOTHER 162. MOTHER 163. MOTHER 164. MOTHER 165. MOTHER 166. MOTHER 167. MOTHER 168. MOTHER 169. MOTHER 170. MOTHER 171. MOTHER 172. MOTHER 173. MOTHER 174. MOTHER 175. MOTHER 176. MOTHER 177. MOTHER 178. MOTHER 179. MOTHER 180. MOTHER 181. MOTHER 182. MOTHER 183. MOTHER 184. MOTHER 185. MOTHER 186. MOTHER 187. MOTHER 188. MOTHER 189. MOTHER 190. MOTHER 191. MOTHER 192. MOTHER 193. MOTHER 194. MOTHER 195. MOTHER 196. MOTHER 197. MOTHER 198. MOTHER 199. MOTHER 200. MOTHER 201. MOTHER 202. MOTHER 203. MOTHER 204. MOTHER 205. MOTHER 206. MOTHER 207. MOTHER 208. MOTHER 209. MOTHER 210. MOTHER 211. MOTHER 212. MOTHER 213. MOTHER 214. MOTHER 215. MOTHER 216. MOTHER 217. MOTHER 218. MOTHER 219. MOTHER 220. MOTHER 221. MOTHER 222. MOTHER 223. MOTHER 224. MOTHER 225. MOTHER 226. MOTHER 227. MOTHER 228. MOTHER 229. MOTHER 230. MOTHER 231. MOTHER 232. MOTHER 233. MOTHER 234. MOTHER 235. MOTHER 236. MOTHER 237. MOTHER 238. MOTHER 239. MOTHER 240. MOTHER 241. MOTHER 242. MOTHER 243. MOTHER 244. MOTHER 245. MOTHER 246. MOTHER 247. MOTHER 248. MOTHER 249. MOTHER 250. MOTHER 251. MOTHER 252. MOTHER 253. MOTHER 254. MOTHER 255. MOTHER 256. MOTHER 257. MOTHER 258. MOTHER 259. MOTHER 260. MOTHER 261. MOTHER 262. MOTHER 263. MOTHER 264. MOTHER 265. MOTHER 266. MOTHER 267. MOTHER 268. MOTHER 269. MOTHER 270. MOTHER 271. MOTHER 272. MOTHER 273. MOTHER 274. MOTHER 275. MOTHER 276. MOTHER 277. MOTHER 278. MOTHER 279. MOTHER 280. MOTHER 281. MOTHER 282. MOTHER 283. MOTHER 284. MOTHER 285. MOTHER 286. MOTHER 287. MOTHER 288. MOTHER 289. MOTHER 290. MOTHER 291. MOTHER 292. MOTHER 293. MOTHER 294. MOTHER 295. MOTHER 296. MOTHER 297. MOTHER 298. MOTHER 299. MOTHER 300. MOTHER 301. MOTHER 302. MOTHER 303. MOTHER 304. MOTHER 305. MOTHER 306. MOTHER 307. MOTHER 308. MOTHER 309. MOTHER 310. MOTHER 311. MOTHER 312. MOTHER 313. MOTHER 314. MOTHER 315. MOTHER 316. MOTHER 317. MOTHER 318. MOTHER 319. MOTHER 320. MOTHER 321. MOTHER 322. MOTHER 323. MOTHER 324. MOTHER 325. MOTHER 326. MOTHER 327. MOTHER 328. MOTHER 329. MOTHER 330. MOTHER 331. MOTHER 332. MOTHER 333. MOTHER 334. MOTHER 335. MOTHER 336. MOTHER 337. MOTHER 338. MOTHER 339. MOTHER 340. MOTHER 341. MOTHER 342. MOTHER 343. MOTHER 344. MOTHER 345. MOTHER 346. MOTHER 347. MOTHER 348. MOTHER 349. MOTHER 350. MOTHER 351. MOTHER 352. MOTHER 353. MOTHER 354. MOTHER 355. MOTHER 356. MOTHER 357. MOTHER 358. MOTHER 359. MOTHER 360. MOTHER 361. MOTHER 362. MOTHER 363. MOTHER 364. MOTHER 365. MOTHER 366. MOTHER 367. MOTHER 368. MOTHER 369. MOTHER 370. MOTHER 371. MOTHER 372. MOTHER 373. MOTHER 374. MOTHER 375. MOTHER 376. MOTHER 377. MOTHER 378. MOTHER 379. MOTHER 380. MOTHER 381. MOTHER 382. MOTHER 383. MOTHER 384. MOTHER 385. MOTHER 386. MOTHER 387. MOTHER 388. MOTHER 389. MOTHER 390. MOTHER 391. MOTHER 392. MOTHER 393. MOTHER 394. MOTHER 395. MOTHER 396. MOTHER 397. MOTHER 398. MOTHER 399. MOTHER 400. MOTHER 401. MOTHER 402. MOTHER 403. MOTHER 404. MOTHER 405. MOTHER 406. MOTHER 407. MOTHER 408. MOTHER 409. MOTHER 410. MOTHER 411. MOTHER 412. MOTHER 413. MOTHER 414. MOTHER 415. MOTHER 416. MOTHER 417. MOTHER 418. MOTHER 419. MOTHER 420. MOTHER 421. MOTHER 422. MOTHER 423. MOTHER 424. MOTHER 425. MOTHER 426. MOTHER 427. MOTHER 428. MOTHER 429. MOTHER 430. MOTHER 431. MOTHER 432. MOTHER 433. MOTHER 434. MOTHER 435. MOTHER 436. MOTHER 437. MOTHER 438. MOTHER 439. MOTHER 440. MOTHER 441. MOTHER 442. MOTHER 443. MOTHER 444. MOTHER 445. MOTHER 446. MOTHER 447. MOTHER 448. MOTHER 449. MOTHER 450. MOTHER 451. MOTHER 452. MOTHER 453. MOTHER 454. MOTHER 455. MOTHER 456. MOTHER 457. MOTHER 458. MOTHER 459. MOTHER 460. MOTHER 461. MOTHER 462. MOTHER 463. MOTHER 464. MOTHER 465. MOTHER 466. MOTHER 467. MOTHER 468. MOTHER 469. MOTHER 470. MOTHER 471. MOTHER 472. MOTHER 473. MOTHER 474. MOTHER 475. MOTHER 476. MOTHER 477. MOTHER 478. MOTHER 479. MOTHER 480. MOTHER 481. MOTHER 482. MOTHER 483. MOTHER 484. MOTHER 485. MOTHER 486. MOTHER 487. MOTHER 488. MOTHER 489. MOTHER 490. MOTHER 491. MOTHER 492. MOTHER 493. MOTHER 494. MOTHER 495. MOTHER 496. MOTHER 497. MOTHER 498. MOTHER 499. MOTHER 500. MOTHER 501. MOTHER 502. MOTHER 503. MOTHER 504. MOTHER 505. MOTHER 506. MOTHER 507. MOTHER 508. MOTHER 509. MOTHER 510. MOTHER 511. MOTHER 512. MOTHER 513. MOTHER 514. MOTHER 515. MOTHER 516. MOTHER 517. MOTHER 518. MOTHER 519. MOTHER 520. MOTHER 521. MOTHER 522. MOTHER 523. MOTHER 524. MOTHER 525. MOTHER 526. MOTHER 527. MOTHER 528. MOTHER 529. MOTHER 530. MOTHER 531. MOTHER 532. MOTHER 533. MOTHER 534. MOTHER 535. MOTHER 536. MOTHER 537. MOTHER 538. MOTHER 539. MOTHER 540. MOTHER 541. MOTHER 542. MOTHER 543. MOTHER 544. MOTHER 545. MOTHER 546. MOTHER 547. MOTHER 548. MOTHER 549. MOTHER 550. MOTHER 551. MOTHER 552. MOTHER 553. MOTHER 554. MOTHER 555. MOTHER 556. MOTHER 557. MOTHER 558. MOTHER 559. MOTHER 560. MOTHER 561. MOTHER 562. MOTHER 563. MOTHER 564. MOTHER 565. MOTHER 566. MOTHER 567. MOTHER 568. MOTHER 569. MOTHER 570. MOTHER 571. MOTHER 572. MOTHER 573. MOTHER 574. MOTHER 575. MOTHER 576. MOTHER 577. MOTHER 578. MOTHER 579. MOTHER 580. MOTHER 581. MOTHER 582. MOTHER 583. MOTHER 584. MOTHER 585. MOTHER 586. MOTHER 587. MOTHER 588. MOTHER 589. MOTHER 590. MOTHER 591. MOTHER 592. MOTHER 593. MOTHER 594. MOTHER 595. MOTHER 596. MOTHER 597. MOTHER 598. MOTHER 599. MOTHER 600. MOTHER 601. MOTHER 602. MOTHER 603. MOTHER 604. MOTHER 605. MOTHER 606. MOTHER 607. MOTHER 608. MOTHER 609. MOTHER 610. MOTHER 611. MOTHER 612. MOTHER 613. MOTHER 614. MOTHER 615. MOTHER 616. MOTHER 617. MOTHER 618. MOTHER 619. MOTHER 620. MOTHER 621. MOTHER 622. MOTHER 623. MOTHER 624. MOTHER 625. MOTHER 626. MOTHER 627. MOTHER 628. MOTHER 629. MOTHER 630. MOTHER 631. MOTHER 632. MOTHER 633. MOTHER 634. MOTHER 635. MOTHER 636. MOTHER 637. MOTHER 638. MOTHER 639. MOTHER 640. MOTHER 641. MOTHER 642. MOTHER 643. MOTHER 644. MOTHER 645. MOTHER 646. MOTHER 647. MOTHER 648. MOTHER 649. MOTHER 650. MOTHER 651. MOTHER 652. MOTHER 653. MOTHER 654. MOTHER 655. MOTHER 656. MOTHER 657. MOTHER 658. MOTHER 659. MOTHER 660. MOTHER 661. MOTHER 662. MOTHER 663. MOTHER 664. MOTHER 665. MOTHER 666. MOTHER 667. MOTHER 668. MOTHER 669. MOTHER 670. MOTHER 671. MOTHER 672. MOTHER 673. MOTHER 674. MOTHER 675. MOTHER 676. MOTHER 677. MOTHER 678. MOTHER 679. MOTHER 680. MOTHER 681. MOTHER 682. MOTHER 683. MOTHER 684. MOTHER 685. MOTHER 686. MOTHER 687. MOTHER 688. MOTHER 689. MOTHER 690. MOTHER 691. MOTHER 692. MOTHER 693. MOTHER 694. MOTHER 695. MOTHER 696. MOTHER 697. MOTHER 698. MOTHER 699. MOTHER 700. MOTHER 701. MOTHER 702. MOTHER 703. MOTHER 704. MOTHER 705. MOTHER 706. MOTHER 707. MOTHER 708. MOTHER 709. MOTHER 710. MOTHER 711. MOTHER 712. MOTHER 713. MOTHER 714. MOTHER 715. MOTHER 716. MOTHER 717. MOTHER 718. MOTHER 719. MOTHER 720. MOTHER 721. MOTHER 722. MOTHER 723. MOTHER 724. MOTHER 725. MOTHER 726. MOTHER 727. MOTHER 728. MOTHER 729. MOTHER 730. MOTHER 731. MOTHER 732. MOTHER 733. MOTHER 734. MOTHER 735. MOTHER 736. MOTHER 737. MOTHER 738. MOTHER 739. MOTHER 740. MOTHER 741. MOTHER 742. MOTHER 743. MOTHER 744. MOTHER 745. MOTHER 746. MOTHER 747. MOTHER 748. MOTHER 749. MOTHER 750. MOTHER 751. MOTHER 752. MOTHER 753. MOTHER 754. MOTHER 755. MOTHER 756. MOTHER 757. MOTHER 758. MOTHER 759. MOTHER 760. MOTHER 761. MOTHER 762. MOTHER 763. MOTHER 764. MOTHER 765. MOTHER 766. MOTHER 767. MOTHER 768. MOTHER 769. MOTHER 770. MOTHER 771. MOTHER 772. MOTHER 773. MOTHER 774. MOTHER 775. MOTHER 776. MOTHER 777. MOTHER 778. MOTHER 779. MOTHER 780. MOTHER 781. MOTHER 782. MOTHER 783. MOTHER 784. MOTHER 785. MOTHER 786. MOTHER 787. MOTHER 788. MOTHER 789. MOTHER 790. MOTHER 791. MOTHER 792. MOTHER 793. MOTHER 794. MOTHER 795. MOTHER 796. MOTHER 797. MOTHER 798. MOTHER 799. MOTHER 800. MOTHER 801. MOTHER 802. MOTHER 803. MOTHER 804. MOTHER 805. MOTHER 806. MOTHER 807. MOTHER 808. MOTHER 809. MOTHER 810. MOTHER 811. MOTHER 812. MOTHER 813. MOTHER 814. MOTHER 815. MOTHER 816. MOTHER 817. MOTHER 818. MOTHER 819. MOTHER 820. MOTHER 821. MOTHER 822. MOTHER 823. MOTHER 824. MOTHER 825. MOTHER 826. MOTHER 827. MOTHER 828. MOTHER 829. MOTHER 830. MOTHER 831. MOTHER 832. MOTHER 833. MOTHER 834. MOTHER 835. MOTHER 836. MOTHER 837. MOTHER 838. MOTHER 839. MOTHER 840. MOTHER 841. MOTHER 842. MOTHER 843. MOTHER 844. MOTHER 845. MOTHER 846. MOTHER 847. MOTHER 848. MOTHER 849. MOTHER 850. MOTHER 851. MOTHER 852. MOTHER 853. MOTHER 854. MOTHER 855. MOTHER 856. MOTHER 857. MOTHER 858. MOTHER 859. MOTHER 860. MOTHER 861. MOTHER 862. MOTHER 863. MOTHER 864. MOTHER 865. MOTHER 866. MOTHER 867. MOTHER 868. MOTHER 869. MOTHER 870. MOTHER 871. MOTHER 872. MOTHER 873. MOTHER 874. MOTHER 875. MOTHER 876. MOTHER 877. MOTHER 878. MOTHER 879. MOTHER 880. MOTHER 881. MOTHER 882. MOTHER 883. MOTHER 884. MOTHER 885. MOTHER 886. MOTHER 887. MOTHER 888. MOTHER 889. MOTHER 890. MOTHER 891. MOTHER 892. MOTHER 893. MOTHER 894. MOTHER 895. MOTHER 896. MOTHER 897. MOTHER 898. MOTHER 899. MOTHER 900. MOTHER 901. MOTHER 902. MOTHER 903. MOTHER 904. MOTHER 905. MOTHER 906. MOTHER 907. MOTHER 908. MOTHER 909. MOTHER 910. MOTHER 911. MOTHER 912. MOTHER 913. MOTHER 914. MOTHER 915. MOTHER 916. MOTHER 917. MOTHER 918. MOTHER 919. MOTHER 920. MOTHER 921. MOTHER 922. MOTHER 923. MOTHER 924. MOTHER 925. MOTHER 926. MOTHER 927. MOTHER 928. MOTHER 929. MOTHER 930. MOTHER 931. MOTHER 932. MOTHER 933. MOTHER 934. MOTHER 935. MOTHER 936. MOTHER 937. MOTHER 938. MOTHER 939. MOTHER 940. MOTHER 941. MOTHER 942. MOTHER 943. MOTHER 944. MOTHER 945. MOTHER 946. MOTHER 947. MOTHER 948. MOTHER 949. MOTHER 950. MOTHER 951. MOTHER 952. MOTHER 953. MOTHER 954. MOTHER 955. MOTHER 956. MOTHER 957. MOTHER 958. MOTHER 959. MOTHER 960. MOTHER 961. MOTHER 962. MOTHER 963. MOTHER 964. MOTHER 965. MOTHER 966. MOTHER 967. MOTHER 968. MOTHER 969. MOTHER 970. MOTHER 971. MOTHER 972. MOTHER 973. MOTHER 974. MOTHER 975. MOTHER 976. MOTHER 977. MOTHER 978. MOTHER 979. MOTHER 980. MOTHER 981. MOTHER 982. MOTHER 983. MOTHER 984. MOTHER 985. MOTHER 986. MOTHER 987. MOTHER 988. MOTHER 989. MOTHER 990. MOTHER 991. MOTHER 992. MOTHER 993. MOTHER 994. MOTHER 995. MOTHER 996. MOTHER 997. MOTHER 998. MOTHER 999. MOTHER 1000. MOTHER







## WORLD TRADE NEWS

## Venezuelan order for Ericsson

By John Walker

STOCKHOLM, March 3. CANTV, the Venezuelan telephone administration, has placed an order worth \$11.5m (£5.7m) with the Swedish L. M. Ericsson telephone company. The order is for the delivery of FDM multiplexing equipment for system capacities from 120 up to 2,700 channels and will be installed by the administration at numerous locations throughout the country. Deliveries will commence this year and will be completed in 1979.

This order follows two earlier ones from the Venezuelan administration for the delivery of exchange equipment. The first was valued at \$25m, and the second in October last year for similar equipment for \$23m.

At the same time L. M. Ericsson state that they will own 40 per cent of the shares of a new company to be formed in Iran — Simco Ericsson — which will manufacture installation lines and low tension cables for use in Iran.

## U.K. buys more clothes from Hong Kong

BRITAIN bought 156m worth of clothes, mostly trousers, shirts and sweaters, from Hong Kong last year. It was a rise of 16.8 per cent over 1974 and included suits and coats for men, women's suits, coats, skirts, dresses and blouses, but it only secured for the U.K. third place as a market for Hong Kong's clothing exports.

First place was taken by the U.S. which bought Hong Kong clothing worth \$200m, an increase of 28 per cent on 1974. The next most important customer was West Germany which bought \$153m worth, a rise of 8 per cent, which accounted for 18 per cent of all Hong Kong's clothing exports.

Clothing exports to the entire European Economic Community in 1975 were valued at \$303m, a rise of 10 per cent over 1974.

## Lack of major Soviet orders disappoints Britain

By Margaret Hughes

THE OVERALL outlook for British exports may be encouraging following the pickup in the final quarter of last year, but this month at a Soviet-British Chamber luncheon Mr. Shore urged the Soviets to hurry up and place more orders with British industry to maintain the momentum of Anglo-Soviet trade — a message which he had already communicated to Mr. Nikolai Patolichev, the Soviet Foreign Trade Minister.

In February of last year the Prime Minister, Mr. Harold Wilson, returned from Moscow having concluded a new Anglo-Soviet trade agreement. This provided for 1950m worth of cheap British credit covering Soviet contracts over a five-year period. A year has now passed since the signing of this deal and, according to Mr. Shore's statement, the Soviet Union has so far taken up only some £25m, with no more than £24m worth of further business at an advanced stage of negotiation. Most of this business involves small orders covering a wide range of products, rather than the large capital goods exports which the U.K. had been hoping for.

## Japan takes less Chinese oil

By Peter Duminy

THE TREND of reduced oil deliveries from China to Japan this year is confirmed by the first of the bilateral contracts to be signed for 1976. It is reported from Peking that the China Importing Council, the Tokyo-based consortium, has signed an agreement for 2.1m tonnes of crude, a reduction of 12.5 per cent from last year's 2.4m tonnes.

The other, and normally larger, buyer is International Petroleum, the so-called Osaka group, which imported 5.7m tonnes of Chinese oil last year. Its agreement is not expected to be finalised for some time yet, but a spokesman for the semi-official Japan-China Economic Committee said today that this consortium's commitments may be cut by as much as 1.7m tonnes.

If that occurs, Japanese imports would be 25 per cent lower this year, at 8.1m tonnes, the first setback since the Sino-Japanese oil trade began in 1973. Deliveries more than doubled last year to 8.1m tonnes, from about 3.8m tonnes (4.5m kilolitres) in 1974. There were consistent predictions late last year that the 10m tonne milestone would be reached this year.

The latest figuring may throw new light on the sudden contraction of Chinese oil shipments to Japan last month. Each consortium apparently received only 200,000-250,000 tonnes — little more than half the volume expected.

The Japanese claimed to be mystified by this. But reduced shipments would obviously have amounted to intelligent anticipation of reduced contracts this

year. Now that these are now virtually an established fact it is much easier to see that it suits Japan's refining industry which can get all the oil it needs more cheaply from other sources (this year) than to identify any advantage for the Chinese.

China ran a 973m trade deficit with Japan last year and its need of foreign exchange is believed to be acute. Perhaps the main reason why the Chinese may be willing to settle for lower shipments in 1976 is that they are at present negotiating a type of barter deal with the Japanese, in which Japan will ship between \$1.5bn and \$2bn of steel products to China forthwith, and in return will import increased quantities of Chinese oil over a five or 10-year period, beginning in 1977.

Added to this, the increase in grain purchases following last year's poor harvest has meant that orders for equipment, which the Soviets traditionally buy from Britain and other Western European countries, have been cut back. Another factor is that over the past year to 18 months the Soviet Union has suffered a significant deterioration in its terms of trade with the West.

## Production starts at former BL plant

By Terry Dodsworth

SEAT, the Spanish car company in which Fiat holds a 33 per cent interest, has begun production at the former British Leyland plant in Pamplona which it took over last year.

Two-shift production of the 124-D model is planned for the factory, with the first assembly line due to reach a capacity of 200 vehicles a day shortly. The plant has been placed in operation less than five months after the takeover.

SEAT was persuaded to take on the BL concern by the Spanish Government, which was anxious to save the jobs of 1,850 workers in the company. All of these men have been absorbed by the Spanish company. So far SEAT has produced 675,000 units of its version of the 124.

## EEC moves on Brazilian hard board imports

BRUSSELS, March 3

ANTI-DUMPING proceedings against wooden hardboard exports from Brazil to the EEC have been opened by the EEC Commission, a spokesman announced today.

Commission action followed a complaint by the European Hard Board Manufacturers Federation alleging that because of dumping and Government subsidies, wooden hard boards exported by Brazil to the EEC are sold at prices 40 per cent below those charged in Brazil.

The Federation also argues that Brazilian exports to the EEC of hard boards, rose to 20,000 metric tons in the first eight months of 1975 from 16,000 tons in 1973.

AP-DJ.

## Recovery in Japanese investment overseas

By Charles Smith, Far East Editor

TOKYO, March 3

DIRECT OVERSEAS investment approved \$3.5bn worth of overseas investments.

Recovery in the overseas investment figures reflects Japan's increased confidence in its balance of payments situation.

Approvals during the first nine months of the fiscal year (in other words up to the end of December) are put at roughly \$2.4bn, or virtually the same as the total of \$2.38bn approved during the whole of fiscal 1974.

For the full fiscal year the figure could reach \$3.3bn, which would be only just below the record investment level achieved in 1973 when the Finance Ministry

approved \$3.5bn worth of overseas investments.

Recovery in the overseas investment figures reflects Japan's increased confidence in its balance of payments situation.

Deduction of the Asahan project from the total value of investment approvals would leave the figure only marginally above the previous year's level. But this should not necessarily be taken as invalidating the fact of an investment recovery. Japan should not have agreed to go ahead with the Asahan project if the aluminium industry had not felt confident enough about its long term future to back it.

However, the figures also reflect the fact that one or two very major (but also very long term) projects were finalised during 1975 after negotiations which had continued in some cases for several years. The most important of these was the

## More aid urged to offset third world debt problems

By Kevin Rafferty

THE TEN-MAN Commonwealth Group of Experts have suggested four ways in which rich countries can start to help the poorest nations of the world recover from their appalling problems of debt and underdevelopment.

The experts will report that the very poorest countries (those with per capita income of less than \$200) are in a desperate plight. The background is that last year total balance of payments deficits of the non-oil developing countries came to \$35bn (\$17.5bn). The poorest of the poor countries last year could only manage a 2 per cent growth rate, and when account is taken of the rise in population, this was minus 8 per cent in per capita terms.

Given the structure of world trade, smaller balance of payments deficits would mean even lower growth for the poorest countries. Yet the oil nations are running down their balance of payments surpluses, and most of the poor countries are at the edge of their creditworthiness.

In the circumstances the Commonwealth experts suggest that the financing facilities of the International Monetary Fund should be enlarged; that the rich countries of the world should give more aid especially to the poorest, particularly by helping

with debt relief, that there should be trade measures to increase the export earnings of the developing countries; and that the developing countries should stop up their own development efforts.

The experts group which was chaired by Mr. Alister McIntyre, secretary of the Caribbean community, points out that the conditions for borrowing from IMF are often too restrictive for the poorest countries, and on top of this the fund is slow to respond. Many developing countries need money within a few days but it typically takes a month to draw a tranche from the fund. Last year only a handful of poor countries took their first tranche from the fund.

## OPEC aid may decline

By Rupert Cornwell

PARIS, March 3

THE FLOW of aid from OPEC to 128 per cent from 1.40 per cent in 1974, such assistance is well above the aid target of 0.7 per cent of GNP officially in 1974, but fears are growing that the trend will level off or even decline in 1976.

The figures are contained in a statistical document prepared by the Development Aid Division of the Paris-based OECD, and as far as possible exclude military assistance. Not counted as well are the three non-aid-giving members of OPEC — Ecuador, Gabon and Indonesia.

The total of concessional aid from the oil-producing nations containing a grant element of at least 25 per cent rose to \$2.59bn from \$2.54bn. Although it fell as a proportion of gross national product

of the bulk of bilateral aid from OPEC, which excludes funds channelled to international institutions, went to Arab countries.

To the Holders of

## THE INDUSTRIAL BANK OF JAPAN FINANCE COMPANY N.Y.

9 1/4 % Guaranteed Notes Due 1983

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of April 15, 1975 providing for the above Notes, \$1,000,000 principal amount of said Notes bearing the numbers set forth below have been selected for redemption on April 15, 1976, through operation of the Sinking Fund, at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date:

## NOTES OF \$1,000 EACH

26-15	2000	4000	8000	12000	16000	20000	24000	28000	32000	36000	40000	44000	48000	52000	56000	60000	64000	68000	72000	76000	80000	84000	88000	92000	96000	100000	104000	108000	112000	116000	120000	124000	128000	132000	136000	140000	144000	148000	152000	156000	160000	164000	168000	172000	176000	180000	184000	188000	192000	196000	200000	204000	208000	212000	216000	220000	224000	228000	232000	236000	240000	244000	248000	252000	256000	260000	264000	268000	272000	276000	280000	284000	288000	292000	296000	300000	304000	308000	312000	316000	320000	324000	328000	332000	336000	340000	344000	348000	352000	356000	360000	364000	368000	372000	376000	380000	384000	388000	392000	396000	400000	404000	408000	412000	416000	420000	424000	428000	432000	436000	440000	444000	448000	452000	456000	460000	464000	468000	472000	476000	480000	484000	488000	492000	496000	500000	504000	508000	512000	516000	520000	524000	528000	532000	536000	540000	544000	548000	552000	556000	560000	564000	568000	572000	576000	580000	584000	588000	592000	596000	600000	604000	608000	612000	616000	620000	624000	628000	632000	636000	640000	644000	648000	652000	656000	660000	664000	668000	672000	676000	680000	684000	688000	692000	696000	700000	704000	708000	712000	716000	720000	724000	728000	732000	736000	740000	744000	748000	752000	756000	760000	764000	768000	772000	776000	780000	784000	788000	792000	796000	800000	804000	808000	812000	816000	820000	824000	828000	832000	836000	840000	844000	848000	852000	856000	860000	864000	868000	872000	876000	880000	884000	888000	892000	896000	900000	904000	908000	912000	916000	920000	924000	928000	932000	936000	940000	944000	948000	952000	956000	960000	964000	968000	972000	976000	980000	984000	988000	992000	996000	1000000	1004000	1008000	1012000	1016000	1020000	1024000	1028000	1032000	1036000	1040000	1044000	1048000	1052000	1056000	1060000	1064000	1068000	1072000	1076000	1080000	1084000	1088000	1092000	1096000	1100000	1104000	1108000	1112000	1116000	1120000	1124000	1128000	1132000	1136000	1140000	1144000	1148000	1152000	1156000	1160000	1164000	1168000	1172000	1176000	1180000	1184000	1188000	1192000	1196000	1200000	1204000	1208000	1212000	1216000	1220000	1224000	1228000	1232000	1236000	1240000	1244000	1248000	1252000	1256000	1260000	1264000	1268000	1272000	1276000	1280000	1284000	1288000	1292000	1296000	1300000	1304000	1308000	1312000	1316000	1320000	1324000	1328000	1332000	1336000	1340000	1344000	1348000	1352000	1356000	1360000	1364000	1368000	1372000	1376000	1380000	1384000	1388000	1392000	1396000	1400000	1404000	1408000	1412000	1416000	1420000	1424000	1428000	1432000	1436000	1440000	1444000	1448000	1452000	1456000	1460000	1464000	1468000	1472000	1476000	1480000	1484000	1488000	1492000	1496000	1500000	1504000	1508000	1512000	1516000	1520000	1524000	1528000	1532000	1536000	1540000	1544000	1548000	1552000	1556000	1560000	1564000	1568000	1572000	1576000	1580000	1584000	1588000	1592000	1596000	1600000	1604000	1608000	1612000	1616000	1620000	1624000	1628000	1632000	1636000	1640000	1644000	1648000	1652000	1656000	1660000	1664000	1668000	1672000	1676000	1680000	1684000	1688000	1692000	1696000	1700000	1704000	1708000	1712000	1716000	1720000	1724000	1728000	1732000	1736000	1740000	1744000	1748000	1752000	1756000	1760000	1764000	1768000	1772000	1776000	1780000	1784000	1788000	1792000	1796000	1800000	1804000	1808000	1812000	1816000	1820000	1824000	1828000	1832000	1836000	1840000	1844000	1848000	1852000	1856000	1860000	1864000	1868000	1872000	1876000	1880000	1884000	1888000	1892000	1896000	1900000	1904000	1908000	1912000	1916000	1920000	1924000	1928000	1932000	1936000	1940000	1944000	1948000	1952000	1956000	1960000	1964000	1968000	1972000	1976000	1980000	1984000	1988000	1992000	1996000	2000000	2004000	2008000	2012000	2016000	2020000	2024000	2028000	2032000	2036000	2040000	2044000	2048000	2052000	2056000	2060000	2064000	2068000	2072000	2076000	2080000	2084000	2088000	2092000	2096000	2100000	2104000	2108000	2112000	2116000	2120000	2124000	2128000	2132000	2136000	2140000	2144000	2148000	2152000	2156000	2160000	2164000	2168000	2172000	2176000	2180000	2184000	2188000	2192000	2196000	2200000	2204000	2208000	2212000	2216000	2220000	2224000	2228000	2232000	2236000	2240000	2244000	2248000	2252000	2256000	2260000	2264000	2268000	2272000	2276000	2280000	2284000	2288000	2292000	2296000	2300000	2304000	2308000	2312000	2316000	2320000	2324000	2328000	2332000	2336000	2340000	2344000	2348000	2352000	2356000	2360000	2364000	2368000	2372000	2376000	2380000	2384000	2388000	2392000	2396000	2400000	2404000	2408000	2412000	2416000	2420000	2424000	2428000	2432000	2436000	2440000	2444000	2448000	2452000	2456000	2460000	2464000	2468000	2472000	2476000	2480000	2484000	2488000	2492000	2496000	2500000	2504000	2508000	2512000	2516000	2520000	2524000	2528000	2532000	2536000	2540000	2544000	2548000	2552000	2556000	2560000	2564000	2568000	2572000	2576000	2580000	2584000	2588000	2592000	2596000	2600000	2604000	2608000	2612000	2616000	2620000	2624000	2628000	2632000	2636000	2640000	2644000	2648000	2652000	2656000	2660000	2664000	2668000	2672000	2676000	2680000	2684000	2688000	2692000	2696000	2700000	2704000	2708000	2712000	2716000	2720000	2724000	2728000	2732000	2736000	2740000	2744000	2748000	2752000	2756000	2760000	2764000	2768000	2772000	2776000	2780000	2784000	2788000	2792000	2796000	2800000	2804000	2808000	2812000	2816000	2820000	2824000	2828000	2832000	2836000	2840000	2844000	2848000	2852000	2856000	2860000	2864000	2868000	2872000	2876000	2880000	2884000	2888000	2892000	2896000	2900000	2904000	2908000	2912000	2916000	2920000	2924000	2928000	2932000	2936000	2940000	2944000	2948000	2952000	2956000	2960000	2964000	2968000	2972000	2976000	2980000	2984000	2988000	2992000	2996000	3000000	3004000	3008000	3012000	3016000	3020000	3024000	3028000	3032000	3036000	3040000	3044000	3048000	3052000	3056000	3060000	3064000	3068000	3072000	3076000	3080000	3084000	3088000	3092000	3096000	3100000	3104000	3108000	3112000	3116000	3120000	3124000	3128000	3132000	3136000	3140000	3144000	3148000	3152000	3156000	3160000	3164000	3168000	3172000	3176000	3180000	3184000	3188000	3192000	3196000	3200000	3204000	3208000	3212000	3216000	3220000	3224000	3228000	3232000	3236000	3240000	3244000	3248000	3252000	3256000	3260000	3264000	3268000	3272000	3276000	3280000	3284000	3288000	3292000	3296000	3300000	3304000	3308000	3312000	3316000	3320000	3324000	3328000	3332000	3336000	3340000	3344000	3348000	3352000	3356000	3360000	3364000	3368000	3372000	3376000	3380000	3384000	3388000	3392000	3396000	3400000	3404000	3408000	3412000	3416000	3420000	3424000	3428000	3432000	3436000	3440000	3444000	3448000	3452000	3456000	3460000	3464000	3468000	3472000	3476000	3480000	3484000	3488000	3492000	3496000	3500000	3504000	3508000	3512000	3516000	3520000	3524000	3528000	3532000	3536000	3540000	3544000	3548000	3552000	3556000	3560000	3564000	3568000	3572000	3576000	3580000	3584000	3588000	3592000	3596000	3600000	3604000	3608000	3612000	3616000	3620000	3624000	3628000	3632000	3636000	3640000	3644000	3648000	3652000	3656000	3660000	3664000	3668000	3672000	3676000	3680000	3684000	3688000	3692000	3696000	3700000	3704000	3708000	3712000	3716000	3720000	3724000	3728000	3732000	3736000	3740000	3744000	3748000	3752000	3756000	3760000	3764000	3768000	3772000	3776000	3780000	3784000	3788000	3792000	3796000	3800000	3804000	3808000	3812000	3816000	3820000	3824000	3828000	3832000	3836000	3840000	3844000	3848000	3852000	3856000	3860000	3864000	3868000	3872000	3876000	3880000	3884000	3888000	3892000	3896000	3900000	3904000	3908000	3912000	3916000	3920000	3924000	3928000	3932000	3936000	3940000	3944000	3948000	3952000	3956000	3960000	3964000	3968000	3972000	3976000	3980000	3984000	3988000	3992000	3996000	4000000	4004000	4008000	4012000	4016000	4020000	4024000	4028000	4032000	4036000	4040000	4044000	4048000	4052000	4056000	4060000	4064000	4068000	4072000	4076000	4080000	4084000	4088000	4092000	4096000	4100000	4104000	4108000	4112000	4116000	4120000	4124000	4128000	4132000	4136000	4140000	4144000	4148000	4152000	4156000	4160000	4164000	4168000	4172000	4176000	4180000	4184000	4188000	4192000	4196000	4200000	4204000	4208000	4212000
-------	------	------	------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	--------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------











April 1976

Mozambique declares 'war' on Rhodesia: FT correspondents in Southern Africa and London examine the implications of the move

## More pressure on Smith but not a knockout blow

By Tony Hawkins

Salisbury, March 3.

RHODESIAN businessmen reacted calmly to the announcement that the Mozambique border closure. Both organised commerce and industry stressed in separate statements that it had long been expected and that both government and business had undertaken contingency planning against this possibility.

The Rhodesian Association of Industries (RAI) in a statement which at least some businessmen felt to be complacent, said the closure was "an annoyance and unnecessary cost-consequence which we anticipate having to contend with sooner or later". RAI said it had frequently been pressured by the Government that contingency plans had been made. Industry was confident that these would be put into effect as soon as required.

For exporters and importers, however, the political and military effects were likely to be more severe than the economic ones. The loss of the port of Beira and Maputo would naturally have an effect on the flow of imports and exports. While the gravity of the situation must not be minimised, he said, President Machel of Mozambique might not have miscalculated and would end up the loser. The loss of Rhodesian assets in Mozambique was "serious", but obvious problem will be maize, for which Mozambique was a major supplier. Here, Rhodesian maize will be purchased by neighbouring Zambia, Zaire and Botswana, so that the effect need not be too great.

The reaction of South Africa seen considerable diversification and Botswana will be critical. If

Botswana were to cut the rail way through Botswana to South Africa it would be an important blow (though not a knockout blow). But what is more significant is the possibility that South Africa may find it extremely difficult (perhaps for diplomatic and political reasons rather than genuine economic ones) to handle more Rhodesian exports. It would, however, be wrong to exaggerate this possibility because ever since 1974, South Africa has had it in its power to turn the economic screws on Rhodesia, but has failed to do so.

Many different sectors of the economy will be affected. First, and most directly, those exporting manufactured goods both to Malawi (one of Rhodesia's three main export markets for manufacturers) and Mozambique. Air Rhodesia has already suspended flights both to Malawi and Mozambique. The airline has assumed that the communications ban applies to overflying rights.

Exporters of bulk goods may lose orders because of delays and may well find that the cost of exporting through South Africa is higher than through Mozambique. In addition, there is the loss of both Rhodesian assets in Mozambique and of goods in transit. One estimate has it that there are some 16,000 tonnes of maize in Mozambique ports which will be lost.

The effects on Rhodesian payments must be adverse—not only because of the loss of export earnings and of invisible earnings from transit traffic for Zaire, Zambia (despite the border closure with Zambia itself), Botswana and Malawi. Costs of both importing and exporting may increase, especially from the higher South African rail rates announced today.

All in all, the border closure, while not unexpected, would appear to be based on the belief that Rhodesia is ripe for a "quick kill". Clearly none of the Southern African states can want to see a prolonged border closure and President Machel may well have calculated that his move will provide the extra push necessary to ensure further major concessions from Mr. Smith in the constitutional talks.

Finally, there is the impact on Rhodesian morale. Share prices fell on the Rhodesian stock exchange this afternoon and businessmen and investors alike wondered just how long the country can continue to bear up under the weight of bad news.



Members of Rhodesia's security forces pausing during a patrol in their border operational area. The Rhodesia-Mozambique frontier, writes Tony Hawkins, is 1,000 kilometres long and Rhodesia lacks the manpower to patrol it at all adequately. Consequently the guerrillas' scope for increasing their border incidents is considerable, leading to

Increased pressure on the Rhodesian Government to strike across the border at the guerrillas, whose strength, estimates suggest, is 2,000 to 3,000 with some 8,000 under training elsewhere, mainly in Tanzania. The main guerrilla camp is thought to be in northern Mozambique, but there appear to be many small camps near the frontier with Rhodesia.

## U.K. pledge of £15m. as aid for sanctions

By Quentin Peel

COMMONWEALTH Governments are likely today to be "reminded of their obligation" to provide financial assistance to Mozambique to take account of the cost of imposing sanctions on Rhodesia.

The Commonwealth Sanctions Committee is holding a special meeting today in London, called at the request of Tanzania to discuss the position of Mozambique. The committee is expected to ask the Commonwealth Secretariat to investigate how that country can best be helped to bear the cost.

It is understood that Mozambique itself has not made any specific request for aid. But the Commonwealth heads of government, at their summit meeting last year in Kingston, Jamaica, agreed to provide "immediate financial assistance" on independence. Their final communiqué "emphasised the importance of taking immediate practical steps to assist an independent Mozambique in applying sanctions."

Meanwhile, the British Government has already made a definite offer of aid to President Samora Machel, agreed by the former Minister for Overseas Development, Mrs. Judith Hart, at a meeting in Dar-es-Salaam immediately after the Kingston summit. Mrs. Hart confirmed last night that the amount in the "understanding" was £15m.

No deal has been finalised, although Britain has now contributed some £300,000 through the UN refugee aid programme. Talks are still expected to take place later this year.

It has still not been decided whether the Commonwealth countries should offer aid to Mozambique individually, through the Commonwealth Secretariat, or through the UN Sanctions Committee.

There may also be proposals at today's meeting for a further extension of sanctions against Rhodesia. These could include pressure on Botswana to restrict Rhodesian use of the railway line from Bulawayo to Mafeking through its territory.

While the Mozambique decision to impose sanctions was not apparently dependent on any promises of aid, some support is vital to that country's economy, because of its reliance on imports from Rhodesia and exports to its neighbour for foreign exchange.

## Vorster can still rescue Salisbury

By Stewart Dalby

Johannesburg, March 3.

WHILE South African government officials at all levels maintained a stolid silence on the news of Mozambique's bellicose statements today, it is clear that in a purely technical sense, Prime Minister John Vorster is in a position to rescue Mr. Ian Smith. The question is whether politically he can afford to do so.

With external events flying at him so fast (first the collapse of the fortress he supported in the Angolan war and now Mozambique's militant attitude) Mr. Vorster's policy of détente is now

in limbo and he has been pushed further into a corner. Rhodesia has been trying to move away from its dependence on Mozambique and has been helped by the opening of the Beit bridge line just inside South Africa, which links up with the main rail lines down to Johannesburg and thence to Durban. Rhodesia now has two rail spurs into the republic, the other being the line through the Beit bridge line.

Mr. Vorster's policy of détente is now

It would be a severe blow if it were cut off, although this seems unlikely, since Sir Seretse Khama's government in Botswana derives considerable revenue from the transit.

Mr. Vorster could help get Mr. Smith off the hook if he wanted to without too much dislocation to his own economy even if, as predicted, the South African economy does pick up and there is, through increased exports, greater pressure on the Republic's overburdened ports. The Government could also take more Rhodanian exports itself.

But observers believe that Mr. Vorster may not wish to do all the way in helping Mr. Smith because it would further erode South Africa's already frayed exercise in détente.

Mr. Vorster will probably attempt a compromise. Without overtly saying he is bailing out Mr. Smith, he will probably, allow some escalation of Rhodesian trade through South Africa. Whether this will be enough to keep Rhodesia economically viable over even the medium term remains to be seen.

## The economic peril facing Mozambique

By James Buxton

THERE IS little doubt that Mozambique will suffer economically at least as much as Rhodesia by imposing sanctions. Rhodesia, anticipating yesterday's move, had cut down the proportion of its trade using the railways to Beira and Maputo (Lourenço Marques). This trade had been an important earner of foreign exchange for Mozambique.

At the same time Mozambique has been importing from Rhodesia significant quantities of food and industrial products—particularly maize and every-day industrial goods. Some 36,000 Mozambicans work in Rhodesia, and Rhodesia could prevent repatriation of funds.

The railways themselves have hitherto been important revenue earners for Mozambique, but with the imposition of sanctions both the lines between Dondo (which lies inland from Beira) and the Rhodesian border, and similarly between Maputo and the border, will become virtually dead, leading to unemployment among railwaymen and at the ports they serve.

Because of the layout of railways in this part of Africa (see map) the closure of the border will prevent Mozambique getting revenue from traffic between South Africa and Malawi (which goes through both Rhodesia and Mozambique) and from traffic between Botswana and Maputo. South African exports to northern Mozambique will be halted. Traffic from Zaire to

Mozambique ports will end. The city of Beira—the second largest in Mozambique—can expect economic decline as its port loses business.

These blows will strike at an economy which has already been gravely weakened by the departure of most of the Portuguese from Mozambique, leaving the civil service and businesses operating on a shoe string. But there is little doubt that President Samora Machel is taking on new economic problems with his eyes open.

Indeed, his government has, since independence in June last year, made a virtue of the fact that the Africans are mostly very inexperienced in Mozambique, and used this as an opportunity for trying to sweep away all vestiges of the past

and to develop self reliance. Part of his speech yesterday was devoted to encouraging Africans to step up agricultural output to make up for the shortfall in imports.

Even if Mozambique does get the £24m. a year in outside aid which it is estimated it would need to withstand the effect of its sanctions, it must be questioned whether any sum would be able to ensure that there are no internal difficulties. Extra finance may be able to compensate for lost imports, but it can hardly prevent unemployment. The effectiveness of most Government organs in Mozambique is considered low. The security forces may be required to maintain order inside the country as well as fighting a guerrilla war against Rhodesia.



# Have you identified these, as cost-saving solutions to problems in your company?



IF YOU DON'T KNOW ABOUT THESE FOUR AREAS OF INDUSTRIAL TECHNOLOGY, CHANCES ARE YOUR FIRM IS WASTING MATERIALS, MAN-POWER AND MONEY.

### Tribology

Tribology is the technology of surfaces which rub, slide or roll over each other. Bringing together existing knowledge on engineering, metallurgy and other subjects, tribology enables designers and engineers to make a comprehensive and balanced assessment of their requirements at an early stage, thus avoiding a trial-and-error approach as well as costly maintenance and failures of plant machinery. How much could tribology, properly applied, save your company?

Bearing failures in ammonia pumps led to a refusal by operators to run unsafe plant. Traditional proposals to render the pumps safe would have taken three months. A tribology approach reduced down-time to three weeks saving £1.2M.

### Corrosion Prevention

Corrosion can lead to plant shut-down, waste of valuable resources, reduction in equipment efficiency, expensive maintenance and even danger to life. If existing corrosion control methods were more widely used in design and operation, great savings could be realised. In the UK corrosion is costing over £3M a day. How much of this is it costing your firm?

Replacing corrosion prone steel bolts in a chemical plant by stainless steel fasteners reduced labour requirements to free these fasteners from several man-shifts to less than one. This action significantly reduced plant down-time.

### Terotechnology

Terotechnology is concerned with reducing the cost of ownership and with better resource management. It involves plant, machinery, equipment, buildings and structures—their specification and design. The important message of terotechnology is that lowest first cost does not necessarily mean lowest whole-life cost. How could terotechnology be applied to improve your company's performance?

A company handling container traffic introduced terotechnology principles to their operations. The direct cost of maintenance fell by 16 per cent (per tonne handled) within 18 months.

### Materials Handling

Materials handling is concerned with the management and technology of getting the right goods safely to the right place at the right time at minimum cost. The likelihood is that your company's materials handling costs could be reduced; your company's productivity improved. Isn't it worthwhile finding out more about this?

By reducing the number of movement operations in a finished goods store, its associated labour costs were reduced by approximately 60 per cent. No new investment was required.

To: Department of Industry, Room 539, Abell House, John Islip Street, London SW1P 4LN

Please send me information on:

Tribology ☐ 1

Terotechnology ☐ 2

Corrosion ☐ 3

Materials Handling ☐ 4

Name \_\_\_\_\_

Position \_\_\_\_\_

Organisation \_\_\_\_\_

Address \_\_\_\_\_

Industry \_\_\_\_\_

### At hand: proven, practical help

There is a vast store of knowledge, information, skills and services available to you in each of these areas. By exploiting this existing knowledge your company can achieve considerable improvements in industrial efficiency and, consequently, considerable savings.

Almost every company can reduce costs and improve efficiency by better application of the Industrial Technologies. Send the coupon on the left today for further information.

Committee  
for  
Industrial  
Technologies



OVERSEAS NEWS

THE CAMPAIGN AGAINST TENG HSAIO PING

THE POWER STRUGGLE in Peking is apparently going against Teng Hsiao ping. If so the speed of his second fall from grace in ten years has been far more rapid than his first during the Cultural Revolution.

It took many months for his enemies to dispose of Mr. Teng at the outset of the Cultural Revolution. This time his political eclipse has been accomplished in a few weeks.

On February 9 the first posters began appearing in the universities denouncing him. By last week-end Teng was being named directly on university posters in Peking, and referred to as "that Capitalist Road" in the People's Daily, which did not, however, name him explicitly.

A trade mission to China was told by a Chinese official that Teng had had a chance to remodel himself but had failed to rise to the occasion and it was "now too late." At the start of classes at Peking University on Tuesday, students were told he could be classed with the traitors Liu Shao-chi and Lin Biao.

Teng Hsiao-ping is probably headed for oblivion and his second bout of self-criticism and reform through labour. His enemies had less immediate success in 1966. In the early stages of the Cultural Revolution he was in good standing with a record which already showed him twice deputising for Chou En-lai during the premier's overseas visits.

He escaped denunciation at the eleventh plenum of the ninth party congress at which Liu Shao-chi, one time hero and heir apparent to Mao, was attacked and demoted. He survived until December of last year, when he made his last public appearance, for seven years.

If the speed of his latest demise has been unusual and the vicious directness of the charges new, Teng will at least be familiar with the accusations against him. Ten years ago he was accused of sabotaging the socialist education campaign and opposing the agricultural policy—both criticisms which have been levelled against him again this time.

The events of the past few weeks have surprised all the



Trials of Teng (left). Peking university posters attacking "Capitalist roaders" have been aimed at the Vice-Premier.

War for Mao's ear

BY A SPECIAL CORRESPONDENT



Trials of Teng (left). Peking university posters attacking "Capitalist roaders" have been aimed at the Vice-Premier.

experts here. The succession had seemed assured and the future path for China so carefully mapped out by Chou towards economic development and modernisation.

The balance of forces within the politburo seemed to favour the moderate pragmatic elements, as Chou had planned that it should.

But the balance of forces within the politburo is less important in contemporary Chinese politics than the ability of any faction within the politburo to reach the ear of Chairman Mao.

Even the radicals are well aware that last year's good production figures were due as much to the relative stability, which prevailed in the community, as to class struggle.

In the interests of stability they are unlikely to force Teng to make a public confession. A confession could unleash disruptive forces which Teng's detractors are anxious to keep carefully under control, mindful of the near chaos which resulted

from the Cultural Revolution. and mindful, too, that Mr. Teng may still have considerable support in the army of which technically he is still commander in chief. The likelihood is that Mr. Teng will simply disappear from the scene and be expected to work on self criticism, no-one knows quite where.

'Capitalist road' may have to step down

HONG KONG, March 3.

CHINESE senior vice-Premier Teng Hsiao-ping may be forced to step down in the campaign mounted against him by Chairman Mao and the party Central Committee, a report quoted by Peking radio said today.

The report, by correspondents of the New China News Agency and the Peking People's Daily newspaper did not name Teng, but called him "that repentant capitalist roader within the party."

The report said Mr. Teng, a "bourgeois democrat" and "baiter of the great cultural revolution," had been accused of a host of political sins.

These included being the leader of the "right deviationist wind" that began last summer and having "organisations, plans, theory and a programme for his restorationist activities."

The radio, monitored here, quoted the report as saying that the campaign against Mr. Teng, who only last January was considered next in line to the premiership, was being expanded in a controlled manner in Peking's Tsinghua university.

The exposure of the unrepentant capitalist roader is a logical development of the current campaign, the report said. This exposure is not only strongly demanded by teachers and students of Tsinghua university, but also earnestly desired by the entire Chinese people, it added.

Mr. Teng disappeared during the cultural revolution and resurfaced in 1973. He was named vice-Chairman of the party, first vice-Premier and Chief of the General Staff of the Chinese army last spring.

Marubeni chief resigns over TriStar controversy

BY CHARLES SMITH

TOKYO, March 3.

THE CHAIRMAN of Marubeni Corporation, Mr. Hiro Hiyama, who was the company's chief executive and president at the time of Japan's controversial decision to buy the Lockheed TriStar, resigned today to take "moral and social" responsibility for his company's part in the Lockheed affair.

Marubeni was Lockheed's Japanese agent when All Nippon Airways bought 21 TriStars for its domestic services in 1972 and has been accused by Lockheed's Vice-Chairman, Mr. Kotohira, of having advised the bribery of Japanese officials. Mr. Hiyama himself has strongly denied direct involvement in the Lockheed case but two other Marubeni directors, who have already resigned, have admitted signing the now notorious "peanuts" and "pieces" receipts for Lockheed. They too, however, have denied that they understood the purpose of the receipts or were knowingly involved in bribery.

Mr. Hiyama, who was Marubeni's president until the middle of last year, is widely credited with having been the main force behind the company's decision to buy the TriStars, a position among Japanese trading companies. He remained a Marubeni director after the Lockheed affair.



representative director as well as resigning the more honourific post of chairman, but will retain a non-representative directorship. Mr. Hiyama told the Press as Executive Vice-President today that he had offered his resignation from a number of other public positions including the Vice-Chairmanship of the Japan Foreign Trade Council, affair nor in an executive position which gave him overall responsibility for it.

and main procurement agent for the Sapporo project for which some Yen 2400 (£35m.) of equipment have been required over the past five years.

Mr. Hiyama's resignation from Marubeni's chairmanship means that three out of the four Marubeni senior executives who were contracted before the Japanese Diet two weeks ago in its Lockheed enquiry have now given up their posts (although all three will continue to work at the company in other capacities).

The remaining senior executive of Marubeni last year, after serving under Mr. Hiyama, was Executive Vice-President Mr. Matsuo. Mr. Matsuo today said he would not resign from a number of other public positions including the Vice-Chairmanship of the Japan Foreign Trade Council, affair nor in an executive position which gave him overall responsibility for it.

Loan 'not used for payoffs'

BY JAY PALMER

NEW YORK, March 3.

Lockheed Aircraft this morning categorically denied that it had ever used funds received under its U.S. Government loan guarantee programme to pay off foreign officials.

The aerospace company, which makes the Rolls-Royce-powered L-1011 jet, also disclosed that it is now negotiating a new loan financing package with 24 banks.

Testifying before the Senate Banking Committee, Mr. Robert H. Hack, the company's new interim chairman, said that a "quarter-by-quarter examination" of financial records since the start of borrowings under the (loan) programme shows clearly that Lockheed's foreign business has never been a drain on cash.

Mr. Hack's statement, which was made in a letter to the committee, said that the company was taking to prevent future wrongdoings, coincides with an announcement from the Atlanta, voluntarily disclosed

Securities and Exchange Commission that it is now close to an agreement with Lockheed on the extent of disclosure of both future and past pay-offs.

Last autumn Lockheed disclosed that it had made cover payments totalling at least \$22m. over the past five years to foreign government officials and political organisations.

While the company originally maintained that such payments were essential to the success of its overseas aircraft sales, it subsequently promised to stop making such pay-offs.

Yesterday two further American companies testified separately about their individual experiences with foreign payoffs, claiming to be from the sole property of the Emirates of Abu Dhabi. The boundaries include offshore waters and the continental shelf.

that it had paid \$127,000 over the past five years to local and municipal government officials in Mexico. The company, which has wide interests in broadcast ing, alarm systems and fabrics, admitted that such payments were illegal in that country but insisted that it would continue making them.

By way of contrast, Translinear, a privately-owned company in Dallas, Texas, announced that it had made cover payments totalling at least \$22m. over the past five years to foreign government officials and political organisations.

While the company originally maintained that such payments were essential to the success of its overseas aircraft sales, it subsequently promised to stop making such pay-offs.

Try the Cumbernauld Diet



Nothing could benefit your business more.

We'd like to present you with some traditional Scottish recipes. Recipes for success.

A Scottish Cookery Book, in fact, crammed with ideas with which your wife may excite your palate. An introduction to Scotland which may well excite your imagination.

Having read this far, you may hesitate. You will be aware that we Scots (big ones too!) have a reputation for sound business sense, not to mention a jealousy of ancient tradition. And we don't give away our time-honoured recipes for nothing. But Scots also have a reputation for subtle motive.

Our reasons are simple. And, we think, appropriate.

Our recipes are traditional. They are the fruits of long Scottish culinary experience. So, in its ways, our town of Cumbernauld. By new town standards, Cumbernauld is an old hand. We started in 1959, so we've learnt a few things by now. Things which are of advantage to you.

So be warned, our traditional Scottish recipe book will come to you together with a fully comprehensive brochure. This stresses our ideal location; talks of close proximity to three international airports and two major ocean ports.

It refers to generous grants, attractive loans and every known form of business encouragement. It tells of mere minutes between your ideal

home and your ideal office. Mentions endless opportunities for leisure with mountains, lochs and rivers practically on your doorstep.

It quotes both staff and management of companies which have moved to Cumbernauld, and whose only regret is that they did not move sooner.

As you browse through its pages in the warm, post-prandial glow of our alluring Scottish dishes, you could well be tempted by the profitable possibilities. And then there are also the possibilities of your wife's new horizons in the kitchen.

Go ahead. Feed me with ideas. Send me your traditional Scottish recipe book as well as your blasted brochure.

Post coupon to: Chief Executive, Brigadier Colin Cowan, Cumbernauld Development Corporation, Cumbernauld House, Cumbernauld, Scotland G67 3JH Tel: Cumbernauld 21155 or contact Jack Beckett in our London office at 19 Cockspur Street, London SW1Y 9SL Tel: 01-290 2631

Name  
Position  
Company  
Address

Real growth of 5-6% in Indian economy reported

BY KEVIN RAFFERTY, ASIA CORRESPONDENT

AFTER A series of bad years, K. K. Sharma adds: The Reserve Bank of India National Council of Applied Economic Research views with optimism the prospects of the Indian economy in the coming financial year and has suggested a massive increase in investment by the public sector. In its pre-budget review of the economy the Council says that "with the current peak in the agricultural cycle, a favourable foreign exchange position and promising exports" a "new vigour is needed for investment and the lead must come from the public sector."

The review confirms the official assessment that food grain production in 1975-76 will be more than 114m. tonnes—a record—and industry is likely to achieve a growth rate of six per cent.

With inflation firmly curbed and increased availability of foodgrains and agricultural raw materials there are "basic pre-conditions" for gearing the economy up to an all round improved performance. The Council takes an optimistic view of the balance of payments position and estimates the trade deficit at less than Rupees 9bn. in the current financial year, smaller than the Rupees 11bn. in the any of the essential commodities: previous year.

Arrests in Seoul

Nine prominent opposition leaders have been picked up for questioning for demanding the resignation of President Park Chung-hee in violation of a special Presidential Decree banning anti-government activities, informed sources said on Wednesday, reports UPI from Seoul.

The nine were among 12 persons who signed an anti-Park administration statement read in a prayer session at the Myong-dong Cathedral.

مكتبة النجف



# PRACTICE WHAT YOU PREACH

You are, no doubt, asking your company staff to cut out waste. And, at the same time, asking yourself how you can contribute.

In which case, may we suggest you look at your company car? If it's at all typical, it probably gives you little more than 15 miles to a gallon.

And you might decide that you'd set a better example if you arrived at work in an Audi 100.

According to Autocar, its overall mpg is 40% better than that of a Jaguar XJ 34. It has the added advantage of needing a major service only once every 10,000 miles.

But for all this, our car offers you a measure of performance and spaciousness that is at least as generous as that offered by its more thirsty competitors.

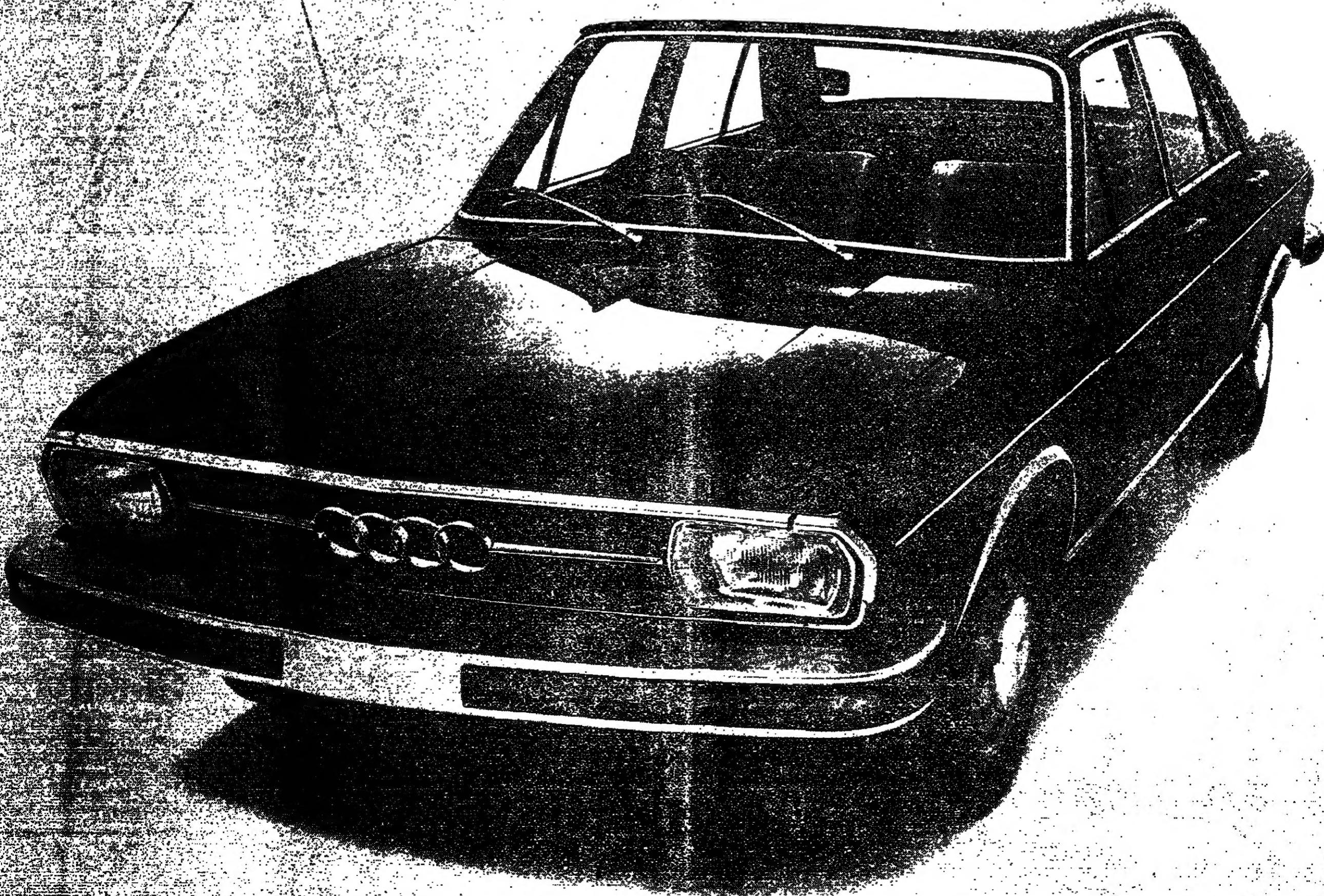
It also offers you such a degree of comfort that one admiring gentleman chose to drive an Audi 100GL for 17 hours continuously, and so set a world record.

Last, but by no means least, the Audi offers you a steering and braking system that can keep you on course if a front wheel skids or punctures. And, though other executive saloons may preach about safety, that's one particular feat they can't actually practice.

In short, the Audi 100 doesn't involve you in the sacrifices you might expect.

And the advantages? Well, how many companies who persist in following the extravagant policies of the past can hope to stay in business?

As you're always, no doubt, telling your staff.



**Audi** 

AUDI 100LS ILLUSTRATED £9,298. PRICE INCLUDES VAT AND CAR TAX AND IS CORRECT AT TIME OF GOING TO PRESS. FOR AN INFORMATION PACK ON THE AUDI 100 WRITE TO AUDI CUSTOMER ENQUIRIES, PEMBROKE HOUSE, CAMPSBOURNE ROAD, LONDON N8 7PT. PERSONAL EXPORT SALES: 95 BAKER STREET, LONDON W1. TEL: 01-486 8411.



## HOME NEWS

## Curbs on spending backed by Jones

BY PHILIP RAWSTORNE

SOME public spending had to be restrained to help "convert our candy floss economy into a thriving industrial society," Mr. Jack Jones, general secretary of the Transport and General Workers Union, said last night.

He told a Labour Party eve-of-poll meeting in Coventry that the unions were discussing curbs with the Chancellor.

"But it is not really a battle about public expenditure—it is a battle for the very industrial heart and life of Britain. Are we to have jobs—to make things on which we can survive—or will we continue the drift into a phoney super-salesman's Britain where there are no jobs for working men and women, but plenty of secret bank accounts in Switzerland?"

The Government, backed by the unions, wanted a new direction in industry. "We are confident that Britain will pull out of the crisis and the people's interests will be served."

Peter Cartwright writes: The three principal candidates in the Coventry North-West by-election spent the eve of poll encouraging what appears to be a high proportion of "don't know" to poll in their favour.

According to Liberal headquarters supporting Mr. Alan Leighton, no less than one in four voters have still not made up their minds.

While this ratio is not necessarily accepted, it is conceded that voting for the person, as opposed to the party, is likely to have a substantial, possibly crucial, effect on the result.

An above average proportion of the 1,488 majority of the late Mr. Maurice Edelman is considered to have this category, and Mr. Geoffrey Robinson, despite being rather more Labour than many of his constituents wish, undoubtedly has the ability to win the same kind of support.

Mr. Jonathan Guinness, the Tory candidate is also able to inspire a strong personal following and is the one most likely to give Mr. Robinson a close fight.

## Wool companies to close down

By Rhys David, Textile Correspondent

TWO YORKSHIRE wool textile companies, Crowther and Nicholson and W. and E. Crowther—are to close down with the loss of around 450 jobs because of continued losses.

The two companies, both in Huddersfield, are engaged in the woollen (as opposed to worsted) fabric trade which has been under severe pressure in recent years as a result of cheap imports from Italy.

In a statement yesterday Crowther and Nicholson said it made a loss of £114,000 on a turnover of £1m. in 1975.

The closure at W. and E. Crowther is to take place over the next 10 weeks. The company blames cash difficulties.

## BA announces computer switch from IBM

BY CHRISTOPHER LORENZ, ELECTRONICS CORRESPONDENT

ONE OF the world's largest and most advanced computer users, British Airways, yesterday announced a double blow to International Business Machines: it is transferring the maintenance of IBM equipment to an outside consultancy, and it is going to IBM's competitors for more than £1m. worth of new equipment.

The news—IBM itself was told of the maintenance decision only yesterday by Mr. Peter Hermon, BA's group management services director.

Mr. Hermon also announced that Saudi Arabian Airlines ("Saudia") had awarded BA a contract worth between £2.5m. and £5m. to provide a computerised reservation service over three or five years. This will help bring British Airways' cumulative profit from computer services for other airlines to at least £15.7m. by 1980, he forecast.

The equipment to be purchased from third parties is a combination of second-hand IBM products, including a large central processor, and new "peripherals" (especially disc and other storage devices) from so-called "plug compatible" manufacturers in the U.S., such as Intel and Memorex. These are designed to be plugged into IBM computers.

BA says its actual outlay for these products will be only about £1.2m., a saving of £3m. compared with the cost of new IBM equipment, according to Mr. Hermon.

**Size of saving**  
The decision to move away from IBM service would give BA a "substantial" saving, Mr. Hermon said. He refused publicly to name a figure, but the airline will pay a total of just over £500,000 a year to Data Processors Customer Engineering, an Australian company. BA is understood to estimate that, if continued with IBM service, with each supplier of compatible equipment maintaining its own product, would have cost a total of over £800,000 a year.

Underlining the significance of the move is the fact that, in the present economic climate, Mr. Hermon said that no "significant" computer user in the U.K. had yet made a similar move on maintenance. But Qantas, the Australian airline, had brought DPCE in about two years ago to maintain its IBM equipment. The consultancy also serviced Goodyear and Shell's computers in Australia.

Asked whether he had become dissatisfied with IBM's service, Mr. Hermon said "we have had problems from time to time. He could not say whether any similar move was likely from other airlines.

Commenting on the reasons for buying an IBM 360/65 computer second-hand—from Dier Computer Contracts (Australia)—rather than a model from IBM's more modern 370 range, Mr. Hermon simply said it was more cost-effective. "You don't have any unknowns. The software runs well."

A year ago, British Airways and several other international airlines were expressing concern about the performance of some of IBM's more complicated software. At about the same time, it became known that BA had called in an Australian consultancy to carry out a complete audit of its IBM-based BABS booking system, including the question of maintenance support.

BRITISH LEYLAND, Chrysler and Vauxhall all suffered significant falls in production in January compared with a year ago. Of the big four British manufacturers only Ford managed to increase output, according to figures released yesterday by the Society of Motor Manufacturers and Traders.

Leyland's weekly average production was down from 16,500 vehicles in January, 1975, to 13,000 in January this year. Vauxhall's production dropped from 2,500 a week to 2,300, while Chrysler's fell dramatically from 5,200 to 1,600.

The Leyland figure indicates that, despite the recent run of trouble-free production, it still has some way to go before returning to satisfactory output levels.

Chrysler was hit by the special circumstances of having to restart production after the various shut-downs during the Government rescue talks, so February figures will be more relevant.

Ford output has gone up from 6,700 a week last year to almost 7,000 this year, reflecting the run-down of old Escort production last year and the high level of output of the new model has achieved.

A poll of the Society of Motor Manufacturers and Traders showed a four-to-one majority in favour of holding the 1976 Motor Show at the National Exhibition Centre, Birmingham.

A questionnaire sent to 800 members of the 1,500-strong society who have exhibited at Earl's Court in the past few years showed this majority for a trial run at Birmingham.

By Michael Cassell, Building Correspondent  
**DEALINGS** in shares of Lawdon, the Croydon-based residential property development group, were suspended yesterday at the request of the directors pending "clarification of the company's position."

The company said that negotiations were taking place with its bankers. Lawdon shares stood at 7p when the suspension took effect.

The last interim figures from the company, which was floated in mid-1971, showed pre-tax losses of almost £55,000, compared with a pre-tax profit of £136,000 previously. The Board reported that interest charges continued to eat into resources, and that figures for the full year would show no improvement on the first six months. Apology of reducing borrowings was being continued.

In November, the company announced that "in view of the continuing uncertainties surrounding the property and housing markets" it had requested an independent valuation of land and properties. This would be considered before publication of the 1974-75 accounts, which would therefore be delayed.

## Dealings in Lawdon suspended

By Michael Cassell, Building Correspondent

DEALINGS in shares of Lawdon, the Croydon-based residential property development group, were suspended yesterday at the request of the directors pending "clarification of the company's position."

The company said that negotiations were taking place with its bankers. Lawdon shares stood at 7p when the suspension took effect.

The last interim figures from the company, which was floated in mid-1971, showed pre-tax losses of almost £55,000, compared with a pre-tax profit of £136,000 previously. The Board reported that interest charges continued to eat into resources, and that figures for the full year would show no improvement on the first six months. Apology of reducing borrowings was being continued.

In November, the company announced that "in view of the continuing uncertainties surrounding the property and housing markets" it had requested an independent valuation of land and properties. This would be considered before publication of the 1974-75 accounts, which would therefore be delayed.

## 'Drop metric Bill', urges MP

Mrs. Shirley Williams, the Consumer Secretary, has been asked by a Conservative MP to drop the Weights and Measures Bill she introduced in the Commons on Tuesday.

Mr. Edward Taylor (Cathcart) says the Bill is clearly intended to ban the sale of food in pounds and ounces.

## Output fall for BL, Vauxhall and Chrysler

By Terry Dockworth

BRITISH LEYLAND, Chrysler and Vauxhall all suffered significant falls in production in January compared with a year ago. Of the big four British manufacturers only Ford managed to increase output, according to figures released yesterday by the Society of Motor Manufacturers and Traders.

Leyland's weekly average production was down from 16,500 vehicles in January, 1975, to 13,000 in January this year. Vauxhall's production dropped from 2,500 a week to 2,300, while Chrysler's fell dramatically from 5,200 to 1,600.

The Leyland figure indicates that, despite the recent run of trouble-free production, it still has some way to go before returning to satisfactory output levels.

Chrysler was hit by the special circumstances of having to restart production after the various shut-downs during the Government rescue talks, so February figures will be more relevant.

Ford output has gone up from 6,700 a week last year to almost 7,000 this year, reflecting the run-down of old Escort production last year and the high level of output of the new model has achieved.

A poll of the Society of Motor Manufacturers and Traders showed a four-to-one majority in favour of holding the 1976 Motor Show at the National Exhibition Centre, Birmingham.

A questionnaire sent to 800 members of the 1,500-strong society who have exhibited at Earl's Court in the past few years showed this majority for a trial run at Birmingham.

By Michael Cassell, Building Correspondent  
**DEALINGS** in shares of Lawdon, the Croydon-based residential property development group, were suspended yesterday at the request of the directors pending "clarification of the company's position."

The company said that negotiations were taking place with its bankers. Lawdon shares stood at 7p when the suspension took effect.

## 'Drop metric Bill', urges MP

Mrs. Shirley Williams, the Consumer Secretary, has been asked by a Conservative MP to drop the Weights and Measures Bill she introduced in the Commons on Tuesday.

Mr. Edward Taylor (Cathcart) says the Bill is clearly intended to ban the sale of food in pounds and ounces.

## More commercial services face restrictive practices curbs

FINANCIAL TIMES REPORTER

ADVERTISING, road haulage, the travel trade, estate agents, hairdressing and a wide range of other commercial services will fall within the scope of the restrictive trade practices law on March 22.

The parties to price fixing and certain other restrictive agreements will then have until June 21 to decide whether to abandon their agreements or register them with the Office of Fair Trading.

Anyone operating an unregistered restrictive agreement after that date could be liable to proceedings before the Restrictive Practices Court and an action for civil damages. Mr. John Methven, the Director General of Fair Trading, warned yesterday.

The extension of the restrictive practices legislation to commercial services has been brought about by a calling up Order made under the Fair Trading Act, 1973.

Although the service sector was responsible for half the national output, Mr. Methven said his guess was that probably only up to 500 to 1,000 restrictive agreements involving services would be registered.

Registration is a preparatory step to defending an agreement before the Restrictive Practices Court, where the onus is on the public interest in the agreement. Until the court has come to a decision, the agreement can go on being legally operated.

But experience after restrictive agreements concerning the supply of goods were called up in 1956 demonstrated the difficulties of successfully defending an agreement before the court. Out of more than 3,000 agreements which were registered, all but 37 were abandoned before the hearings and eventually only 11 agreements were held by the court to be in the public interest.

Mr. Methven, who was speaking at a Press conference to mark the publication by the Office of Fair Trading of a "child's guide" to the registration procedure, said that many commercial and professional groups might be affected by the latest calling up order.

If they thought the operating a restrictive agreement was in the public interest, they should seek the advice and help of a lawyer.

For an agreement to be regarded as restrictive, it must have two main characteristics: two or more parties to the agreement must be supplying in the U.K. and overseas parties must accept limitations relating to the supply of goods or services.

The restrictions may include charges, prices, fees, commission rates, the terms of sale, the extent or nature of the business, or the persons, or the places in or from which the goods or services are to be supplied.

Trade association restrictions are treated as agreements for the exchange of information, which should act in the light of information, are not. However, they may be called up by a law under the Fair Trading Act.

## City's 'new role' for industry

BY JAMES McDONALD

THE CITY should play a quite different role towards industry, asking more questions of more managements and exerting the rights and privilege of shareholders, said Mr. Michael Heseltine, MP for Henley and Conservative spokesman on industry, in London yesterday.

"You cannot expect a society of employees in their companies, said Mr. Heseltine, to do anything but to look for a significant failure to

communicate effectively with their shareholders. Mr. Tom Jackson, secretary of the Union Office Workers, said that the standing between management and shareholders could be improved only by bringing down the barriers of secrecy surrounding management.

All too often the room in which decisions are taken which affect the

## FT CONFERENCE — CITY IN FINANCE

## Industry must 'double or quit'

THE FIRST signs of an end to Britain's recession are now appearing, Mr. R. E. B. Lloyd, chief executive of Williams and Glyn's Bank, said yesterday. "De-stocking seems to be coming to an end, the volume of exports is rising, unemployment is growing more slowly, and there is even a slight upward change in investment intentions."

With retail demand continuing Mr. Lloyd, and eventually reliance would have to be placed on newly-generated reserve assets involving some change in the direction of the public debt policy.

There was a danger that industrial revival would coincide with the peak PSBR and that the City would be required to provide finance for both. This could mean excessive increases in the monetary aggregates, renewed inflationary fears and, at some stage, higher interest rates.

## Sickness

"It is fears like these," Mr. Lloyd told the Financial Times conference. The City in National and International Finance, that lead some to feel that the Government's cuts in prospective spending programmes may become effective a year too late.

On the problems of under-investment in industry, Sir

Frederick Catherwood, chairman of the British Institute of Management and the British Overseas Trade Board, said that Britain's economic sickness was caused by the fact that investment and productivity per head was half that of competing Continental countries.

Britain had become a cheap labour country, Sir Frederick told the conference. Lack of investment had resulted in dependence on labour-intensive industries, with low added value, competing with South American and Asian exporters. Present living standards could not be maintained in this way.

But the country's margin of spare capacity for saleable products was slim compared with the huge and up-to-date capacity of Western Europe. "The owners must now decide whether to double or quit."

An investment boom, argued Sir Frederick, would eliminate most of the problems of public expenditure cuts. Cuts would then be essential to avoid inflation. An investment boom would also encourage the continuation of the new tariff-free and buoyant European markets would mean more jobs and higher pay, and union co-operation might well be forthcoming.

It was not true, he claimed, that investment was held back by lack of expertise in the financial institutions. Neither would it be held back by lack of good management in industry. "Management will go where the action is."

"People will only invest if they expect to make a profit," said Mr. L. F. Murphy, deputy chairman of the National Enterprise Board. "Exhortations alone will not produce investment."

The function of the NEB, Mr. Murphy continued, was not so much in dealing with the British Leyland of this world as the point of crisis, but to anticipate such situations before they became acute. In deciding what projects to support, the NEB would have to consider the likely return on the investment and the contribution it would make to the economy.

## Priority

The NEB would also be looking for ways of restructuring sectors of industry. Eventually, it might use its power to set up new enterprises, but in the short term it felt the most effective results would be achieved in partnership with existing companies with good growth prospects. It was also prepared to join consortia to bid for major

turnkey projects overseas, in the risks and the Government or, on Government agency participation, as was often looked on by developing countries. But the main priority, Mr. Heseltine insisted, would have to be the strengthening of the U.K. manufacturing base.

Mr. Stanley Cuffey, Minister of State, Department of Trade, said that Britain's economic problems were significantly greater than the temporary problems of recession. If the industry continued to be neglected, the future for the country, he said, would be bleak.

Other speakers at the conference yesterday were Mr. Tindale, deputy chairman of Sir Villiers, chairman of Mahon and Co.; Dr. Hegazy, former Prime Minister of Egypt; Dr. Ludwig, chairman of Westdeutsche Bank (Girozentrale); We many; and Mr. P. C. Day, general manager, Barclays International; Mr. Edw Cann, MP.

## Greater Manchester Geared for your growth

When you are thinking of changing gear, find out about the advantages we can offer. For help in synchronising your needs with our resources, have a talk with:

JOHN PEAK, Industrial Development Group, Greater Manchester Council, County Hall, Manchester M60 5HP Telephone 051-247 3111

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS

LABOUR ASSISTED AREA BENEFITS COMMUNICATIONS LAND AND BUILDINGS



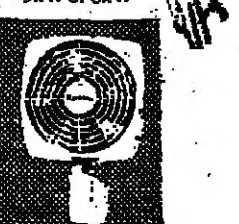
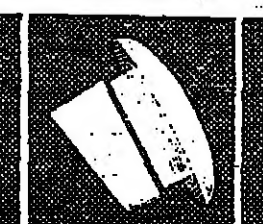
## Give us air

It's no wonder the production line feels their initiative is sometimes stifled. After a few hours in a stuffy factory the workers begin to feel stifled too. A heated atmosphere over the presses and mugginess in the machine shop don't do much for productivity. Or industrial relations. And sometimes the place is so cold everyone feels too numb to hold a spanner properly. Hardly the best way to run a factory. Time they had Xpelair to clean the air.

Xpelair Window/Wall Fan 6" 9" & 12"

Xpelair Roof Fan 6" 9" & 12"

Xpelair Fan Heater 3kW or 6kW



إلى من لا يصدق



# HOME NEWS

## NVT sit-in may end soon with £750,000 sale deal

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

EIGHT MONTHS-OLD sit-in though day-to-day administration of the Norton Villiers motor factory at Wolverhampton, in the hands of a liquidator, is expected to end next week with a signing of purchase agreement by Mr. Ronald Titcombe, oil industry consultant. It is understood that the purchase price of the factory is £4,000, with an additional £2m. work-in-progress, plant and equipment.

Mr. Titcombe, the Australian director of an international industry consultancy, is one of two potential buyers, the other a Cardiff businessman, who stepped out last week. When it was run by NVT, the factory made Norton Commodore and British Norton motorcycles.

Mr. Titcombe will be managing director and chief executive. BNP and expects to make an "in part" management, and to minimise the transition period and re-establish component supplies and marketing facilities.

Of the 100 or so machines already crated or nearly completed, about half are Interpol for police forces, some of which have been forced to buy foreign machines.

The Interpol are expected to be delivered as a priority to prevent total commitments that would cost the British Norton Partnership substantial business, including spares.

In addition there are components already in stock for another 300 machines or so.

During the sit-in two prototype machines have been produced, the Wolf with a revolutionary low-emission stratified charge engine, and the Norton 76 which except for the engine and frame, has all new components and features twin-disc front brakes and a new petrol economising carburettor.

## EEC hallmark directive sparks opposition from U.K. groups

BY OUR MIDLANDS CORRESPONDENT

FEROCIOUS opposition to an EEC voluntary, in France and Holland, is likely to remove the system is operated by the last form of consumer protection in the U.K. is being raised by British Assay Offices. The EEC hallmarking system has been in force since 1973, and it is argued that the directive further submission to an assay office, this is quite unacceptable to the U.K. and the British Assay Offices. The Hallmarking Council is sending its comments to the select committee of both Houses of Parliament that considers EEC secondary legislation.

One complaint of members of the council against the directive is that it has two standards for silver, for instance, one of 925 parts in 1,000 (which is acceptable) and the other of 800 parts, which is well below the sterling standard and would not be allowed in the U.K. The standards for platinum of 950 parts and 18 carat and 14 carat gold are also acceptable. What is not acceptable is the tolerances in assay allowed, for example that the lower silver standard need only be 795 parts in 1,000.

Some members also feel that inevitably the lower tolerance would become the standard and that the bad would out the good with the result that in time the highly prized sterling standard would disappear.

Acceptance of lower standards would also, it is argued, open the doors to imports of inferior quality that would circulate on equal terms with the good to their detriment.

The Assay Offices fought a somewhat similar battle to preserve their services in 1969 when the then Board of Trade wanted to dispense with them, but was convinced of their necessity because of the protection it afforded to the consumer.

The Hallmarking Council also points out that there is an international convention on hallmarking that arose out of the former European Free Trade Area. Of its seven signatories—U.K., Portugal, Norway, Sweden, Finland, Austria and Switzerland—four have ratified it. The U.K. will shortly do so, and Portugal and Norway are expected to do so later. All seven countries have organisations for assaying and hallmarking.

## U.K. research failings criticised

BY CHRISTOPHER LORENZ, ELECTRONICS CORRESPONDENT

THE FAILINGS of the British trade, the relatively low British research spending may result in a major increase in the Post Office's purchases of foreign equipment, the report warns.

Labour Research concludes that "the only answer to the industry's problems may be an extension of public ownership; at the least it urges that the industry should be subject to an extensive planning agreement."

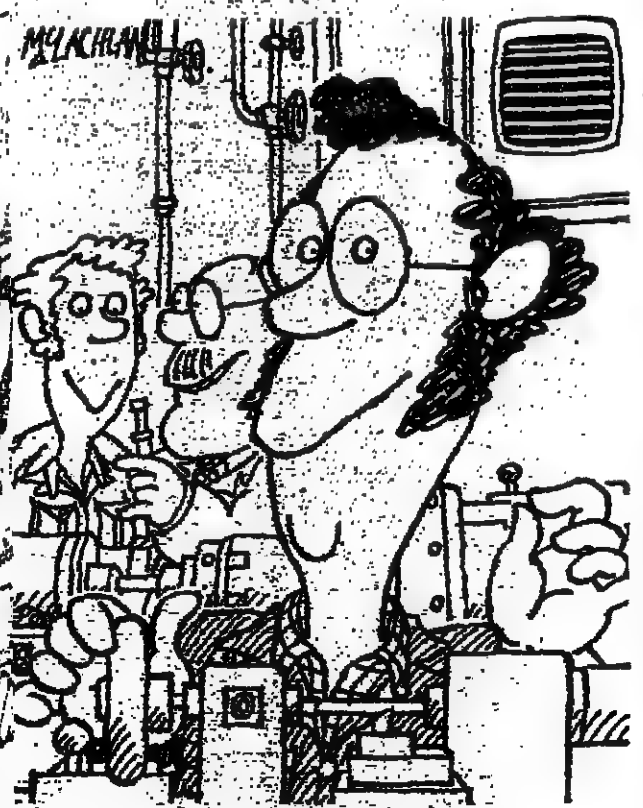
Initial private reaction to the report from executives within the industry was that it touched on one of the keys to its performance, but that the gloomy statistics it presented was exaggerated, and that the poor recent export record was partly due to past decisions made by the public sector itself, in the form of the P.O.

The most telling suggestions in the report are that Plessey and Standard Telephones and Cables (STC) were recently spending less than 3.5 per cent of their turnover on research and development compared with 5.7 per cent by I.T.T. Europe (excluding STC, one of its subsidiaries), 7 per cent by Sweden's L. M. Ericsson, and 8 per cent by Siemens.

Industry sources point out that corporate definitions of "development" differ, some competitors including so-called "engineering development," as GEC does. They also argue that the German context, in particular, is entirely different, since the Federal Post Office does far less R and D than the British P.O., and the high price it pays Siemens and I.T.T.'s German subsidiary for equipment effectively includes a substantial element of research funding.

This partly—but only partly—explains why Siemens reported 1974-75 spending on telecommunications R and D of £78m, was roughly double the estimated outlay by the entire U.K. telecommunications industry (excluding the P.O.).

As Labour Research admits, the comparisons are also complicated by the inclusion in some figures, but not others, of a major proportion of non-telecommunications equipment (Siemens in particular).



**Xpelair. That's better.**

Wherever we live, work or relax Xpelair will freshen and improve the atmosphere—with a whole range of window, wall, ceiling and duct fans for anywhere from a cocktail bar to a social club.

Or to want things up there a range of fan convectors, radiant and fan heaters. And for the home, waste disposers, cooker hoods and humidifiers.

All better made. And smartly styled. To do a better job. To live well, you need to breathe well too.

**XPELAIR** gives you breathing room.

I'd like to give myself a fan in my room.  
Please send me details of Xpelair products fitted below:  
☐ Ceiling Fan ☐ Window Fan ☐ Waste Disposer ☐ Humidifier

Name \_\_\_\_\_  
Address \_\_\_\_\_  
City \_\_\_\_\_

To: Miss Helen Harvey GEC XPELAIR LTD.  
P.O. Box 220, Wymondley, Birmingham B6 7TH

## Berth for plastic ships at Yarrow

By Chris Sear, Scottish Correspondent

YARROW, the Clyde warship specialists, are to invest about £5m. in a covered berth at Scotstoun for building a new class of glass-reinforced plastic vessels for the Ministry of Defence.

The company expects the berth to be commissioned by the end of 1978. When it is fully operational by the end of the decade, about 600 jobs will have been created in addition to Yarrow's existing payroll of 5,000.

The Ministry of Defence has chosen the Clyde company as its second builder of these new anti-mine vessels. The lead shipbuilder is Vosper-Thornycroft, which is constructing the first 625-tonne ship, HMS Brecon, at its Southampton yard.

These vessels are said to be the largest glass-reinforced plastic ships built anywhere and are slightly larger than the navy's existing mine-hunters which are in the same class as HMS Brangiton, whose command was recently taken by the Prince of Wales.

The new ships are designed to search for and sweep both acoustic and magnetic mines. Yarrow is currently building four Amazon-class frigates and two Broadsword-class frigates for the Royal Navy.

## Top award for hi-fi company

BY OUR INDUSTRIAL STAFF

ROLA CELESTION, of Ipswich, has won the Grand Prix award in the overseas products category of the 5th Japanese Stereo Components Grand Prix Contest with its new "ULS" hi-fi loudspeaker system.

The award, is given to only one product in the entire hi-fi component field each year.

## SNOW REPORTS

Depth	State	Temp.	Wind	Weather
inches		°C		
Chemperry	10	48	Fair	Fine
Worm patcher	10	48	Fair	Fine
CRAMS	15	48	Warm	Fine
Snow hard, slush on ice				
Daves	10	48	Fair	Fine
Star patches on all runs				
Sauze d'Onk	20	50	Fair	Fine
Spring-like conditions				
Seefeld	40	75	Poor	Fine
Thaw continues				
Val d'Isere	60	100	Fair	Fine
North-facing slopes good				
Villars	20	70	Fair	Fine
Very warm patches on lower slopes				
Wagau	20	70	Fair	Sun
Good spring skiing				
The above reports supplied by representatives of the Ski Club of Great Britain.				
<b>AUSTRIA</b>				
Alpbach	20	50	Good	—
Brand	20	50	Good	—
Seefeld	40	75	Good	—
Obertauern	60	100	Good	—
<b>NORWAY</b>				
Finse	265	32	Good	—
Oslo	15	45	Fair	—
160	150	Good	—	—
<b>FRANCE</b>				
Chamonix	10	120	Hard	Sun
Courchevel	40	120	Hard	Sun
La Plagne	10	100	Hard	Sun
Les Arcs	20	110	Hard	Sun
Meribel	20	120	Hard	Sun
<b>SCOTLAND</b>				
Calderglen—A few main runs complete, others broken. Spring snow. Limited nursery areas. Vertical runs 1,000 feet. Access roads clear. Snow level 2,000 feet.				
Gleneloch—No main runs complete, patchy snow cover. Limited nursery areas. Vertical runs 800 feet. Access roads clear. Snow level 2,100 feet.				
Gleneloch—A few main runs complete. Spring snow. Lower slopes bare. Vertical runs 1,000 feet. Access roads clear. Snow level 2,000 feet.				
Forecast: Dry, sunny spells.				
<b>WEATHER WATCH</b>				
A fully automatic weather station, said to be the first of its kind in the world, has been installed on top of the Cairn Gorm to aid climbers and skiers. The equipment, devised by a team from Heriot-Watt University, Edinburgh, warns of the sort of bad weather which could endanger climbers.				

## If you can sign this you needn't pay tax on your new car.

Contact Personal Export Sales, located in the heart of London's West End, and we'll show you through the complete range of vehicles from Audi and Volkswagen.

We'll explain how much money you can save buying the car from us—we guarantee the lowest tax free prices in Britain.

We'll tell you just how quickly we can deliver your vehicle, fully prepared to meet the legal requirements of the places you intend to visit. Complete this coupon now or phone us for more information. We guarantee you'll drive a bargain.

Please send me your brochure. ☐ I am a visitor to Britain. ☐ I am a British resident shortly going abroad.

Name \_\_\_\_\_  
Address \_\_\_\_\_  
City \_\_\_\_\_

Telephone \_\_\_\_\_

**Personal Export Sales. Audi**

Worldwide experience in tax-free motoring.

25 Baker Street, London W1 7AC (01-494 8111) (10 lines)

## LOCAL AUTHORITY BONDS

Every Saturday the Financial Times publishes a table giving details of Local Authority Bonds on offer to the public.

For further details please ring 01-248 8000 Extn 459

## Papering over the cracks

NEWS ANALYSIS — COMPANIES BILL

BY A. H. HEIMANN

THE COMPANIES (No. 2) Bill published yesterday is another in the series of attempts to paper over the cracks in the Companies Act 1948 made since the Jenkins Committee pointed out the shortcomings of British company law in 1962. Some of the Committee's recommendations were incorporated in the Companies Act 1967 and a larger Bill to implement other recommendations and to deal with new problems, such as insider trading, was brought before Parliament in December 1973. This was abandoned after the February 1974 General Election when the Labour Government decided to start work on a much more fundamental overhaul of company law than had been intended by their predecessors.

### Efficiency

Since this work is still in progress and the Bill published yesterday is a stop-gap measure. It was necessitated mainly by the alarm over the inadequate protection of shareholders and creditors revealed by the recent reports of the Department of Trade inspectors on the insolvencies of London and County Securities and of the Lowson companies.

The fundamental change of concept which underlies the Government's work on the reform of company law reflects the change in industrial and social conditions since Victorian times in which the present law is rooted. The new concept views the company as a partnership between shareholders and employees but not to be managed in the interest of these two parties alone; adequate protection should be provided also for the public interest in the operation of companies, touching on such matters as consumer protection and environment.

Above all, however, the efficient management of companies is seen as the basis of an efficient economy and, on this argument, should not be left only to boards of directors and auditors. The institutional changes resulting from this concept come under the heading of workers' participation in management or supervision, and suggest the appointment of Companies Ombudsmen, not only to act on complaints but actively to pursue the improvement of managerial efficiency in major companies. A British counterpart to the Securities and Exchange Commission of the U.S. might also be considered.

studying these fundamental changes—and awaits the reaching of some sort of consensus on "industrial democracy"—it felt obliged to do something quickly to shorten the long delays in filing of company accounts—from two or three years, as permitted at present, to seven months for public companies and ten months for private companies.

It also proposes in the Bill that auditors who feel obliged to resign must either declare that there is nothing wrong with the company or say what is wrong with it. However, this remedy falls short, even of the London and County Securities firm did not resign and where one partner who saw irregularities had been replaced by another who did not see them. This arrangement will remain possible, without any public explanation of the changes.

### Diluted

The Bill does little to increase the responsibilities and liabilities of directors or to strengthen their position when faced with a strong personality chairing the Board.

U.K. law requires the company director to exercise his powers in good faith in the interests of the company as a whole and to act with reasonable care and skill. The requirement of good faith and of honesty and integrity stands, but the requirement of reasonable care and skill has been watered down by judicial interpretation. The degree of skill and care is merely that which can be expected from a director in view of his knowledge and experience (City Equitable Fire Insurance Company (1925) ch. 407).

## British ferry ports 'a disgrace'

BY OUR INDUSTRIAL STAFF

MANY OF Britain's Channel ports are "tatty, inadequate and downright unwelcoming," says the Automobile Association in its magazine Drive.

A report in the magazine, published to-day maintains that the majority of Channel and North Sea ferry ports are "little short of a disgrace."

An AA investigation of the 10 busiest terminals showed that only two come "anywhere near standard" to a visitor pouring into Britain from Western Europe, the Channel and North Sea ports should provide the very best areas basic comforts were absent.

The air ferry centre at Southampton and the hovercraft base at Poole, Dorset, supplied pleasant, modern well-maintained facilities for travellers, but Folkestone was "found wanting in almost every respect" at the time of Drive's survey last summer.

The other ferry terminals surveyed—North Shields, Hull, Harwich, Southend Airport, Dover, Newhaven Southampton and London's Victoria Station—fell somewhere between the two extremes, though facilities at more than half of them were reported to be "poor."

## Prices of plots for housing down 31%

THE AVERAGE price of a plot of land for private housing development fell by 31 per cent during 1975, according to the Department of the Environment.

For the year as a whole, the average market price was about £1,840 per plot and £42,000 a hectare. By far the greatest drop in average prices occurred during the first part of 1975.

The figures are based on transactions involving sites of four or more plots which were reported to the valuation office of the Inland Revenue during the year.

This announcement appears as a matter of record only.

February 25, 1976

U.S. \$110,000,000



**nacional financiera, s. a.**

Mexico

Term Financing

Financing arranged by

J. Henry Schroder Banking Corporation—New York

J. Henry Schroder Wagg & Co. Limited—London

J. Henry Schroder & Co. S.A.L.—Beirut

J. Henry Schroder Bank AG—Zurich

and provided by among others

- |  |   |  |
|--|---|--|
| Al Ahli Bank of Kuwait K.S.C.              | Amex Bank Limited                             | Amsterdam-Rotterdam Bank N.V.  |
| Arab Bank (Overseas) Ltd.                  | The Arizona Bank                              | Julius Baer International  |
| Banco di Sicilia                           | Bank in Liechtenstein Aktiengesellschaft      | Bank of Boston International   |
| Bank of Ireland                            | The Bank of Nova Scotia                       | Bank of Tokyo (Schweiz) AG   |
| Bank Oppenheim Pierson International S.A.  |   | Banque Belge Limited (Acting for The Societe Generale de Banque Group) |
| Banque de Commerce et de Placements S.A.   |   | Banque de Paris et des Pays-Bas Suisse S.A.                            |
| Banque de Suez (U.K.) Limited              |   | Banque de L'Union Europeenne en Suisse S.A.                            |
| Banque Populaire Suisse S.A. Luxembourg    | Banque Scandinave en Suisse                   | H. Albert de Bary and Co., N.V.  |
| California Canadian Bank                   | The Chartered Bank Bahrain                    | Cisalpine Overseas Bank Ltd.   |
| Commerzbank Aktiengesellschaft             | The Euram Corporation                         | First Jersey National Bank   |
| First National Bank of Maryland            |   | The First Pacific Bank of Chicago                                      |
| Forfaitierung und Finanz AG                | Handelsfinanz Bank                            | Harris Trust and Savings Bank  |
| The Industrial Bank of Japan Trust Company | Interamerican Bank Corporation S.A. Panama    | Nassau Office  |
| Kuwait International Investment Co. s.a.k. | LaSalle National Bank Cayman Islands Branch   | Maryland National Bank Nassau Branch                                   |
| Midland Bank Limited                       | National Bank of Washington Washington, D. C. | National Central Bank Cayman Islands Branch                            |
| The National Commercial Bank Saudi Arabia  |   | Nordic American Banking Corporation                                    |
| Oesterreichische Laenderbank AG            | Provident National Bank                       | Provincial Bank of Canada  |
| Riggs National Bank of Washington, D. C.   | Santander Finance S.A.                        | J. Henry Schroder Bank AG  |
| J. Henry Schroder Banking Corporation      |   | J. Henry Schroder & Co. S.A.L.   |
| J. Henry Schroder Wagg & Co. Limited       | Shawmut Bank of Boston, N.A.                  | South Shore National Bank  |
| Swiss Bank Corporation                     | Union Bank of Bavaria Bayerische Vereinsbank  | United Bank of Kuwait Ltd.   |
| United Virginia Bank                       | F. Van Lanschot                               | Wozchod Commercial Bank Ltd.   |

J. Henry Schroder Banking Corporation Agent





## MP seeks equality in age of retirement

A BILL to allow men to retire at the age of 60 was given a first reading in the Commons yesterday. Mr. Greville Janner (Lab., Leicester W.), introducing the Sex Discrimination (Age of Retirement) Bill, said it was not designed to force men to retire, but to enable them to do so if they wished.

"There can be no justification today for forcing men to soldier on to the age of 65, however ill they may be and however much they wish to retire, while women, who have equal rights in all other respects are able to retire at 60."

Mr. Janner said more than a million people were unemployed, most of them well and anxious to work. There were also 1m. people aged from 60 to 64, the majority of whom wished to retire but were unable to do so.

"We have people who do not wish to retire but who are forced to do so, and we have people anxious to have a decent and comfortable retirement required by our incredible system to work on."

A woman who retired at 60 could expect to live for nearly 20 years longer, but a man retiring at 65 could look forward to only 12 years before he died. "There can be no justification for this gross inequality."

Mr. Janner said the jobs of those who retired would mostly be taken by people at present unemployed. The gross cost of the measure would be £15m. a year, but there would be savings by cutting the number of unemployed.

The Bill would help young people, unhappy because they were unemployed, living on social security and unemployment benefit, to get a more dignified way of life for themselves and their families.

Mr. Janner said he had received a flood of correspondence from all over the country supporting the Bill.

**Advice costs higher**  
THE COST of salaries of the "special advisers" to Ministers was £196,000 in the current financial year, compared with £169,000 last year, Mr. Charles Morris, Civil Service Minister, said in a Commons written reply.

# Tory peer warns on drift to E. Europe-style economy

BY JOHN HUNT

A WARNING was given in the Lords yesterday that unless the right structural conditions for economic growth were established in Britain, we could cease to be a mixed economy by the 1980s and become a collectivised economy along eastern European lines but without East Europe's level of prosperity.

It came from the Earl of Gowrie, a Conservative front bench spokesman on Treasury matters in the Lords, speaking in a debate on economic growth.

To achieve the necessary conditions for growth, Lord Gowrie called for a real reduction in the rate of increase of Government spending and stressed the necessity for a "wind-down" of the Welfare State.

He claimed that Britain's slide to the bottom of the industrial ladder was almost complete but added: "We can still arrest our national decline and grab at the last few rungs of the ladder to start the long haul upwards again. But it is later than we think."

The Earl of Gowrie paid tribute to Lord George-Brown, who announced on Tuesday that he is resigning from the Labour Party. "Whatever our disagreements with him and his disagreements with us, he commands enormous respect as well as affection in the country especially as one of the three most able economic Ministers in the Labour Party's history."

He saw a danger in our reliance on an upturn in the world economy over the next 18 months and thought that this could prove to be a false dawn.

If our decline continued, the consequences could be the full collectivisation of our economy in the 1980s, he predicted. This could be brought about by the collapse of our lines of credit and our very vulnerable currency. "We would not be able to borrow so we would not be able to buy. Even passionate democrats could not run democracy in such circumstances," he added.

If this occurred, the standard of living of people on £1,500 to £2,000 a year would be cut by 25 per cent, at the most optimistic estimate. "The risk of capital outflow would be so great that even a government that continued to pay lip service to democratic freedom would have to curtail entry in and out of the country," he declared.

The effects on our foreign policy, on Nato and on our chances of reducing the pace of the arms race would be "obvious and awful." He went on: "We must not say it can't happen here. It could happen here and, given the right circumstances, probably will."

To avoid this, we had to solve the growth crisis and try to avoid



LORD GOWRIE  
"Later than we think."

the "imposed collectivisation" which could leave us with a living standard equal to that of East Germany 20 years ago.

One step the Government must take, he argued, was to achieve a real reduction in the increase in Government expenditure. Any growth of expenditure must be linked to a real growth in output over the economy. At present, however, overall growth was only 2 per cent a year while overall Government spending had risen by 12 per cent a year not even taking interest payments into account.

We had to recognise, he said,

a collective task to wind down the Welfare State. We must establish in the public mind that there was a connection between the levels of manufacturing output and levels of social spending. Until the present imbalance was improved, we had little chance of growth.

According to Lord Gowrie, any party that suggested welfare payments should be run down in a gradual manner would invoke a tremendous response from the people of the country. "I do remain optimistic that we shall recover, but we have a long way to go," he concluded.

For the Government, Lord Jacques, one of Labour's spokesmen on Treasury matters in the Lords, said the first essential was to get inflation under control. "We are well under way to reducing the year-on-year rate to approximately 10 per cent by the end of 1976," he claimed.

Our growth rate had to be based on exports. We must not repeat the mistake of 1972-73 when the stimulation of domestic spending had resulted in imports rising much faster than exports.

But he did not believe that taxation was a principal cause of lack of confidence at the moment. Between 1964-73, taxation of company profits had declined from 14.9 per cent of profits to 5.1 per cent. Our taxation, as a percentage of GNP, was the same as in Germany, but lower than in France and Scandinavia.

However, the same could not be said of our strike record. For every eight hours lost in Britain from industrial disputes, only three hours were lost in France and only 30 minutes in Germany.

He went on to make some criticisms of British management. There was strong evidence, he said, that management in many industries failed to monitor its decisions to ensure that they were carried out down the line. In many cases, management decisions were not made as speedily as they should be.

The Government, he said, was discontented with the average British growth rate of 2.1 per cent — much lower than the growth in the economies of our competitors in Europe, America and Asia.

The Public expenditure White Paper was a timely reminder of the necessity for growth.

He argued that if our growth rate was the same as it had been before the present depression (2.4 per cent) and if we limited our increase in public expenditure to one per cent, and gave priority to the correction of the balance of payments and to the resources necessary for the rate of growth, then the amount left for personal consumption would allow an increase of only 0.5 per cent. That compared with the growth of 3 per cent in personal consumption in recent years.

But if we got a higher rate of economic growth of 3.5 per cent, and kept the rise in public expenditure once again to one per cent, we would then have available for personal consumption resources of 1.5 per cent compared with 3 per cent in recent years.

"The reasons for the need for economic growth in the next few years is spelled out very very clearly in that document," he maintained.

## Rowlands resists Tory Right's demand for Rhodesia arms

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

ANXIOUS PRESSURE in the Commons yesterday over the situation in Rhodesia elicited from the Government a promise to "consider carefully" whether Rowlands insisted, and he reiterated Mr. Callaghan's message of the previous day.

"The easiest and simplest way of solving the problem is for the Smith regime to take action for a transference to majority rule," the Under Secretary said.

In this view, he was backed by the Tory frontbench spokesman, Mr. Christopher Tugendhat, who underlined the warning that unless the transition to majority rule took place quickly "the men of violence on both sides will gather strength."

This sentiment roused the shouted disapproval of those Tories who wanted Government acknowledgement that Rhodesia was still a Crown colony with rights to British assistance.

bique had not spoken of war

against Rhodesia. "That is a wrong interpretation of the reports we have received," Mr. Rowlands insisted, and he reiterated Mr. Callaghan's message of the previous day.

"The easiest and simplest way of solving the problem is for the Smith regime to take action for a transference to majority rule," the Under Secretary said.

In this view, he was backed by the Tory frontbench spokesman, Mr. Christopher Tugendhat, who underlined the warning that unless the transition to majority rule took place quickly "the men of violence on both sides will gather strength."

This sentiment roused the shouted disapproval of those Tories who wanted Government acknowledgement that Rhodesia was still a Crown colony with rights to British assistance.

# Convention still arguing —as dissolution looms

BY OUR BELFAST CORRESPONDENT

THE Northern Ireland Convention, against a background of the continuing security crisis, argued its way to a conclusion last night, no further forward in the search for an agreed form of government for the Province.

The 78-member Assembly will be formally dissolved by the end of the week through an Order in Council requested by Mr. Merlyn Rees, the Ulster Secretary. The salaries of its members will cease in May, one year after it was elected.

Mr. Rees is expected to tell MPs in the Commons to-morrow that there is no hope, in the immediate future, of Ulster's politicians breaking the deadlock and that, in the absence of agreement on devolved government, the Province will continue to be governed by direct rule.

The Convention closed in the atmosphere of bitterness and intolerance which has marked the debate in Ulster for many years. The dominant Unionist coalition stuck firmly to its demand for an immediate implementation of its Convention report which calls for the return of majority rule, and refuses to contemplate power sharing in government with

members of the mainly Roman Catholic Social Democratic and Labour Party.

The Government now faces an anxious period of direct rule against a background of threats from hard-line Loyalists who, if of the consequences of Government's rejection of proposals.

To the last, many members of the Convention's four-party coalition were dominated by speeches from Loyalists, some of whom issued some of the consequences of Government's rejection of proposals.

One of the most evenhanded of his colleagues came from Mr. Robert Stewart, deputy leader of the Convention, who said he would not take up arms to force the Government to accept this time round. He implied in the absence of a security policy, the Government would be forced to deal with a security situation they

Challenged by the SDP. Mr. Stewart refused to accept remarks that Protestant proposals were rejected because they would make rule unworkable and might take their own

ensure majority rule.

Belief

Legislation providing for direct rule will be renewed in the Commons next July for a further year. It appears, too, that Mr. Rees will remain as Secretary of State for the time being, contrary to speculation that he is to move to another Cabinet post after the dissolution.

## Labour in Manchester accuse of 'back-door negotiations'

THE CONTINUING controversy over the allocation of building schemes to Manchester Corporation, avoid trying out direct works to see if it is an efficient department or not."

He added: "It is absolutely monstrous and disgraceful for this council and this city to do this for an organisation which has not been able to win a contract competitively for 16 months. A contract has been allocated through a deliberate back-door method of negotiation."

The controversy follows another involving the direct works department, which was recently awarded a contract for building a new estate in the Opeshaw area despite the fact that a private building company submitted a tender for £19,000 less.

But Mr. William Rieby, deputy chairman of the city's direct works committee, said in reply to the arguments put forward by the Conservatives:

"We have saved the city millions of pounds using direct works. The ideological obsession with private profits before the interests of Manchester payers."

Mr. Kenneth Collis, that the direct works department has been tendered for and we have been some 10 years over the last five years, the corporation about collecting the money."

Mr. Allan Roberts, a member of the city's housing committee, said: "The reason the direct works department has not won competitive contracts is because the private have been tender but because the already won so many in the preceding years."

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

deliberately avoid testing the waters. We are being asked to avoid trying out direct works to see if it is an efficient department or not."

He added: "It is absolutely monstrous and disgraceful for this council and this city to do this for an organisation which has not been able to win a contract competitively for 16 months. A contract has been allocated through a deliberate back-door method of negotiation."

The controversy follows another involving the direct works department, which was recently awarded a contract for building a new estate in the Opeshaw area despite the fact that a private building company submitted a tender for £19,000 less.

But Mr. William Rieby, deputy chairman of the city's direct works committee, said in reply to the arguments put forward by the Conservatives:

"We have saved the city millions of pounds using direct works. The ideological obsession with private profits before the interests of Manchester payers."

Mr. Kenneth Collis, that the direct works department has been tendered for and we have been some 10 years over the last five years, the corporation about collecting the money."

Mr. Allan Roberts, a member of the city's housing committee, said: "The reason the direct works department has not won competitive contracts is because the private have been tender but because the already won so many in the preceding years."

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

deliberately avoid testing the waters. We are being asked to avoid trying out direct works to see if it is an efficient department or not."

He added: "It is absolutely monstrous and disgraceful for this council and this city to do this for an organisation which has not been able to win a contract competitively for 16 months. A contract has been allocated through a deliberate back-door method of negotiation."

The controversy follows another involving the direct works department, which was recently awarded a contract for building a new estate in the Opeshaw area despite the fact that a private building company submitted a tender for £19,000 less.

But Mr. William Rieby, deputy chairman of the city's direct works committee, said in reply to the arguments put forward by the Conservatives:

"We have saved the city millions of pounds using direct works. The ideological obsession with private profits before the interests of Manchester payers."

Mr. Kenneth Collis, that the direct works department has been tendered for and we have been some 10 years over the last five years, the corporation about collecting the money."

Mr. Allan Roberts, a member of the city's housing committee, said: "The reason the direct works department has not won competitive contracts is because the private have been tender but because the already won so many in the preceding years."

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

Mr. Rieby said the direct works department was not a "back-door" method of negotiation.

# Kodak Microfilm helps Skyline Hotel to cut their accounting time in half



"KODAK Microfilm has enabled us to handle daily registrations, guest bills and cashiers' reports in half the time. And greater efficiency means better service to our guests of course."

Mr. Bob Barsky, Comptroller, Skyline Hotel, Hounslow, Middlesex.

Skyline is just one of the many companies that make huge savings with Kodak Microfilm. Companies from every field of industry. Both large and small. All needing rapid, reliable information handling.

Using KODAK Microfilm, information is recorded, stored and retrieved fast and efficiently. Cutting your overheads. Making more of your assets.

And all this backed by Kodak quality, expertise and post-purchase service.

All sorts of companies are reaping benefits that Kodak Microfilm offers. When will you?



Kodak Microfilm helps all sorts of companies make all sorts of savings

Kodak is a trade mark

These securities having been placed privately outside The Netherlands, this announcement appears as a matter of record only.

Dfls. 75,000,000

ASIAN DEVELOPMENT BANK

Manila, Philippines

8 1/4 per cent Dutch Guilder Notes of 1976 due 1983

ALGEMENE BANK NEDERLAND N.V.

AMSTERDAM-ROTTERDAM BANK N.V.

KREDIETBANK S.A. LUXEMBOURGEOISE

KUWAIT INTERNATIONAL INVESTMENT CO. S.A.K.

BANK MEES & ROPE NV

PIERSON, HELDRING & PIERSON N.V.

March 4, 1976





# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## ● AUTOMATION

### Measures the passing biscuit

MEASURING accuracy of thickness of the intractable and highly variable raw material called dough, without contact, during on-line manufacturing has been solved by application of a high technology scanning device developed by Integrated Photomatrix of Dorchester, Dorset.

A team of engineers involved for some years in solving many measurement problems in industry has developed the "Heightscan Gauge" which measures thickness at a rate of up to 2,000 samples per second.

The gauge, initially designed for control of dough and biscuit thickness in baking factories, has many possible applications in continuous sheet processes, in the paper, plastics, and steel industry and quality control in other fields.

Nearly 1,000 semiconductor devices are packed into the scanning chip which has 128 picture points along a distance of just over 4-inch. The basic principle is that a light is projected at 45 degrees to the vertical on to the surface of the on-line product. As the height of the product from the conveyor surface varies so the slit of reflected light moves laterally and this movement is detected by a linescan camera.

#### Built-in units

Incorporated in the camera is a linear self-scanned photodiode array of 128 photodiodes spaced at 0.1 mm centres. Integrated Photomatrix has engineered this principle into a complete optoelectronic instrument. The Heightscan gauge consists of a rugged waterproof optoelectronic head unit containing light source, optics and camera, and a back-up processor unit containing power supplies and electronics with analogue output and meter reading up to 10 mm full scale. Quality factors were behind the search by United Biscuits for

equipment to make thickness measurements on the production line for McVitie rich tea biscuits, of which 7m. daily are produced. Readings have resulted in an achieved resolution of 0.01 mm. United Biscuits fitted several of the gauges, which are linked with the temperature controls of the ovens, and measure the passing biscuit within the tolerance of the packaging machinery—a most important consideration.

Improvements in the heightscan gauge are foreseen, including arrays with photodiodes on a 0.025 mm centre to centre space giving fundamental resolution to 0.025 mm. Both analogue and digital outputs can be provided for process control together with digital display.

Where no reference plane is available two heightscan gauges may be used back to back for absolute gauging of material thickness. Integrated Photomatrix is receiving enquiries for use of the gauge for quality control in steel coatings, plastic and paper industries. And one of Europe's largest engineering firms is evaluating IPL's gauge to measure stainless red hot steel rod to an accuracy of one twenty-fifth of a thousandth of an inch. Integrated Photomatrix is at The Grove Trading Estate, Dorchester, Dorset. 0305 7673.

## ● LIGHTING

### Dual-use emergency fitting

ACCORDING to Bradley and Lomas (Electrical) there are still varying regulations in different areas concerning the application of fire precaution lighting.

As a result stockists and installers often find it necessary to handle both maintained and non-maintained fittings. A maintained unit is one in operation at all times switching to battery supply automatically on mains failure; a non-maintained unit only operates, through batteries, when a mains failure occurs.

The company has therefore introduced the Balco dual purpose "Afterglow" fitting, an eight watt fluorescent unit converted from maintained to non-maintained by disconnecting a single lead.

With a sealed, maintenance free nickel-cadmium battery, the system has an emergency duration of three hours, a re-charge time of 14 hours, and compliance with BS 764:1954. More from Kent Road, Sheffield S9 6RN (0742 551951).

## ● PROCESSES

### Induction heater for small plants

WORK IS well advanced on an extremely simple form of induction heating for the smaller industrial plant, based on equipment which will take three phase mains current and derive from it 1500 Hz without rotating gear or thyristors, thus offering the simplest of maintenance at infrequent intervals.

The static frequency generator now approaching the commercial stage depends on the work of a Belgian engineer who has already successfully operated equipment of the same saturated circuit design to convert 10 kHz to 50 kHz in a tube welding application.

This was achieved despite claims by suppliers of conventional induction equipment that the circuits could not possibly withstand the forces created when current was passing.

Ingenuous cooling allowed continuous operation without any problems.

The Government is backing the development work to the extent of half the cost and equipment is arriving at site for the construction of the first 20-kW prototype. Magnetic characteristics is being wound and tests should be completed by the end of the current year.

In time for the installation in January/February of a first small bar heater to treat metal prior to spring manufacture. It is anticipated that similar equipment will begin to be used next year by manufacturers in brazing, swaging and melting work, with capacity to handle up to 50/100 kilos of bronze or brass.

Because of the apparent sim-

ilarity of the development—in reality many years of thought, experiment and calculations lie behind it—the promoters of the equipment envisage a growing demand from the developing countries who would not normally be able to field many engineers familiar with the intricacies of modern induction heating equipment.

The co-operative group that is running the project proposes to call itself Etudes et Promotions Industrielles (EPI) and to set up a manufacturing line in a new plant on an industrial estate near Bressoux. It has acquired the business of S. A. Fonderies and Robinetteries de Sarnay et Bressoux, rue R. Geenen 82, 4001 Bressoux, Belgium, and all inquiries concerning EPI should be addressed there for the time being.

## ● COMPONENTS

### The robots are round the corner

POTENTIALLY unbeatable competitive moves planned in Japan will be described by a speaker at the forthcoming conference on "The Cost Benefits of Effective Energy Management."

To be held at the NFTE conference centre and organised by the Institute of Production Engineers and the Electricity Council, the one-day seminar is planned to include six half-hour

papers with ample time for discussion.

The paper covering Japanese automation plans will be given by Mr. A. De Barr of the Machine Tools Research Association. It speaks of work towards a fully automatic machine shop the Japanese hope to have in operation by 1980.

Staffed by only eight controllers—instead of a labour force of some 800 in current conditions—it would turn out fully assembled items such as gearboxes in an environment which would be largely one that any labour force would consider quite unacceptable since heating lighting and special ventilation would not be needed.

Only the central office housing the eight operatives would have such "amenities."

From it, remote handling devices would help the tiny staff control all the work in progress. Energy savings would be very large.

Other papers at the seminar will deal with various aspects of electric power and heating in the production cycle.

Institute of Production Engineers on 01-579 9411 at 66 Little Ealing Lane, London W5 4XX. The seminar fee is £15.

## ● MATERIALS

### Hose stays flexible

WIRE-braided high pressure hose which will remain flexible at -60 degrees C and yet can be used continuously at +120 degrees C is being manufactured from Hytrel, a Du Pont polyester elastomer.

It is now being made by Alenco Hilyr of Lockfield Avenue, Brimsdown, Enfield, and is claimed to exceed the per-

formance requirements of the SAE 100 R1 and 100 R2 specification for wire-braided rubber hydraulic hose. Bore sizes up to 25 mm. are available.

## ● PACKAGING

### Simple way to protect the goods

ROLLS OF lightweight packaging material which can be easily cut and moulded, to suit a wide variety of uses, are being produced by Jiffy Packaging of Winsford.

The Jiffy rolls have outer papers of extensible Kraft paper with a 7 per cent stretch factor, and between these is a layer of expanded polystyrene beads to give a protective cushioning. The beads are held in place by a non-toxic, clear, waterproof thermoplastic adhesive, and the rolls have an indefinite shelf life with no delamination at freezing temperatures.

The material, in 50-metre long rolls and 1,000 mm wide is particularly suitable for items with awkward corners, as it can easily be cut for specific needs. Jiffy Packaging Company is on the Industrial Estate, Winsford, Cheshire (Winsford 51221).

## ● TRANSPORT

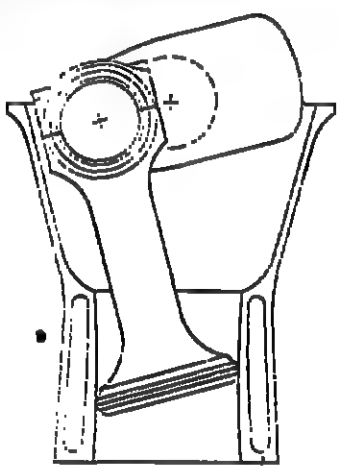
### Stubby piston cuts makers' problems

IMPROVEMENT and simplification of the internal combustion engine mechanism has been the aim in the design of an entirely new unit to be exhibited for the first time by W. Salzmänn Fahrzeugkonstruktionen, on the stand of ACS Automobile Club of Switzerland at the Geneva Motor Show, open on March 11.

This engine has the advantage that it can be produced on existing plant and with mainly conventional tools. Four-stroke and two-stroke prototypes have been undergoing development, and research will continue with a diesel engine.

New to this engine is a skirtless piston and connecting rod assembly made in one piece—no gudgeon pin—and running in a short, waisted cylinder. This means there is much less machining to close tolerances and therefore lower costs. Moreover, the gas pressure always acts directly along the axis of the connecting rod, so there is no lateral component of this load to cause wear and noise—piston slap—in the cylinders.

Because the piston rocks back and forth in the cylinder, advantageous asymmetric port timing can be adopted for two-stroke petrol or diesel engines, and the compressed gas is transferred from side-to-side of the combustion chamber, thus encouraging



complete combustion and low exhaust emissions in either two- or four-stroke engines. With such short rocking motion of very light weight, the vibration forces are less than half as severe as those of a conventional engine, so fewer cylinders can be used without exceeding acceptable levels of vibration.

Another advantage of the skirtless piston is that the oil drag is very low. This means much easier cold starting than with a conventional piston. W. Salzmänn Fahrzeugkonstruktionen, Solothurn, Switzerland.

## ● METALWORKING

### Butler has formula for success

WHILE MOST machine tool builders have been suffering a recession the Butler Machine Tool Company, of Halifax, seems to have found a formula for success.

This year's turnover is £4.2m., compared with less than £1m. six years ago, with just under 50 per cent. of production exported. According to Mr. B. L. Bailey, managing director, the trend is likely to continue, a confidence justified by an order book that is full for the next 12 months.

Success is attributed to a diverse range of products, and in particular to the development of numerically controlled (NC) lathes in the medium capability range. When developments in electronics and in electrical drives reduced the cost of NC systems, the company was able to produce an NC lathe well suited to the smaller machine shop at a highly competitive price—about half the usual cost for NC.

These lathes offered the company with a plugboard capstan automate the opportunity of reducing setting time from the usual 6 hours for a fairly complex component to about 4-hour with the NC equipment. Instead of producing 500 workpieces as an economic run because of the time taken to set the machine (even though this number is not immediately required), with an NC lathe it becomes economic to turn 50 items.

Mr. Bailey estimates that for the cost of three similar capacity centre lathes, say about £20,000, complete package of NC lathe plus robot.

machine, enables the same amount of work to be carried out to more consistent quality, with two less operators—metal cutting time (machine utilisation) is said to be at least 50 per cent. with an NC lathe.

This week Butler is holding an exhibition of its products at its works at Mile Thorns, Halifax, Yorks., (0422 51641), where 26 machine tools by Butler and its associated companies, Snow, and Elliott (all of the B. Elliott group) are on show.

Prime purpose of the exhibition is to demonstrate the new NC 830 heavy duty lathe. Principal features include a triangular section bed for maximum rigidity and ease of loading, 40 hp spindle drive and high performance drive motors, driving recirculating ball lead screws on all axes.

The machine is shown in two versions: a short bed chucking machine and a long bed machine with subtable for chuck work. Both machines have closed loop electric two-axis contouring control. Orders have already been received for three of these machines—the first will be delivered in June.

Another new machine, the CNC 550, is equipped with a dc infinitely variable speed headstock and a Minic 800 computer from Micro Computer Systems. There are two developments to the existing 550 NC lathe—a machine with power feed, and another with twin turret stations.

Mr. Bailey's view that a convincing argument in selling NC lathes was the current shortage of skilled machinists—the company cannot find enough—and emphasised by the presence of another operator replacement: the NC 550 was being fed by an Electrolux MEHU sensor robot. The company hopes to sell a complete package of NC lathe plus robot.

## ● OFFICE EQUIPMENT

### Prints on the move

A BATTERY operated scientific calculator that delivers a printed record of the user's calculations wherever he may go has been announced by Hewlett Packard, Berks, RG11 5AR (Wokingham 784774).

Fitting into a briefcase, the HP81 is operated by rechargeable battery or mains and weighs less than 2 lb. overall. Dimensions are 9 x 8 x 2 1/2 inches. The unit is priced at £310 including VAT.

Maths capabilities include log and trig functions, sin, degrees, 350 pp. handbook included.

radial or grade), rectangular to polar co-ordinate conversions and three separate percentage functions.

In statistics, the machine can perform mean and standard deviation, summation, linear regression, linear estimates and factorial. The HP81 has 16 addressable registers, an automatic four-register stack, a "last of King Street Lane, Wokingham, x" register for easy error recovery and four clearing options.

The thermal printer records on 2 1/2 inch paper from an 80 ft. roll and the LED display has 10 significant figures plus two digit exponent. The print/display can be in fixed decimal, scientific or engineering notation. The machine works in BPN and a

## Run it into the ground and your profit may go with it.

We are concerned that short term capital savings can lead to long term inefficiencies in industry.

It is easy and expedient to assume that a truck working well will continue to do so.

There are trucks of ours ten, fifteen and even twenty years old, still going strong.

There are doubtless others, toiling on, that should be replaced or rebuilt and will not be. (Their owners often do not realise what they are costing, since maintenance is met from revenue, not from capital expenditure budgets.)

We recommend that you have your situation examined.

Without cost, obligation or commitment on your part, we will send an Engineer to study your machines and systems and produce a Lansing Bagnall Recommendation.

He will be well qualified to do so, a properly trained and responsible representative of Britain's major materials handling company.

He can advise you, too, on Lansing Bagnall rental and leasing facilities, and the use of rebuilt machines; with Corporation Tax Allowances, a truck can cost only around £14 a week.

When you consider the importance of trucks to your business, how the flow of materials and goods depends upon them, it makes simple

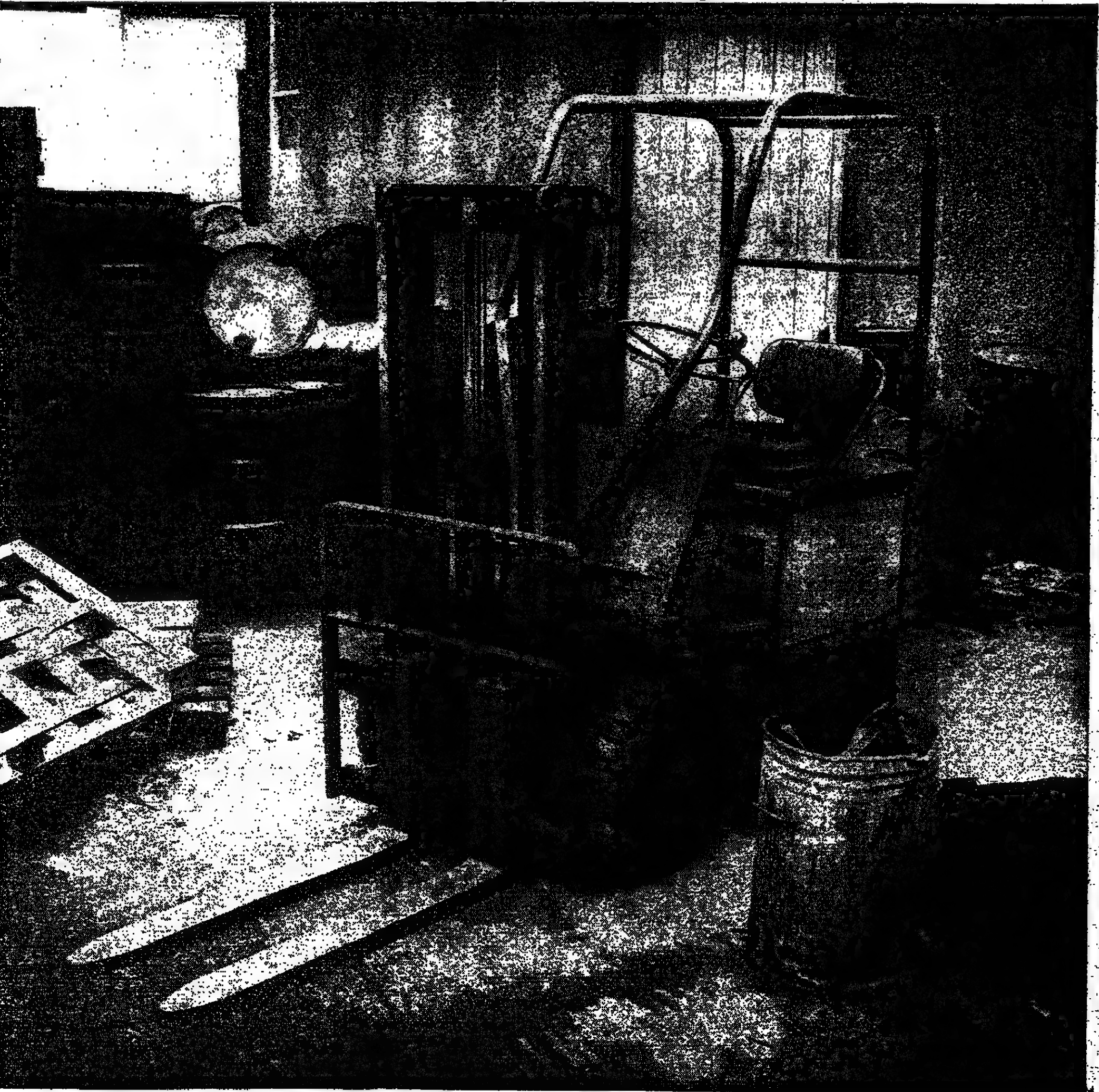
sense to be sure that they are reliably efficient. One telephone call now could bring you this assurance. Make it.



**Lansing Bagnall**

Kingsclere Road, Basingstoke. 0256 3331

Good news in a tough year.



هكنا من الاصل







# GENERAL APPOINTMENTS



**RECRUITMENT ADVERTISING**  
35 New Broad Street, London EC2M 1NH  
Tel: 01-583 3388 or 01-583 3570  
Telex No. 887374



## FINANCIAL ANALYST-INSURANCE

CITY

£4,000-£6,500

LEADING INTERNATIONAL LLOYD'S INSURANCE BROKERS

This new vacancy calls for candidates, aged 25-35, who must have acquired at least 3 years' insurance experience, ideally with an accounting involvement. The successful candidate, who will work closely with the Group's Chief Financial Analyst, will be primarily responsible for the analysis and interpretation of insurance companies' accounts and the formulation of appropriate recommendations for the Board. Numeracy, the capacity for sound commercial interpretation and forceful presentation are important. Initial salary negotiable £4,000-£6,500 plus contributory pension, free life assurance; assistance with removal expenses if necessary. Applications in strict confidence under reference FA18584/FT will be forwarded unopened to our client, unless you list companies to which they should not be forwarded in a covering letter marked for the attention of the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.

## FOREIGN SECURITIES CLERK

Small city based International Bank require a person to join a compact securities team. The successful applicant will be aged 24-25 with a comprehensive knowledge of Euro Bond administration and foreign securities transactions, with a working knowledge of U.K. Stock Exchange procedure. Competitive salary plus fringe benefits.

For further information ring:

J. B. KIZZO, 01-236 6832

**ALFRED MARKS BUREAU**  
Stockbroking and Banking (London)  
Division  
10 CHEAPSIDE, E.C.2

## STOCKBROKERS

Medium-sized brokers require Manager/Senior Executive for Management vacancy. Extensive office experience essential. Salary negotiable. Full details in confidence to Box A.5455, Financial Times, 10, Cannon Street, EC4P 4BY.

## Senior Dealer

### S.G. Warburg & Co. Ltd.

The Bank wishes to engage an additional senior and highly experienced Dealer, who has a sound knowledge of Foreign Exchange as well as Currency Deposit Trading.

The position will offer considerable scope to participate in all the Bank's business through the generation of new ideas by the use of well-grounded skills acquired in the market over a number of years.

No age limit is stipulated but someone in their early thirties appears to be best suited to the vacancy. The position arises from an extension and widening of activities.

The salary will be negotiable but will be well into five figures and it will be supplemented by normal fringe benefits.

Please send a full curriculum vitae, in complete confidence, to:-

P. K. Marlow, S. G. Warburg & Co. Ltd.,  
30 Gresham Street, LONDON EC2P 2EB.

## General Manager

### Bank of Bahrain & Kuwait Bahrain

This bank, established some 5 years ago, is backed by a consortium of Bahraini citizens and well-known Gulf banks. Directly reporting to the Board, the General Manager will be responsible for the profitable deployment of the Bank's resources and the further development of a full range of foreign and domestic banking services in what is now becoming one of the most important banking centres of the Middle East.

Candidates, aged up to 55 years, will have had previous relevant experience in international banks abroad; this should be supplemented by knowledge and experience in foreign exchange and Eurocurrency operations. Fluency in a second language and/or Arabic would be useful.

Tax-free salary of £12,000 plus bonus, free house and car and very generous allowances for services, medical benefits, etc. Re-location and holiday fares paid, 3-year renewable contract.

Please write - in confidence - to J. M. Ward ref. B/41277.

**M&L World wide**

Management Selection Limited  
17 Stratton Street London W1X 6DB

## CREDIT ANALYST

required for  
busy Merchant Bank  
Good prospects for experienced applicants. Accounting qualification an advantage.  
RING 01-283 3122, EXT. 264

## TAX WIZARD? CITY ASPIRING TAX WIZARD? BASE

TOP TAX CONSULTANCY TEAM SEEKS  
ADDITIONAL MEMBERS

Career minded, you will preferably have qualified as an accountant or barrister and have specialised, or wish to specialise, in tax.

Established over five years as a leader in the field of sophisticated tax planning and problem solving, our tax consultancy subsidiary advises a wide range of corporate, partnership and personal clients.

Headed by one of the country's leading authorities on taxation, the consultancy

provides a stimulating and challenging environment for creative original thinking. Opportunities are also available for contributing to our range of training courses and business publications.

A sophisticated remuneration and fringe benefit package is offered; and career prospects are exceptional.

If you would like to arrange an informal meeting, please send me full personal and career details, marked private and confidential.

Geoffrey Shute,  
Managing Director,  
Financial Techniques Limited,  
6 Wardrobe Place,  
London EC4V 5HR.



## TREASURER BELGIUM

We are part of an international transportation group, which has its European Head Office located in Antwerp. The Antwerp company employs 100 people, has ten subsidiary offices in seven European countries, and is responsible for annual sales of \$30 million.

Due to a recent expansion, the company has decided to seek a senior executive to fill the newly-created position of Treasurer. The functions embrace full responsibility for all European treasury matters.

Candidates will be qualified with a proven record of management achievement and having experience in controlling a multi-currency treasury operation throughout Europe.

The successful candidate will enjoy the challenge of collaborating with a youthful executive team working together within an effective growth policy. Salary entirely open.

Please apply in confidence with full career details to:

Peter Twiss,  
EUROCANADIAN SHIPHOLDINGS (U.K.) LTD.  
World Trade Centre, London, E1 9AA.

## Institutional Equity Sales

£10,000 to £15,000 per annum plus bonus

A salary in the above range is offered by one of the major firms of stockbrokers to a person in the age group 30 to 45 and fully experienced in the field of institutional equity sales. Applicants should have a proven record of success in this field and be capable of leading a young team and training it to a high standard. The position is available because the firm's present sales teams find they have more institutional clients than they can service to the standard the firm sets for itself. Substantial research support is provided and specialisation in specific areas of the market is encouraged.

Replies, with curriculum vitae, should be sent to:-

WALTER JUDD LIMITED, (Ref: K671)  
(Incorporated in England and Wales)  
1a Bow Lane, London, EC4M 9EJ

Indicating the names of any Firms to whom you do not wish your reply to be sent, if the list includes the Advertiser, your application will be destroyed.



## CAPEL-CURE MYERS LIMITED LONG GILT SALES

We require an additional Sales Executive to concentrate on servicing Institutional Clients on Long dated Gilts. For this the successful applicant will be able to rely on extensive economic research coverage, as well as specialist statistical and mathematical services.

This is a senior appointment and a substantial salary and profit share is available for the right candidate.

Please apply to:

Managing Director of Gilt Department  
CAPEL-CURE MYERS LIMITED  
Bath House  
Holborn Viaduct  
London EC1A 2EU

## Senior Bank Operations Staff

A major U.S. Bank in London requires Senior Operations Staff aged around 28-32. Applicants must have extensive all-round operational background and the ability to progress rapidly in a demanding environment.

First class salary and benefit programme available to those demonstrating that they have the ability and character to fill these posts.

Please send full details of your career to date to Box A.5451, Financial Times, 10, Cannon Street, EC4P 4BY.

## SIMON & COATES

Simon & Coates advises leading firms of accountants and solicitors in a specialised department which is also involved with tied institutional and other accounts.

We wish to recruit for this department an additional executive with several years' experience of portfolio management gained in broking, an institution or a bank. The applicant will preferably have a recognised professional qualification or a good degree. This is an important and responsible position carrying attractive prospects for the right individual.

Write in confidence with curriculum vitae, to Mr. H. Jackson, Simon & Coates, 1 London Wall Buildings, London EC2M 5PT.

## SENIOR EXECUTIVE

INTERNATIONAL ORGANISATION

engaged in supply of ship's equipment in all maritime countries throughout the world wishes to appoint a senior executive to its Paris Office to co-ordinate and expand business and seek out new activities.

The successful candidate will be aged 35/45, probably employed by a ship operating company. Ability to speak French an advantage.

Replies in confidence to Box A.5454, Financial Times, 10 Cannon Street, EC4P 4BY

## DIRECTOR Commodity Broking

An old established International City Group is planning to expand their existing commodity activities into soft commodity broking. To spearhead this operation it requires an experienced trader of Director status who is capable of planning, controlling and developing a new Division. Salary is negotiable but should prove no bar to the right person.

Please reply with full details in the strictest confidence to  
BOX K.675 WALTER JUDD LIMITED  
(Incorporated in England and Wales)  
1a Bow Lane, London EC4M 9EJ

## INVESTMENT ANALYSTS

One of the City's largest stockbrokers with a high reputation for research has openings for 2 experienced analysts to cover:-

### BUILDING MATERIALS ELECTRICALS

The successful applicants will already have established a reputation for quality research and will be expected to (i) maintain a close liaison with company management, (ii) prepare regular written material primarily for institutional clients and (iii) speak to major institutions regularly by telephone.

Salary and bonus will produce a very substantial level of earnings for the selected applicants.

Please reply to: STREET'S FINANCIAL LIMITED, 62 Wilson Street, London EC2A 2BU quoting reference ADJ/207 and indicating any companies to whom you do not wish your application to be sent.

## Udisco Brokers Limited

a subsidiary of The Union Discount Company of London Limited

### have vacancies for two Sterling Inter-Bank Brokers

Applicants should preferably have experience of inter-bank or other related money markets. Excellent conditions of employment and the benefits of an exciting financial package for young persons with drive, initiative, and personality.

Apply to the Managing Director, Udisco Brokers Limited, 76/80 Cornhill, London, EC3V 3NH. Telephone 01-623 2120.

## GRAIN TRADER

Commodity trading subsidiary of City Merchant Bank, starting a grain trading department, requires an experienced grain trader.

This could be an exciting opportunity for someone who has a proven record and good contacts in a particular area of the trade.

Apply with details of experience to  
Box A.5449, Financial Times,  
10, Cannon Street, EC4P 4BY.

## Henderson Crosthwaite & Co.

### INVESTMENT ANALYST

Henderson Crosthwaite & Co. are looking for an additional analyst to work on the consumer, non-durable sector to extend existing coverage.

This position might suit someone with existing experience or a younger person wishing to specialise in a limited area of the Market. Salary according to age and experience. Please write with C.V. and if possible samples of work to:-

R. N. Philipson-Stow,  
Henderson Crosthwaite & Co.,  
194/200, Bishopsgate,  
London, EC2.

French bank affiliated to large International Group seeks:

## JUNIOR EXECUTIVE

to promote relations with institutional investors, mainly foreign.

This position would suit young man/woman with several years' experience in the investment field. Knowledge of French market and fluent French are essential (fluency in German appreciated). The job requires a strong sense of relations with institutional investors as well as a keen interest in the financial and technical aspects of international investment. The position is Paris-based but implies a certain amount of travelling.

Please write to: Box A.5456, The Financial Times, 10, Cannon Street, EC4P 4BY.



# SOME OF THE FOREIGN WORDS WE BRITISH HAVE LEARNED SINCE THE SWINGING 60's

Are your problems all the result of the economic situation?  
Or is there something you could do about it?  
Who will be the survivors, the leaders of revival?  
To buy a share of the public mind by advertising on television  
now costs less in real terms than ever before. Is NOW, this  
weekend, your time of opportunity?

It could be time  
your product  
worked weekends.

London Weekend Television

Ring Ron Miller 01-261 3109

\* Greek for believing the future will be the same as the present.

## LABOUR NEWS

### Benn invites TGWU to have a say in energy making decision

BY ADRIAN HAMILTON

AN URGENT call for a new approach to energy planning and decision-making through public debate was made yesterday by Mr. Anthony Wedgwood Benn, Energy Secretary. He promised the national executive committee of the Transport and General Workers' Union in London, a public debate through tripartite discussions in each fuel industry; a national energy forum including unions and management in all fuel industries; and a regular procedure for publishing reports on the Government's progress.

Mr. Wedgwood Benn's suggestions follow a recent public meeting at his request to discuss the question of reprocessing nuclear waste and the meeting between the electricity and coal industries on "fuel burn" in power stations.

While at present there seems no desire by the Department of Energy to introduce any new policy initiatives of its own or reverse previous decisions, the speech undoubtedly reflects a genuine desire by the Energy Secretary to create new means of deciding energy strategy.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.

It's own studies suggest that, on historic trends, fossil fuels may still leave a shortfall of some 30-100m. tons of coal equivalent primary energy by 1990 and some 250m. tons by the year 2000.

It is also reflected in the Department's growing concern over the prospects for a serious energy gap in the 1980s and the danger that long-term damage may be done for short-term reasons.



Mr. Anthony Wedgwood Benn, the Energy Secretary, addressing the Transport and General Workers' Union national executive. He is flanked by Mr. Jack Jones, the TGWU general secretary and Mr. Stan Pemberton, a Dunlop worker from Speke, the union's new chairman.

This can only be supplied by nuclear power and even then adequate energy supplies will remain dependent on a thriving coal industry. For this reason, the Department is concerned both over the public hostility to nuclear power and the reluctance of the electricity industry to increase its coal burn in the short-term.

It is also worried about the low response so far to its pleas for greater conservation.

Roy Rogers adds: Mr. Wedgwood Benn, who told the 39-man TGWU executive that it was "essential that those who work in the energy industries should have a full opportunity

to contribute to the development of policy," was almost immediately presented with a demand for a lay union representative on the British National Oil Corporation Board.

The Energy Secretary assured the executive members that he was prepared to consider their demand and asked them to put forward names, not only of rank and file union members, but also of union and management officials.

He reminded them that the Board already included Mr. Gavin Laird of the AUEW executive and Lord Brighshaw, former general secretary of the print union Natsep.

Mr. Wedgwood Benn said a member of the Board came in for some criticism of the Government's policy seeking a 51 per cent. in North Sea oil output, rather than a 51 per cent. in stake. But he defended Government's "participative" progress and stated when future licences awarded the Government would be in a position to specify conditions.

The unions should in themselves more in the line, in such fields as health and safety.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

### ICI jobs cut plan angers unions

By Lorelei Oslager, Labour Staff

TRADE UNIONS reacted angrily yesterday to ICI's announcement that it intended to reduce the labour force in its European fibre operations by up to one third over the next four years.

Mr. John Miller, Transport and General Workers' Union national officer for the chemical industry and the secretary of the ICI signatory unions, said he would protest most strongly to the company "at the way this news was suddenly unleashed without prior consultation."

He expressed particular concern that ICI did not inform the unions of its intention at a regular consultation meeting on Monday, when manpower planning and forward investment intentions were discussed.

ICI, which is investigating with the unions how the existing joint consultation procedure can be improved and expanded, had agreed to start a series of meetings with the unions to inform them of forward investment plans, Mr. Miller said.

The absence of any consultations on the plans for the fibres division "therefore comes as even more of a surprise."

The company did agree yesterday that unions at national level had not been informed of the decision, but it promised "detailed" discussions with officials later.

Mr. David Warburton, chemical officer for the General and Municipal Workers' Union, also stressed the absence of consultations.

The unions acknowledged that the fibres division is facing difficulties, but Mr. Warburton said it had appeared recently that the worst might be over.

There were indications that the unions might oppose the redundancies, even if they could be achieved by voluntary means.

"We are in business to preserve jobs, not to sit back and let ICI make arbitrary decisions," Mr. Warburton said.

Today, the unions meet the Chemical Industries Association and are expected to press for more disclosure of information, particularly on investment planning, within the framework of the "Little Noddy" for the industry.

The unions acknowledged that the fibres division is facing difficulties, but Mr. Warburton said it had appeared recently that the worst might be over.

There were indications that the unions might oppose the redundancies, even if they could be achieved by voluntary means.

"We are in business to preserve jobs, not to sit back and let ICI make arbitrary decisions," Mr. Warburton said.

Today, the unions meet the Chemical Industries Association and are expected to press for more disclosure of information, particularly on investment planning, within the framework of the "Little Noddy" for the industry.

The unions acknowledged that the fibres division is facing difficulties, but Mr. Warburton said it had appeared recently that the worst might be over.

There were indications that the unions might oppose the redundancies, even if they could be achieved by voluntary means.

"We are in business to preserve jobs, not to sit back and let ICI make arbitrary decisions," Mr. Warburton said.

Today, the unions meet the Chemical Industries Association and are expected to press for more disclosure of information, particularly on investment planning, within the framework of the "Little Noddy" for the industry.

### Multinationals' staff paid more, says ILO

BY DAVID CHURCHILL, LABOUR STAFF

MOST MULTI-NATIONAL companies in Western Europe pay their employees higher wages and salaries than average rates in national companies, the International Labour Office claims in a new study of multinationals.

Nevertheless, the majority of trade unionists, especially those in the U.K., are suspicious of multinationals' motives.

The ILO survey suggests that the higher level of wages in multinationals is a consequence of these companies being concentrated in higher-paying industries.

When comparing wage levels between companies in the same industry, however, multinationals tend to be on the same level as domestic companies.

In developing countries, the ILO found that multinationals paid substantially higher wages—sometimes up to 50 per cent. more—than all national companies. This was due to the higher technology and economic strength of multinationals in these countries, the ILO claims.

Working conditions in multinationals were, on the whole, in line with those of large national companies, although multinationals "have been viewed as the source of desirable innovations in such areas as pay systems, career development, a more democratic work

environment, and alternative form of shop-floor organisation."

The benefits achieved by the export of parent country practices to the country of operation, however, have been countered by the export of less "desirable" attitudes. "Multinationals have resisted demands for certain types of fringe benefits not found in the home country, not always emphasised secure and stable employment, and tried to implement wage systems not in line with local values."

The insular attitude of most multinationals in relation to collective bargaining and industrial action has the effect, says the ILO, of irritating trade unions in the host country. This inward-looking nature, due partly to the realisation that effective control rested in the home country, was also claimed by some unions as being designed to frustrate the impact of unions.

A large majority of the trade unionists surveyed by the ILO wanted greater involvement with the company on a transnational basis. Unions were particularly concerned about employment and investment policies originating from head office, but affecting employees in the countries of operation.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

Multinationals in Western Europe: the industrial relations experience. ILO, Geneva, price Sw.Fr.17.50.

### Threshold pay problem for busmen

PAY TALKS for London busmen's 23,000 busmen on Monday when negotiators wrestle with a problem of interpretation of the Government 25 pay policy.

That is because the busmen have a threshold argument which has gained £4 a week increase in pay since the pay policy was introduced.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

He added that if there no pay policy, the London men would need a £10 rise to keep pace with the of living.

But it is not clear how this will have to be against the 25 maximum Transport and General Workers' Union will be seeking for members from April 3.

Mr. Larry Smith, national bus secretary, yesterday the threshold would have to be taken account, but said the intention of the union and of Transport could well differ.

Seek and you shall find

Today



The bargain hunters bible

Self no LTA



# The Marketing Scene

## ABC of exhibitions

BY ANTONY THORNCROFT

ORGANISERS of exhibitions, whose marketing importance is often overlooked because of the lack of detailed information about their activities, can now put themselves under the wing of the Audit Bureau of Circulations. Since 1981 ABC has been guaranteeing to advertisers the circulation of newspapers and other periodicals, and now, in co-operation with the Incorporated Society of British Advertisers and the Association of Exhibition Organisers, it will authenticate the attendance at exhibitions—and, in time, conferences.

Exhibition organisers can register with the ABC at an early stage and, if the Bureau believes in the concept, add the exhibition. Then, after the event, it will estimate the attendance, the number of stands, and any other relevant information. The details will be entered on Data Forms, which will vary from exhibition to exhibition, and be published in ABC journals and by ISBA.

It may take two years to offer a full service to companies wondering whether to take expensive space at exhibitions but the director of ABC Kenneth Derbyshire hopes that the largest exhibition organiser in the country, IFF, will join soon and encourage other companies to pay the fee (initially 5p for every square metre of space sold) in order to show confidence in their ventures.

In the past some exhibition organisers have been giving optimistic figures about attendance, especially foreign firms, have been dubious about the marketing effectiveness of taking part. The ABC involvement may reassure exhibitors during a period which should see great growth in the UK exhibition industry. The ABC will also audit conferences.

## Advertising declines

ADVERTISING'S SHARE of the GNP has been in decline in the U.K. for some time now; but the same can be said of the U.S. and all the leading European countries with the exception of Finland. An overall picture of advertising expenditure in Western Europe is provided in a new publication from J. Walter Thompson Information Services.

The report points out that while the U.K. had the lowest increase in advertising expenditure in Europe in the decade 1960-70, since then its rate of increase in actual expenditure has only been exceeded by Finland. However, two-thirds of the rise is due to inflation.

On a general level the report shows that the Press is still the major medium everywhere but is losing share. Television, on the other hand, has made big strides—from 11 per cent. to 17 per cent. in countries with "five media" available, and from 4 per cent. to 12 per cent. in "four media" countries.

The existence of commercial radio exerts a limiting influence on television, suggesting that they are to some extent interchangeable. Where TV is long established it seems to

reach a natural limit—it has stood at 27.3 per cent. of total expenditure in the U.S., 24 per cent. in the U.K., and 18 per cent. in Germany. Elsewhere a steady decline across Europe, while outdoor has maintained its share.

Overall the fall in advertising's share is concentrated in manufacturing, advertising to consumers reflecting the increasing amount of the total GNP to come from the public sector. Also available this week is the latest Nielsen Research information on the grocery trade for the 11 European countries where the research firm operates. The book gives a glance data on such matters as store numbers, turnover, opening hours, range stocked, size of operator, use of advertising, etc.

BOVIS is running the first corporate advertising campaign on television for a construction company. All told the exercise will cost £250,000 and is now appearing on London Week End. If the research is favourable it may be extended. The agency is Maisey Mukerjee Russell.

## BRENT CROSS REGIONAL SHOPPING CENTRE

# Quiet start to a revolution

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

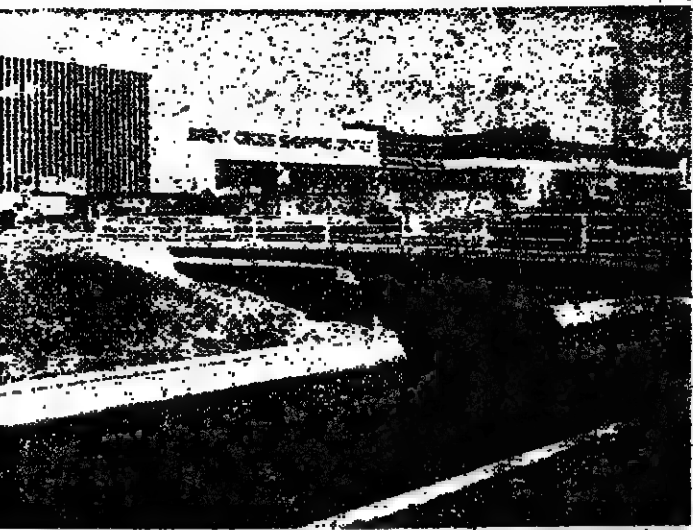
THE opening of Britain's first £10 and £15 a sq. ft. is cheap, particularly as these figures are open to negotiation. (Some on Tuesday was hardly the publicity jamboree which might have been expected, given the attention the centre has attracted in its 19 years of gestation. With only around half the 90 shops ready to open their doors to the public, the centre received what was described as a "low profile" launch, though that did not stop first day crowds.

The major burst of advertising will not start till next week, when the John Lewis department store should be ready for trading, while a second, "celebrity" opening is

But often these smaller shops are only trading profitably because they are paying historic rents, considerably below what they would have to pay for even the smallest unit in Brent Cross. Conversely, the more down-market groups, like Woolworths, are also missing, partly because of the expected customer profile. The result is that customers are offered less choice of merchandise than they would get in Oxford Street. There are relatively few accessories shops, for example, and though both John Lewis and Fenwick offer a wide range of women's clothes, there are only a few sophis-



Brent Cross from the inside and the out.



tentatively planned for June when all 90 of the shops which have been let so far should be open.

The debut had already been delayed six months by the three-day week and the problems associated with the use of high alumina cement. As a result, the centre is starting in what is traditionally one of the most difficult times of the year for retailing, and once the initial crowds of "first night" shoppers have disappeared, the retailers may well face a nervous few months.

To break even, it is estimated that the shops in the centre will have to take around £48m. a year. But given the development costs it may well be two and a half years before the big stores write off their investment and start making money, even if the £48m. figure is reached in the first year of trading.

Brent Cross, with its 800,000 square feet of selling space, is designed as an alternative to London's Oxford Street. In the same way as shoppers make an expedition to go to the West End, so, it is hoped, customers will be prepared to make up to a 20-minute drive to get to Brent Cross.

By comparison with the West End, the asking rent of between

The service charge depends partly on exactly what services the retailers want—and there may be some disagreements on the retailers' committee between the wishes of the small shops and those of the large stores—but it could be as high as £500,000, divided up proportionately, among the tenants.

The risk factor in opening in North London was probably the greatest deterrent to retailers asked to join the development in its early stages. But once the big names like John Lewis, Fenwick and Marks and Spencer had agreed to the other multiple groups followed.

The development, which expects to have a slightly more up-market customer profile than Oxford Street (less the tourists), boasts most of the major names in retailing, including Boots, Lasky's, Dorothy Perkins, C and A, Miss Selfridge, Burton's, Dixons, Granada TV, and Mothercare.

The difficulty has been in getting the smaller retailers, which tend to add fairs to the French centres. If customers are to be attracted from Hampstead and Golders Green, as well as areas to the North of Hendon, they may well look for the kind of small, intimate boutique which characterises these areas.

cated boutiques like Match. Some of these gaps may be filled as a result of Hammerson's decision to split up some of the remaining units into smaller shops.

A more serious absentee on the list of tenants is a bank: none of the major clearing banks were prepared to go along with the late opening hours. The centre will be open from 10 a.m. till 8 p.m. during the week and from 9 a.m. till 6 p.m. on Saturdays, and Hammerson says it wanted a bank to reflect these later shopping patterns.

With the builders still in some of the shops earlier this week, it was difficult to get a definite impression of what the centre will eventually look like. The two cafés in the main built were in ruins while the John Lewis store was concealed behind hoardings. Still, there was little doubt that Brent Cross will eventually be an attractive place in which to shop. The halls are wide and light, with occasional

judging by the experiences of journalists—whether shoppers would be able to find the centre situated as it is, in a maze of dual carriageway roads. The question of buses, which loomed large a few weeks ago, has been largely solved, but in any case the vast majority of customers are expected to come by car.

Had Brent Cross opened a few years ago, both the property world and the retail trade would have watched its progress with acute interest. At the height of the boom people were forecasting the development of a number of such centres in England, and the French developers were actively looking for sites. Now, with the drop in retail sales and the collapse in the property market, Brent Cross may be allowed to hold the title of "Britain's first regional shopping centre" for some years to come. The shopping revolution, which it was supposed to herald, has been blown off course by the economic climate.

## Marley on a winner

BY MICHAEL THOMPSON

APART FROM being the sponsor of a show of paintings in 40-ounce brand leader on the Jockey Club boardroom by win-instant concrete, Marley is taking a long-term investment. The name of Marley's latest promotion, "Marley's long-term investment," is a nod to the Jockey Club's long-term investment in the horse. Marley is the first to have run in a Jockey Club race since the Jockey Club relaxed its ban on this type of runner last autumn.

The horse's racing colours—red and black chevrons on a yellow background—are the same as the colours of a Jockey Club runner last autumn. Marley is a three-year-old, and 2000 a year to train, but his likely income, Stage II.

## CASE BOOK

# Cow & Gate matures

BY ANTONY THORNCROFT

ON TUESDAY Cow and Gate launched a new risk on the baby market. This may not sound a particularly significant event, given that risk sales are worth less than £4m. a year and that this particular risk is the product of Lida, a Dutch company which rules the continental risk scene.

In fact the risk symbolises the regeneration of Cow and Gate, which in 1974 the baby food brands were relabelled Cow & Gate, rather than London's twenty-year-old brand. At the moment 22 different lines were dropped. Then last April Cow & Gate tested in Southern TV area three fruit-appeal aimed at the baby market. They captured a fifth of the market, and went national in January.

Now we have the risk, and the new Cow & Gate will move away from feeding babies, although the market, and babies are growing. First new brands may not mark a more rare by the year. In addition there had been a change of direction, swinging back to baby food. But it is a likely-looking and modern-looking baby market, prepared to buy it as quickly as possible. In fact the new director Tony Silk reckons the company's market was falling by around 20 per cent. a year and that 85 per cent. of the revenue was coming from just six milk brands, although it marketed 90 different baby meals.

On the other hand, the products had a very high reputation, as did the company name. The search for new brands was to be built around the wholesome image, and Cow and Gate's good relations with the medical profession. In addition all its retail sales went through chemists and there was no desire to weaken the strong ties with the 11,400 chemists served by a sales force almost fifty strong.

Is it time your product worked weekends?

See opposite page

## YOUR TRADE MARK REPRODUCED

**CUFFLINKS**  
Minimum 100 pairs @ £1.75 includes VAT & postage U.K. Send letterhead for our design—No charge. Also Badges, Keyfobs, etc. **MANHATTAN-WINDSOR**, Steward Street, Birmingham, B16 7AF.

## Boase gets Quaker

BOASE Messrs Politt reached £10m. billings this week with the appointment by Quaker Oats to handle the Quaker range of ready-to-eat cereals that includes Sugar Puffs and Sutherland's spreads. The company put some £1m. behind the brands last year. Collett Dickinson Pearce continues to act for the bot-

cereals and Chunky and Felix dog and cat foods.

YOUNG and Rubicam has been appointed to handle the advertising for Ideal Toy, the American toy and games maker which claims to be one of the largest in the U.K. The account is worth £500,000 and was previously split between Saatchi-Compton and Samuels Jones Isaacson Page.

IT can pay to err. In its radio commercials last week Henry's Lindair, the hi-fi specialist, used the phrase "never knowingly undersell" in an effort to get away from the "never knowingly undersell" line of John Lewis and Comet. Unfortunately it means quite the opposite, but the 400 callers to the firm, and the customers switching prices lists, have given the company one of its best selling weeks for some time.

THE £200,000 Tizer account has gone to Ayer Barker Hegemann. Its makers, A. G. Barr, has awarded the Jusada business to Cherry, Hedges and Seymour, while J. R. Bru in Scotland stays with Greys.

EXPENDITURE ON display advertising, at rate card costs, during January was £44.6m, which is 25 per cent. higher than the same month last year, according to MEAL. Gross expenditure on television was up 37 per cent., and 22 per cent. higher in the Press, with the increase for newspapers at 35 per cent. and magazines 21 per cent.

The gross revenue for Independent Local Radio was 100 per cent. higher during January this year at £73,473, an increase of £29,475 over January 1975.

## Economic TEST MARKETING

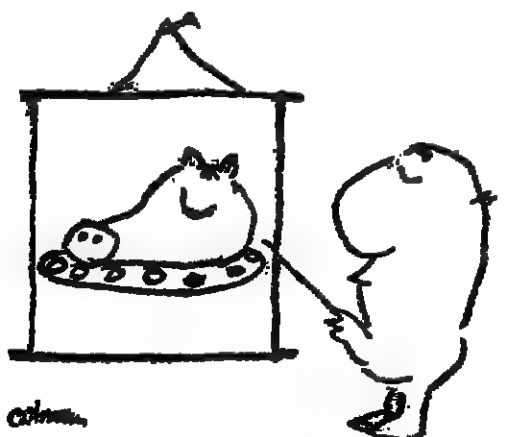
In three times, the value of Westminster Press Test Towns is £4.1m. in 1975. The company's low cost, professional test marketing, is a valuable and price acceptable.

Many of the biggest companies in Britain use our Test Towns as the first step before TV marketing.

Westminster Press Test Towns offer typicality to national products and geographical isolation. The daily newspaper published in the town gives high market penetration.

Call Peter Clifford on 01-353 1030 for literature.

TEST TOWNS



## An important new sales aid has just been developed in Park Lane.

At the Inn on the Park, we believe there's rather more to organising conferences than arranging chairs in front of a podium.

Our approach has more to do with creating an environment that is at once luxurious and conducive to hard work. And not unnaturally our justifiably famous cuisine has a special contribution to make to any business gathering at the Inn on the Park. And not merely so that you can impress clients and colleagues with your good taste, but because our close attention to detail and service leaves you free to concentrate on the business in hand, whether it be a seminar for 400 or an A.G.M. for 40.

Which is why it's such a pleasure to

do business at what is undoubtedly one of London's most beautiful hotels.

Only the Inn on the Park gives you such delicious food for thought.

To The Conference Manager, Inn on the Park, Henrietta Place, Park Lane, London, W1A 2AZ. Telephone: 01-499 0588.

Please send me further details of Conference and Banqueting facilities at the Inn on the Park.

Name \_\_\_\_\_ Title \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

C2/5/74/3

Inn on the Park



## The Southern difference

Southern adults who have bought cine cameras, 8.9%. National, 7.9%\*

The Southerner is a big spender, and we've got him in very sharp focus. We know that in almost every area of consumer spending, from photographic equipment to holidays abroad, he easily beats the national average. And we've got a lot more demographic data besides. The figures show it. And that's the Southern Difference.



SOUTHERN TELEVISION

Contact Brian Henry, Marketing and Sales Director, Southern Television Limited, Glen House, Stag Place, London SW1E 5JF. Tel: 01-834 4004.



# Mr. Vorster's choice

THE DECISION by President Vorster that, in the event of war, there can be no question of South African support for Mr. Vorster would have been a clear signal to the world that the timing of the decision was almost as significant as the decision itself.

It is nearly nine months now since Mozambique became independent. There were never any doubts about President Machel's revolutionary credentials, but there were good reasons for not applying sanctions at once. For one thing, along with a number of African Presidents and Mr. John Vorster of South Africa he was engaged in the pursuit of a Rhodesian settlement by peaceful means. For another, economic sanctions would hurt Mozambique quite as much as they would hurt Rhodesia.

**Defeat**

He has chosen to act now at the moment of maximum impact. The isolation of Mr. Ian Smith and his white Rhodesian supporters is more apparent than ever before. At the same time, we have seen the opening skirmishes in the long-threatened guerrilla war which, if it is fought to its conclusion, sooner or later will inevitably lead to a white defeat. President Machel has applied one more turn of the screw—not so much by the sanctions themselves as by the evident warning that he is prepared for the war.

Rhodesia can probably survive the closing of the railways, at least for a while. After all, it has survived each successive tightening of sanctions in the past and its dependence on the routes through Mozambique has already been much reduced in anticipation of yesterday's decision. But the decision means that Mr. Smith will now turn more than ever to South Africa and it is with South Africa that the next move lies.

Mr. Vorster has to decide not only whether to allow those Rhodesian exports which once passed through Mozambique to be diverted to South Africa's already crowded railways and ports; he also has to decide whether to tell Mr. Smith in

Last week's signing of a pact between Portugal's military leadership and the civilian parties has opened the way for the country to have its first freely elected government in half a century. But there are few grounds for optimism about the outcome of the convulsions Portugal is now going through.

Paul Ellman reports from Lisbon



Charges of softness against Dr. Mario Soares (left), Portugal's Socialist leader, are among the opening shots of the campaign fired by Dr. Francisco Sa Carneiro (centre), head of the Popular Democrats, who has succeeded in embarrassing Socialist leadership well aware of the electorate's move to the right. Right: Admiral Pinheiro de Azevedo, the Prime Minister.

# Borrowed time, borrowed money

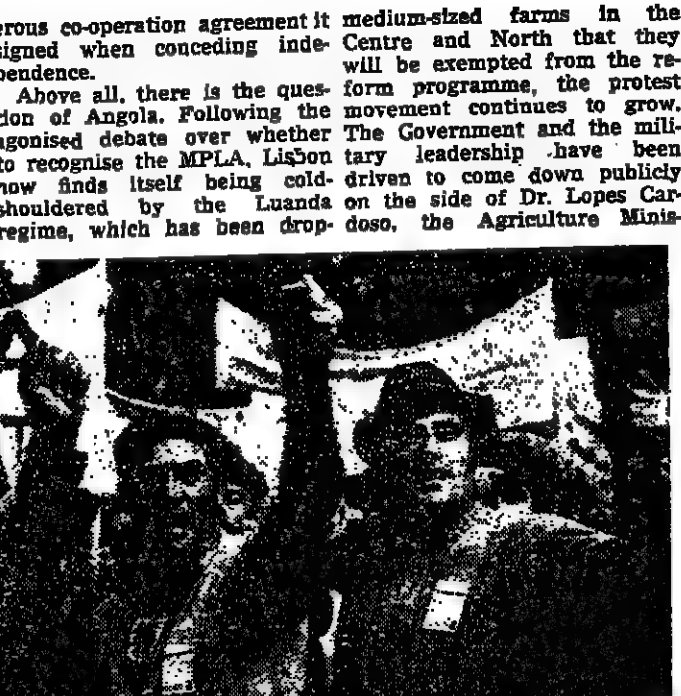
PORTUGAL to-day has two political schools of thought: one believes that the country has one more convulsion to go through before settling down under a new Right-wing authoritarian regime; the other that the country will drift there by default.

Given this sombre backdrop, it is hardly surprising that last week's signing of the "pact" between the military leadership and the civilian parties was something less than the historic occasion it would have been under almost any other circumstances and has already been overtaken by events.

The pact opened the way for the Portuguese to have their first freely elected Government in half a century. Under the timetable currently favoured in Lisbon, the election of a legislature will take place on April 25—the second anniversary of the coup which overthrew the dictatorship—and this will be followed a little over two months later, probably on June 27, by presidential elections. The new President will have the task of selecting a Government to replace that headed by Admiral Pinheiro de Azevedo.

Leaving aside the question of whether the country can afford a further four months without effective government, the first indications of the kind of election campaign to be expected provide few grounds for optimism. So much has gone wrong with the Portuguese revolution that, perhaps inevitably, the campaign will centre on who is to blame for the country's present plight. At this early stage three issues look like dominating the hustings—the catastrophic state of the economy, the de-colonisation programme, and the chaos of agrarian reform.

As far as the economy is concerned, the best that might be said is that, while the country was by the end of last year living on borrowed time, it is now clearly living on borrowed money. Unemployment is now above the 15 per cent mark and still rising; price inflation, according to January's consumer price index, has reached an



Farmers' discontent with the conduct of agrarian reform could develop into open conflict with the authorities; this week they cut the railway line between Lisbon and the north.

annual rate of around 70 per cent; almost half the State-owned enterprises, which collectively account for 60 per cent of the country's productive capacity, are beyond commercial resuscitation; and the only new finds of oil being discovered showing an "improvement" in the trade balance—and this because imports are, erous co-operation agreement signed when conceding independence.

Above all, there is the question of Angola. Following the agonised debate over whether to recognise the MPLA, Lisbon now finds itself being shouldered by the Luanda regime, which has been dropping broad hints that Portugal, whose performance in office, leaving aside the worthiness or otherwise of his policies, has been little short of disastrous by any other political standards. The alternative is effectively inviting the others to make it an offer it cannot refuse. The warring has already started, with the Centre Democrats (CDS) using the demographic figure of General Gaiardo de Melo to suggest that it will be possible for the retornados to return to their former homes, while the Popular Democrats (PPD) have made a point of loudly dissociating themselves from the recognition of the MPLA.

Discontent among farmers with the conduct of agrarian reform permanently threatens to boil over into an open conflict with the authorities, as the steep rise in the price of Monday's cutting of the main railway line between Lisbon and the North so dramatically showed. Despite almost desperate efforts by the Government to assure owners of small and medium-sized farms in the Centre and North that they will be exempted from the reform programme, the protest movement continues to grow. The Government and the military leadership have been driven to come down publicly on the side of Dr. Lopes Cardoso, the Agriculture Minister, who has been dropping broad hints that Portugal, whose performance in office, leaving aside the worthiness or otherwise of his policies, has been little short of disastrous by any other political standards. The alternative is effectively inviting the others to make it an offer it cannot refuse. The warring has already started, with the Centre Democrats (CDS) using the demographic figure of General Gaiardo de Melo to suggest that it will be possible for the retornados to return to their former homes, while the Popular Democrats (PPD) have made a point of loudly dissociating themselves from the recognition of the MPLA.

Discontent among farmers with the conduct of agrarian reform permanently threatens to boil over into an open conflict with the authorities, as the steep rise in the price of Monday's cutting of the main railway line between Lisbon and the North so dramatically showed. Despite almost desperate efforts by the Government to assure owners of small and medium-sized farms in the Centre and North that they will be exempted from the reform programme, the protest movement continues to grow. The Government and the military leadership have been driven to come down publicly on the side of Dr. Lopes Cardoso, the Agriculture Minister, who has been dropping broad hints that Portugal, whose performance in office, leaving aside the worthiness or otherwise of his policies, has been little short of disastrous by any other political standards. The alternative is effectively inviting the others to make it an offer it cannot refuse. The warring has already started, with the Centre Democrats (CDS) using the demographic figure of General Gaiardo de Melo to suggest that it will be possible for the retornados to return to their former homes, while the Popular Democrats (PPD) have made a point of loudly dissociating themselves from the recognition of the MPLA.

# Mr. Jenkins on the Constitution

ON TUESDAY evening, after his resignation from the Labour Party, Lord George-Brown expressed a wish that Mr. Roy Jenkins felt able to stand up and say that he wanted a different Labour Government from the one we have at present. His wish was granted, after a fashion, more quickly than he can have expected. Mr. Jenkins, who has already made two controversial public speeches in the course of the past few weeks—one in which he suggested that public expenditure could reach a level at which it was a threat to individual freedom and another in which he questioned the traditional omnipotence of Parliament and the relatively narrow role of the courts—yesterday addressed the International Press Institute on the subject of Human Rights and Constitutional Change.

Mr. Jenkins, in it to be presumed, has the issue of Press freedom somewhere on his mind, and the nature of his audience may have caused him to outline his views on a number of far-reaching questions more sweepingly than he might otherwise have done. The outline, however, is unfortunately far from clear. One has the feeling that the Home Secretary has something very definite to say but is, for some reason, reluctant to spell it out in unambiguous language.

**Popular apathy**

Searching for clues to his meaning, however, one may come eventually to the conclusion that Mr. Jenkins is in fact trying to define the main threats which he sees to the effective functioning of social democracy in this country. The most effective guarantee of human rights, he argues, is a popular demand for freedom, which is gradually eroded when "people become apathetic in the face of an increasing size and apparent remoteness of central government and the declining power of Parliament."

Although Mr. Jenkins regards the solution of the problem as of the same importance as the success of the economy, he feels that the remarks made in the reports of the Kilbrandon Commission (minority as well as majority) about other possible improvements in our system of government have been neglected. He emphasises at length the huge increase in the field of Government activity and the growing inability of Parliament to control it, and suggests that "there comes a point at which gradual and imperceptible quantitative changes are suddenly recognised as altering the quality of an institution."

**State activity**

Although he believes that Parliament must remain at the centre of our arrangements for protecting human rights, he nevertheless considers that it does not make much sense to be "jealously possessive" if the burden of responsibility comes to be shared with other assemblies in the U.K. and the EEC. That, together with a halt to the proliferation of nominated committees, appears to be one barrel of his solution to the problem of an overworked Parliament and a disaffected electorate.

But his other barrel, which is considerably more explosive, arises out of his view that limitation of public expenditure is needed for libertarian as well as purely economic reasons. Having said that the strain of the present system is becoming incompatible with an effective and democratic system of Government, he argues that controls over the size of the Civil Service are likely to make things worse—"unless the functions of Departments are curtailed." Perhaps the Home Secretary, too, has been affected by remoteness of central government and the declining power of Parliament.

# MEN AND MATTERS

**Battle deferred**

What has happened to The Second Battle of Britain? That is a question which is beginning to be asked in certain quarters in the U.S. and it could be subtitled "The case of the disappearing CBS documentary."

The Second Battle of Britain is a socio-economic study of British problems written and presented by Morley Safer, one of the top CBS correspondents (CBS being one of the main TV networks in the U.S.). Safer worked on the programme last summer, it was completed in November and, apparently, should have been screened soon after. It features interviews with Malcolm Muggeridge, Jimmy Reid, and Winston Churchill, and is believed to reflect the then-prevailing view of the U.K. as seen through U.S. eyes. That was almost wholly pessimistic.

But the programme did not appear in November, or December or January, nor was it put out at the scheduled time last Sunday. The official reason for its non-appearance then was that with CBS being involved in a TV rating war with the other two major networks, it felt a need to screen something other than a serious documentary in order to catch up in the audience-gathering race.

At the last minute therefore the programme was dropped—to be replaced by a thriller designed to attract a wider audience. Ironically, Washington's CBS station rejected this substitute and used a Thames TV production—The Two Deaths of Adolf Hitler—which is one of the "World at War" series.

Now there is a suggestion that The Second Battle of Britain may also have two deaths—and may not appear at all. It is now scheduled to be net-

William Ryland, the PO chairman, has complained that State salaries are not competitive, and that members of his staff are being "head hunted." And that's precisely what happened to Abbiss, once a familiar face as BBC industrial correspondent who now switches to Bowater as their first "director of public affairs."

Abbiss described the PO job as "at times like contending with the siege of the Alamo," adding for good measure: "There is far too much interference in the nationalised industries and the competence of those interfering leaves a lot to be desired."

**Bikes, banks and TCK**

Unfamiliar names dot the conversation with Stephen Rowlinson, chairman of the TCK Group, talks about bicycles and banking. First, though, TCK itself. Rowlinson, 36, a former management consultant with McKinsey, made a bid for the group at the beginning of 1974 and now owns 40 per cent.

The finance director is another ex-McKinsey man, and so is Peter Tett, due soon to join the Board after leaving Bowater. TCK performs well enough in central heating and packaging, but problems elsewhere plus exchange losses meant that second-half profits went awry, news which has knocked the shares 44p (to 106p) over two days.

Perhaps bicycles will help dispel some of the gloom. In December TCK bought 29.9 per cent of pressings and assemblies maker Lesbrook, just short of the mandatory full offer level. Spare capacity there will be used to produce Bickerton bicycles. A fledgling business now owned by TCK and started by

# How can a merchant bank help a private company?

Do you need to increase your overdraft or should you look for an increase in capital? How are you planning for the future? GRESHAM TRUST can help. Solving problems like this is our business. We are a long established merchant bank who specialise in financing private companies. That's why we'll always listen—whatever your requirements. So don't be afraid to write or ring one of our Directors. Why don't you do so today?

**Gresham Trust**  
 Where the successful private company feels at home.

Gresham Trust Ltd., Barrington House, Gresham Street, London EC2V 7HE  
 Tel: 01-606 0974  
 Birmingham Office: Edmund House, Newhall Street, Birmingham, B3 3EW  
 Tel: 021-236 1277



ECONOMIC VIEWPOINT

BY SAMUEL BRITTAN

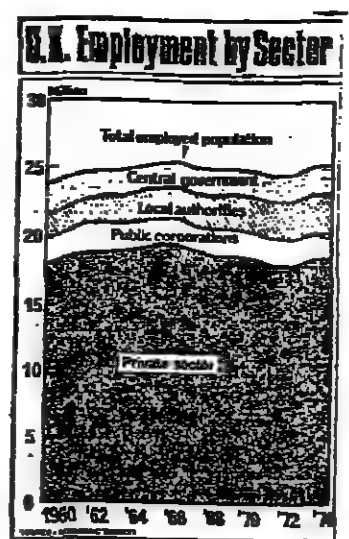
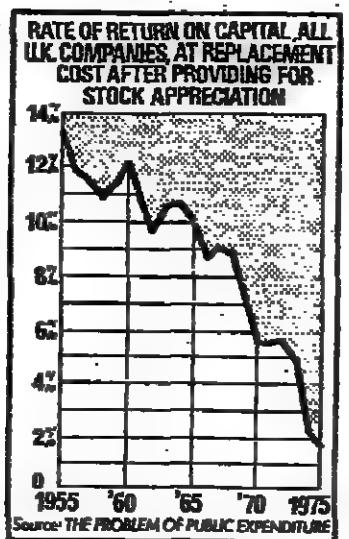
# State spending: not the root of all evil

THESE OF high Government spending have been the main theme of the recent weeks, and I have written myself to express a number of views on the subject. It might be more accurately said that I have written to express a number of views on the subject of public spending, and the effect of public spending on the economy. There is now, however, a danger of public spending being taken as a scapegoat for all economic evils. But if the critics push far, they will only discredit their own cause. The main case against an excessive share of national income being spent by the Government was very well recently put by Mr. Jenkins, the Home Secretary. If too many of our choices are made for us by authority, we are deprived of the right to spend more or less on the things we care about. In our way, then, personal freedom is in danger. This is at bottom the only really fundamental argument, in my own doubt, about whether the 60 per cent public spending ratio quoted by Mr. Jenkins was the right measure of the case for this country. A secondary, but still important, argument is that across-the-board increases in State spending are often inefficient ways of fulfilling our social goals. But one has to be careful here. Many of the social goals are not met by a free market alternative, such as a negative income tax, education or health vouchers. In themselves, these are not either Government spending or negative revenue, depending on the arbitrary accounting decision. Undesirable handouts to powerful lobbies can also be given without a penny of Research Department, to which public spending through the Treasury, such as the EEC farm

levies or import controls. But the fashionable indictment of Government spending goes much further. It attributes to it the main responsibility for decades of inflation, low growth and economic inefficiency. These arguments are dubious whether they come from politicians, the "New Oxford" economic school or anywhere else. Of course, if people agree with Mr. Jenkins about personal liberty, or if, more realistically, they simply resent paying for other people's (or even their own) public services—trouble will arise for economic policy. But this is a far cry from regarding a brake on public spending as the cure-all for our troubles or even the main criterion for policy. To put my own cards on the table: if I had the choice between the abolition of price and dividend controls this August, which the 25 pay limit runs out, and a reduction of 10, or 20 per cent, in public spending, I should choose the end of controls. This would be my choice whether or not the spending cuts were accompanied by a tax cut, and it would remain my choice even if wage controls had to go as the price for ending the other restraints.

### Distinction

A very thoughtful recent pamphlet by Mr. Adam Ridley, *The Problem of Public Expenditure*, makes the crucial distinction between public spending and the size of the public sector overlooked in much of the recent discussion. Although the author is attached to the EEC farm analysis is long-term in character and very nearly non-partisan in favour. Yet even Mr. Ridley exaggerates the connection between public spending and other economic problems. There are, to my mind, two main trends which emerge very strikingly from his booklet: the fall in the rate of return on corporate capital, and the rise in the personal tax burden resulting from growing public spending. The question is: how closely are the two related? The first chart on this page, reproduced from Mr. Ridley's work, tells one almost everything one needs to know about the weakness of private investment. The precipitate decline in the last 20 years in the rate of corporate return (allowing for replacement costs after providing for stock appreciation) to a level of less than 2 per cent, in 1975, shows why many companies would think several times before embarking on large expansion programmes. Similar falls in profitability, even if not quite so steep, have been recorded in most other countries and have been going on for a number of years. The phenomenon has been seen in countries with so many different regimes and sorts of trades union movement that a common process must be at work. There has been, I suggest, a degree of capital saturation, so that the net contribution to output from each marginal unit of capital has been falling. Contrary to popular belief, the pace of commercially valuable technical innovation has slowed, not increased. To this extent, we have to adapt ourselves to lower growth, and a lower profit share, than in the heyday of postwar expansion.



involve the authorities holding back money demand to check inflation. In one case, wage increases cannot be fully passed on and margins are squeezed, thereby bringing about a business downturn. In the other, wage increases are passed on; but workers are priced out of jobs and a recession develops in another way. Both processes have been at work in differing degrees in different industries. The high marginal tax-take does indeed help to explain why the monetary slowdown of 1974-75 had such a large effect on output and employment, and such a belated one on wages and prices. But was the tax frustration nearly as great an influence on wage push as the frustration resulting from the deterioration in the terms of trade in 1973-74, which reduced the real value of an hour's work in the U.K. by 5 per cent?

### Difficult

Going back a little earlier, it is difficult to see what tax frustration had to do with the earlier inflationary slump of 1970-72, when neither the public spending ratio nor the marginal tax-take rose at all. Nor can the frustration hypothesis, in any of its forms, explain the erosion of profitability in periods such as the post-devaluation recovery of the late 1960s and Mr. Edward Heath's dash for expansion in the early 1970s. Is it a coincidence that the latest and steepest phase of declining profitability coincided with the Confederation of British Industry's unfortunate voluntary price restraint gesture of 1971, when the tax-take was pretty stable? There is a danger that the

employment. I find this emphasis on the aspect of business at which the British are — with many shining exceptions — now least good, unconvincing from which ever part of the political spectrum it comes. There is a link between Mr. Ridley's emphasis on manufacturing and his worrying remark casting "very serious doubts" on the efficacy of exchange depreciation in the absence of "quite specific domestic policies." The trade figures cited to support this contention (a) ignore trade in non-manufactures, (b) do not take into account the oil crisis which made it sensible to run some current deficit, (c) do not mention the explosive monetary policies of the early 1970s which accompanied exchange depreciation, and (d) ignore the official overseas borrowing designed to shore up the exchange rate. I admit that I am terrified at the thought of a Conservative industrial strategy on top of the Conservative union-appealing strategy already unveiled.

### Slogans

Of course public spending has been increasing too quickly and ought to be curbed. The widespread agreement on this outside the Tribune Group makes it a politically convenient slogan for both main parties. Both the advantage and the drawback of such slogans is that they conveniently bury many difficulties and disagreements. It is because he goes beyond the usual parrot cries and brings the real arguments to the surface that Mr. Ridley's booklet is so valuable.

## Funds for an Equity Bank

From Mr. E. Fawcett  
Sir—The anxieties that have been expressed and are still clearly left about the proposal for the establishment of an Equity Investment Bank have recently been questioned on the basis for the idea. I believe that there exists a fundamental flaw in the thought about the establishment, which has been referred to already by some writers, but without offering a way out. What is the basis for the proposal? It is to establish a fund, based on a sound premise. No entrepreneur begins a business venture expecting to suffer continuing losses, nor should one seek to continue a business on such a basis. Yet many times over the provision of finance on a basis not normally considered prudent by a sound investor should be given, thereby producing a benefit not only for the industrial entrepreneur, but for the economy generally. If proper commercial and financial disciplines can be imposed, it should be, and I believe it is, a sound proposal. It is suggested by Government and other bodies that the fund should be financed by State corporations, including State-owned life assurance companies. The existence of a soundly financed and healthy secondary market for industrial securities is essential to enable the larger companies to operate satisfactorily. One has only to look at the disruption to a company's ability to supply on time for any business. Therefore, why not persuade the major enterprises, not the institutions to make a decision on commercial grounds (related solely to the direct financial return) to put funds into an Equity Bank for onward lending into this secondary level of supporting and promoting areas of industrial activity as to the well-being of this country. The institutions can only be concerned with the direct financial return on their investments. A technical argument is that the wider spread of industrial activity, all of which can be an Fulwell, Queen Square, St. John's.

## Letters to the Editor

any, in which research and development expenditure is capitalised and appears in the balance sheet as an asset which is then written off against profit in future years, while a life assurance company employing a 10 per cent premium method of valuation is similar to an insurance company which deducts R and D expenditure from profits each year as the money is spent. There, the analogy ends, however, as a life-company employing a gross premium method of valuation while holding the capitalised value of future profits as an asset, also includes as a liability a reserve for future profits payable to its participating policyholders. The discussion within the actuarial profession was stifled considerably by the recent publication of the U.K. Department of Trade's draft rules on the method of valuing long-term insurance business liabilities in statutory returns. The basis laid down by the Department was the net premium method mainly because it was relatively fool-proof, and removed to some extent the subjective decisions required of an actuary when preparing returns on a gross premium basis. Although I recognise that the unquestioned sovereignty of a company is not of such paramount importance in, say, the aerospace industry as it is in the life assurance industry, the point regarding subjective estimates is still valid. Witness what happened to Rolls-Royce's estimates of the profitability of its R and D money split on the RB211-23 programme. Colin Fagan, 32, Seacroft, Vauxhall Road, Dray, Co. Wiltshire.

## Finance for housing

From The Chairman, Housing Centre Trust  
Sir—A growing annual cost of over £100, which has more than doubled within five years at real prices, falls upon the general taxpayer in tax revenue foregone as relief on the interest element of house purchase mortgages. Colin Jones in his excellent feature "Housing: real cuts have yet to come" (February 25), concentrated almost exclusively on the very similar subsidy problem of public housing. Therefore, the moral was not explicit that owner-occupied housing too will have to bear its share of change following the DOE's current fundamental review of housing finance. In its recently published *Housing Finance Review* evidence to the Secretary of State, the Housing Centre Trust is firmly of the opinion that fundamental changes are necessary in both the private and the public sectors as part of a comprehensive package. These changes also need to be gradual to protect existing commitments and therefore non-partisan for the kind of ten-year programme of expenditure and whether needed. The evidence finds striking similarities in the way even the World Bank's 1975 report on the housing situation in the public sector on the relative merits, sector, as Colin Jones says, subsidies of the gross proceeds have been used more and more and not premium methods more to cheapen the cost of existing housing for existing tenants while producing fewer new homes. By the end of future programmes at same token, however, the tax evaluation data, while under relief on the mortgage interest net or national premiums of owner-occupiers works in one in the past the which are thereby able to borrow at net premium is paid. They also mitigate provided a sufficiently early start were made. This misses the point. It is of Malpas, Cheshire.

## No benefit to anyone

From The Managing Director, Industrial and Tractor.  
Sir—I am pleased that the contribution of time and effort put into the preparation of the recent EEC "Man Alive" Report on capital transfer tax by the staff and employees of this company has provoked lively comment which one can only hope is read in the right quarters. But Lord Brown (February 25) really cannot be allowed to get away with his attempt to separate his allegations of bias on the part of the EEC's "Man Alive" Report from the criticisms of CTT itself which have appeared in your columns recently. The programme was not concerned with CTT as a whole; it dealt specifically with its effects on private businesses. If the programme appeared one-sided this was simply because, whatever its claimed merits in other directions, all the evidence is that CTT will have a wholly detrimental effect on the continuation and growth of existing private businesses and will be a powerful deterrent to the next generation of entrepreneurs. It was remarkable that the Chief Secretary did not seek to defend the principles of the tax as it affects businesses. Rather, he first claimed that CTT provided far less scope for avoidance than Estate Duty, and then spent the balance of the programme explaining various ways in which its effects might be mitigated provided a sufficiently early start were made. This misses the point. It is of Malpas, Cheshire.

## Facts of life in Africa

From Mr. L. Irvine-Brown.  
Sir—What am I to make of an editorial on Rhodesia (Feb. 24) which uses the term "majority rule" no less than four times? We are not discussing majority rule. What we are pressing Mr. Smith to do is to hand over peaceful and well-governed Rhodesia as a going concern to a tiny clique of self-appointed, power-seeking black "leaders" elected by and responsible to nobody but themselves and then lead a white retreat to any country which would give sanctuary in the full knowledge that if the Russians did not happen to approve the policies of Mr. Nkomo there is no good reason why the Cubans should not be sent to chase him out in favour of Mr. Sithole. The majority would have as much say in such matters as the majority does in Russia. Nobody is going to ask them what they think or whether they approve the destruction of an economy without which many of them are going to starve. They will do as they are told, think as they are told and if they get a vote they will be well briefed beforehand on the healthy way in which to

## To-day's Events

Mr. James Callaghan, Foreign Secretary, begins official visit to Iran. Coventry North West by-election. Labour Ministers from OECD countries meet, Paris. EEC Agriculture Ministers meeting ends, Brussels. Commonwealth Committee on Rhodesian Sanctions meets, London. Financial Times two-day conference on The City in National and International Finance ends. Royal Lancaster Hotel, W.S. Sir Ralph Batesman, CBI president, speaks at its Yorkshire and Humberside Region annual dinner, Sheffield. Dr. Gavin Strang, Parliamentary Secretary, Ministry of Agriculture, addresses meeting at Niddrie Mains Community Centre, Edinburgh. The Duchess of Kent and Sir William Ryland, Post Office chairman, formally open new Leeds postal centre. Mr. Gray Mackenzie, Minister of State, Industry, will also attend. Sir Lindsay Ring, Lord Mayor of London, attends Barber's Company dinner, Barber Surgeons' Hall, E.C.1. PARLIAMENTARY BUSINESS House of Commons: Second reading of Race Relations Bill. Motion on EEC documents on land pollution. House of Lords: Shops (Holiday) Bill, committee. Second reading of Water Charges Bill and of International Carriage of Perishable Foodstuffs Bill. OFFICIAL STATISTICS Vehicle production and estimates of new car registrations (February—provisional). COMPANY RESULTS Barclays Bank (full year). EMI (half-year). Homfray (half-year). Provident Financial (full year). COMPANY MEETINGS British Sugar Corporation, Tower Hotel, E.C.12. Central Line Securities, 30, Aldermanbury, E.C.1. Vauxhall Bridge Road, S.W. 10.30. MUSIC London Symphony Orchestra, conductor André Previn, with Yoon Uck Kim (violin), plays Brahms variations on St. Anthony Chorale, Mozart's violin concerto in G, and Rachmaninov's symphony No. 3 in A minor, Royal Festival Hall, S.E.1, 8 p.m. SPORT Tennis: European Nations Cup, Great Britain v. West Germany, Washington, County Durham. Squash: British women's championship, Wembley. Table tennis: European League, England v. Netherlands, Norwich.

## A new world of trade opportunities for the price of a stamp.

The new world is Georgia. U.S.A. And at your request, we'll send you "Georgia, Global Gateway." A booklet outlining Georgia's resources, services and opportunities. As an active international trade center, Georgia has much to offer. Investments and plant locations. Joint ventures and licensing agreements. Expanding export and import markets. And a progressive support with global accessibility. Represented in Georgia are nations and companies from throughout the world. Including 37 consulates and governmental trade offices, U.S. headquarters for international firms, and foreign manufacturers and distributors. Moreover, Georgia has a full-service office in Brussels to assist European businessmen. Write today for "Georgia, Global Gateway." The price of a stamp could become an important investment for your company. Please address your request to Mr. John L. Turbiville, Managing Director, European Office, Georgia Bureau of Industry and Trade, 20, Square de Meuse, 1040 Brussels, Belgium.

## GEORGIA U.S.A.

Georgia Bureau of Industry & Trade, Jack Welch, Director, International Trade Division, Box 38097, Atlanta, Georgia 30334



# COMPANY NEWS + COMMENT

## UCM forecasts upsurge to over £2m.

FROM A reduced turnover of £52.48m., against £77.95m. first half pre-tax profit of United City Merchants increased from £1.07m. to £1.21m., in line with the substantial improvement forecast last December.

And the directors indicate an increase from £1.72m. to over £2m. for the year to June 30, 1978.

The interim dividend is effectively raised from 0.5p to 0.55p per 10 share. Last year's total was equal to approximately 0.547p.

Turnover 1977 1978  
£52,480,000 £77,950,000  
Pre-tax profit 1,070,000 1,210,000  
Taxation 148,000 148,000  
Minority 10,000 10,000  
Attributable 912,000 1,052,000

Increased first half profits are reported by the leather manufacturing subsidiary, Stimpson-Perkins, while those of Pharaoh Gane and Co., the timber agent and broking outfit, were sharply reduced.

Simpson Perkins turnover was £24.8m. (£16.2m.) and profit £252,000 (£164,000), before tax of £116,400 (£85,600).

Turnover of Pharaoh Gane contracted from £41.85m. to £18.7m., and profit was £54,700 (£253,000), subject to tax of £45,000 (£128,300) and minorities £7,700 (£28,200).

### comment

United City Merchants' first-half profits—13 per cent. higher on a 31 per cent. fall in sales—reflect both the depressed level of timber imports last year and strong growth performance in most of the other higher-margin activities. The star performers were the leather manufacturing side, which is recovering from last year's setback, and the general trading interests, particularly those operating in the Middle East and North Africa. Orders for timber have started to pick up in the current year, in time for the group to take full advantage of the Russian open-season shipping season, and the forecast of £2m. pre-tax for the year is clearly looking forward to a big recovery here in the second half. A yield of only 3 per cent. at 32p does not look over-enthusiastic, but the dividend is well covered (6 times) and the shares must derive some support from the group's impressive growth record.

## Myddleton Hotels expansion

Turnover for the six months to December 31, 1977 of Myddleton Hotels rose from £1.3m. to £1.31m., and profits expanded from £143,000 to £208,000 before tax of £93,000 against £65,000 (£1,507,311) net of £22p (same) gross per 60p share. Last year's net total was £82p paid from profits of £125,711 before tax.

Sales of The Nackle Hotel, Hove, and The Cumberland Hotel, Exeter, have been completed and the cash proceeds of £217,000 have been employed to reduce the £300,000 loan from the company's bankers.

Following the improved trading, the loan now stands at

### INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Col.
Assam Investments	21	7	Myddleton Hotels	20	1
BCA	20	4	Mu-Swift Inds.	21	4
Black Arrow	21	8	Prestige	21	3
Bonsor Engineering	20	3	Rothmans	20	5
CU Management	21	4	Scottish Agricultural	21	6
Excelsior Jewellery	21	2	Silenthloc	21	1
Family Trust	20	5	Spencer Clark	21	3
Grendon Trust	20	7	Union Discount	20	2
Kurzaal	21	5	Utd. City Merchants	20	1
Laganvale Estate	21	3	Wolverhampton Die	20	6

£120,000, which the bankers have agreed will be repaid over four years.

To protect the interests of debenture holders in the 10 per cent. Mortgage Debenture 1984/1989, and also to free the Nackle Hotel and The Cumberland Hotel a substitution has been made in the trust deeds with the consent of the trustees, of The Beaufort Hotel, Bath, for three hotels, The Nackle Hotel, The Cumberland Hotel and The Balmer Lawn Hotel.

## Good start for Union Discount

IN THE current year, Union Discount Company of London has made an exceptional start with the first two months being extremely profitable, the chairman, Mr. A. Ritchie, said at the annual meeting yesterday.

He added that it would, however, be as unwise as ever to make any forecast as to the likely results for the full year or indeed for the first half.

Mr. Ritchie told shareholders that rather more stable conditions looked like developing as far as interest rates were concerned. But they were subject to major uncertainties concerning home and overseas economic trends, developments over Britain's counter-inflation policy and the size of the public sector borrowing requirement in 1978.

"In general terms our own industrial recession looks as if it will continue beyond 1978, although there are some indications of the beginning of recovery," said Mr. Ritchie. "But these will not, I expect, reach significant proportions until well into 1977, when we should be in the stream of the anticipated recovery in world trade."

He also expressed concern, in the light of his being the group's business to deal in short-term markets, at the fact that for the current year and for 1978 public expenditure is to be higher and not lower.

"One can only hope that, when 1977 comes, the political decision to put these cuts into effect will be as strong as now, and will persist through the following years," he added.

In the meantime, the public expenditure has to be financed and this must pose uncertainties for the level of U.K. interest rates.

Statement Page 21

## Bonsor Engineering pays more

REFLECTING INCREASED expenditure on new product development of £132,000, against £53,000, group pre-tax profit of Bonsor Engineering decreased from £166,000 to £273,000 in the year to November 30, 1977. At half-year profits were up from £155,000 to £206,000.

Stated earnings per 20p share for the year were down from 2.58p to 2.58p. The dividend is stepped up from 1.001p to 1.174p net—the maximum permitted—with a final of 0.764p.

Turnover increased to £6,906m. (£5,476m.). Net profit came out at £172,000 (£233,000).

Exports rose for the 12th year running and all the company's traded profitably.

Major new product development programme, to improve financial and stock controls, and to keep the entire workforce in full-time production, the directors state.

The company manufactures mechanical handling, pneumatic and hydraulic equipment.

### comment

Bonsor Engineering has maintained its trading margins, although volume was slightly down on the previous year because of the deepening recession in the construction industry which affected both the fork-lift truck and compressor businesses.

On sales value up 6.5 per cent., pre-tax profits are nearly 20 per cent. lower. But this was after writing off expenditure on new product development—including five new truck models already being shipped for export. The current order book is said to be up on this time last year with the agricultural market compensating for the lower orders from construction. The yield and p/e on the shares at 20p are in line with the sector at 6.4 per cent. and 9.88 respectively, the dividend being covered 2.4 times.

## Clydesdale Bank improves

Profits before tax for 1977 of the Clydesdale Bank, a subsidiary of the Midland Bank, rose from £8.03m. to £8.73m.

A final dividend of 9.8p net

makes a total of 17.6p compared with 16p in 1976.

	1976	1977
Trading surplus	9,861	9,861
Depreciation	917	917
Trading profit	10,778	10,778
Trade inv. income	10	10
Finance charges	10	10
Tax	4,591	4,591
Net profit	4,187	4,187

## Second half jump by BCA

REFLECTING A second-half upsurge, pre-tax profit of BCA expanded from £433,000 to £587,722 in 1977, after a first-half downturn from £311,167 to £247,266.

Stated earnings per 20p share for the year increased from 2.4p to 5p, and the dividend is lifted from 1.85p to a maximum permitted 2.827p with a final of 1.467p. The company is a subsidiary of Associated Portland Cement Manufacturers.

Building and construction industries remain depressed, and it is expected that there will be some downturn in trading volume during 1978, the directors state.

	1976	1977
Turnover	5,758,959	4,722,440
Trading profit	1,232,109	1,067,129
Share income	63,739	35,066
Share dividends	11,297	11,297
Investment income	28,271	61,338
Finance charges	24,000	173,680
Profit before tax	567,732	435,499
Corporation tax	129,100	121,100
Income tax	24,000	173,680
Net profit	414,632	240,719
Dividends	184,274	240,719
Reserves	31,258	29,975

Trading in the second half was better than anticipated and tonnage sold exceeded that in the first six months.

The improved profit reflects economies achieved during 1977-78.

A sum of £223,000 was spent on plant additions, against £262,000, resulting in a larger transfer to investment incentives equalisation. Surpluses arising on the revaluation of fixed assets disposed of amounting to £38,400 (£15,510) have been transferred to reserves.

But for the revaluation of assets at end 1972 and the spread of certain tax allowances and other investment concessions over ten years, earnings per share in 1977 would have been 12.4p (9.8p).

### comment

BCA's share price has seen very little movement in the last six months or so but yesterday's news of a 158 per cent. pre-tax recovery in the second half, after a 31 per cent. drop in the first, sent the shares up higher to 20p. The warning of lower volume in the current year suggests that the recovery may be short-lived, but the group is apparently looking for further cost savings following those which lifted margins one point last year to 10.2 per cent. after the recent installation of new equipment at a cost of around £223,000. Last year's investment programme has largely wiped out cash resources (£271,000 in the last balance-sheet), but with the parent company loan—now £340,000 against £1m. a year ago—the only debt, the financial position looks strong. The shares are yielding 12.7 per cent., covered almost 1½ times.



Mr. Eric Sosnow, chairman of United City Merchants.

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current dividend	Total dividend	Total last year
BCA	1.47	April 29	1.3	2.03	1.88
Black Arrow	nil	—	0.87	—	1.45
Bonsor Eng.	0.78	April 23	0.73	1.17	1.1
Excelsior Jewellery	0.21	April 27	0.21	—	0.39
Family Trust	1.35	May 6	1.4	2.7	2.5
Mu-Swift Inds.	0.8	April 2	0.72	1.28	1.19
Rhodesian Corp.	0.36(a)	—	0.36	0.56	0.56
United City Merchants Int.	0.33	April 7	0.3*	—	0.58*
Wolverhampton Die Castg. Int.	0.39	April 13	0.35	—	0.7

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. (a) Scrip option provided.

## Rothmans seeks to diversify

Rothmans International, the cigarette and tobacco group, is seeking acquisitions in order to diversify its activities, Sir David Nicholson, the chairman said in London yesterday.

The group was looking for companies in the U.K. and Europe earning perhaps £5m. to £7m. prior to tax. However, Rothmans was anxious to make the right choice and there might not be any move this year.

Sir David is confident that cash will be available for any acquisition. Profits are expected to recover in the current financial year from their drop to £31.2m. last year.

£40,461 (£305,121 net current assets).

An amount of £2.66m. (£1.66m.) is attributable to Ordinary equivalent to 604p (371p) per share.

### comment

Investment income 175,381 164,178  
Dividend income 17,228 16,770  
Interest 304,725 290,562  
Management expenses 8,487 11,242  
Bank interest 538 1,017  
Tax 73,446 70,196  
Net earnings 129,290 119,104  
Dividends 115,500 118,000

## Wolverhampton Die profit growth

First half turnover of Wolverhampton Die Casting Group decreased marginally from £3.57m. to £3.29m., but pre-tax profit advanced from £115,000 to £157,000 in the half year to December 31, 1977.

Customer demand was maintained, although at a low level, and this situation is continuing, the directors state.

For the year to June 30, 1977 turnover was £8.71m. and profit £223,000.

The interim dividend is raised from 0.25p to 0.35p per 10p share. Last year's total was 0.7p.

In view of tax losses carried forward, advance corporation tax arising on dividends has been written off against profits. For tax purposes this amount will be carried forward and may be relieved against corporation tax liabilities on future profits, it is stated.

	Half year 1976	Half year 1977
Turnover	3,570	3,290
Trading profit	104	184
Interest payable	57	31
Interest receivable	127	123
ACT	10	6
Tax credit	29	10
Tax equalisation	52	41
Profit	52	181
Ordinary	17	19

### UNIT TRUSTS

## M&G launches new Commodity Fund

BY CHRISTOPHER HILL

The M & G group is launching a new unit trust on Saturday, the M & G Commodity & General Fund. It will concentrate on the shares of companies operating in the metals, rubber, wood, timber and agricultural products fields, with an initial emphasis on overseas trading companies—the latter are likely to amount to 15 per cent. of the total portfolio at the outset. Gold shares will have a low profile.

Main objective is capital growth and income will not be a factor. The fund will be a worldwide fund and the usual "back to back" loan facilities are available to minimise the impact of the currency premium.

M & G estimates that there are over 300 "quality" companies which qualify as investments for a commodity fund.

M & G considered carefully whether it should launch an "off-shore" fund which might invest directly in commodities before deciding to launch its new unit trust. It came down in favour of the latter mainly because it believes that funds which invest directly in commodities are better suited to institutional investors.

Minimum initial investment is £250 (500 units) and the charges comprise a 31 per cent. initial levy plus an annual 1 per cent. per annum.

The fund will be quoted on the Stock Exchange in the same way as other M & G funds but the trust makes a departure from normal practice in that commission will be payable to accredited agents.

The group has never been keen on paying agents' commission but has taken the decision to conform

to general practice in view of the growing number of professional advisers who do not fit into the stockbroker bracket and who may require an alternative means of reward than reciprocal Stock Exchange business.

### NATWEST REVISES SAVINGS PLAN

NATIONAL WESTMINSTER Unit Trust Managers are revising the monthly savings scheme to conform with the new tax qualifying rules for life assurance premiums which come into operation on April 1.

The new Sunflower Monthly Savings Plan is now a ten year contract, with options to continue the term of the policy at the end of this period. Minimum premium is £5 per month.

Life cover under the plan varies with age but it is at least 90 times the monthly premium—the minimum necessary for the premiums to qualify for tax relief (at present 17½ per cent.). This low level of cover, combined with low charges, results in a higher-than-average proportion of premiums being invested. Again this depends on the age of the investor.

Sunflower regular plan has invested £24 per cent. of the first year's premiums and 100 per cent. subsequently. The investor is offered the choice of either the National Westminster Capital Trust or the Growth Trust as investment vehicle. The plan is underwritten by Commercial Union Assurance.

The new scheme is available now and replaces the previous Sunflower regular savings plan, which would not have qualified for tax relief under the new rules. The managers have also taken the opportunity to simplify certain features of the savings scheme.

# ISSUE NEWS AND COMMENT

## Scottish Metro raising £4.13m.

The Scottish Metropolitan Property Company proposes to issue £4,132,321 of 6 per cent. Convertible Loan Stock 1982/1986 by way of rights at par. The stock is payable as to £50 on acceptance not later than March 25 with the balance due not later than June 24. The issue will raise £4.13m.

The stock is offered to both Ordinary shareholders and holders of the unlisted Convertible Debenture Stocks and other Convertible Loan capital as to February 12 in the proportion of £1 stock for every 9 Ordinary shares. Holders of the debenture and loan stocks have been allowed a total of £1,522,736. The stock is convertible on the basis of 133 Ordinary shares for every £100 of stock.

Chairman Mr. Isidore Walton states that the policy of the group continues to be the acquisition of properties for investment which ensure an immediate and satisfactory income, and the underwriting of developments where these can be substantially pre-let to provide an appropriate return on completion.

At February 23, 1976, the company had outstanding short term debt of £1,337,500. Although the present and expected commitments for property investment and pre-let developments amounting to £4m. over the next two years, are covered by existing short-term facilities the Board's policy is not to rely on short-term financing for expansion.

The issue is being underwritten by Laing and Crickshank and Stirling Hendry and Company. Dealings are expected to commence to-morrow.

Following its cautious policy of pre-financing developments, Scottish Metropolitan is floating this convertible to cover the costs of various developments over the next couple of years amounting to some £4m. Presumably there is an opportunist element in the financing, as there are no short-term debt problems, but it is the group's policy of longer-term funding which avoids this. Any way, shareholders are offered an equivalent conversion price per Ordinary share of 78.2p—a discount of an eighth against last year's market price of 86p, down from

the rate of 86p when the company was floated. The developments are complete comfortably except the servicing of the convertible.

The directors have increased the group's order to support the increase in capital that will be less than £3.5m. (£2.8m. deducting expenses amounting to a net £2.2m. increase in profit 1976 result of depreciation).

First half pre-tax profit was £1,754,000. The increase was adversely affected by the uncertainties including those occasioned by general election. Trading is expected to be a gradual rate over the year.

The directors are for final dividend for the 2.485p per share making of 2.785p or a gross of 8.83p, which is a 10 per cent. increase on last year, will commence next May.

comment

Following its cautious policy of pre-financing developments, Scottish Metropolitan is floating this convertible to cover the costs of various developments over the next couple of years amounting to some £4m. Presumably there is an opportunist element in the financing, as there are no short-term debt problems, but it is the group's policy of longer-term funding which avoids this. Any way, shareholders are offered an equivalent conversion price per Ordinary share of 78.2p—a discount of an eighth against last year's market price of 86p, down from

the rate of 86p when the company was floated. The developments are complete comfortably except the servicing of the convertible.

The directors have increased the group's order to support the increase in capital that will be less than £3.5m. (£2.8m. deducting expenses amounting to a net £2.2m. increase in profit 1976 result of depreciation).

First half pre-tax profit was £1,754,000. The increase was adversely affected by the uncertainties including those occasioned by general election. Trading is expected to be a gradual rate over the year.

The directors are for final dividend for the 2.485p per share making of 2.785p or a gross of 8.83p, which is a 10 per cent. increase on last year, will commence next May.

comment

Following its cautious policy of pre-financing developments, Scottish Metropolitan is floating this convertible to cover the costs of various developments over the next couple of years amounting to some £4m. Presumably there is an opportunist element in the financing, as there are no short-term debt problems, but it is the group's policy of longer-term funding which avoids this. Any way, shareholders are offered an equivalent conversion price per Ordinary share of 78.2p—a discount of an eighth against last year's market price of 86p, down from

the rate of 86p when the company was floated. The developments are complete comfortably except the servicing of the convertible.

The directors have increased the group's order to support the increase in capital that will be less than £3.5m. (£2.8m. deducting expenses amounting to a net £2.2m. increase in profit 1976 result of depreciation).

First half pre-tax profit was £1,754,000. The increase was adversely affected by the uncertainties including those occasioned by general election. Trading is expected to be a gradual rate over the year.

The directors are for final dividend for the 2.485p per share making of 2.785p or a gross of 8.83p, which is a 10 per cent. increase on last year, will commence next May.

comment

Following its cautious policy of pre-financing developments, Scottish Metropolitan is floating this convertible to cover the costs of various developments over the next couple of years amounting to some £4m. Presumably there is an opportunist element in the financing, as there are no short-term debt problems, but it is the group's policy of longer-term funding which avoids this. Any way, shareholders are offered an equivalent conversion price per Ordinary share of 78.2p—a discount of an eighth against last year's market price of 86p, down from

the rate of 86p when the company was floated. The developments are complete comfortably except the servicing of the convertible.

The directors have increased the group's order to support the increase in capital that will be less than £3.5m. (£2.8m. deducting expenses amounting to a net £2.2m. increase in profit 1976 result of depreciation).

First half pre-tax profit was £1,754,000. The increase was adversely affected by the uncertainties including those occasioned by general election. Trading is expected to be a gradual rate over the year.

The directors are for final dividend for the 2.485p per share making of 2.785p or a gross of 8.83p, which is a 10 per cent. increase on last year, will commence next May.

comment

Following its cautious policy of pre-financing developments, Scottish Metropolitan is floating this convertible to cover the costs of various developments over the next couple of years amounting to some £4m. Presumably there is an opportunist element in the financing, as there are no short-term debt problems, but it is the group's policy of longer-term funding which avoids this. Any way, shareholders are offered an equivalent conversion price per Ordinary share of 78.2p—a discount of an eighth against last year's market price of 86p, down from

the rate of 86p when the company was floated. The developments are complete comfortably except the servicing of the convertible.

The directors have increased the group's order to support the increase in capital that will be less than £3.5m. (£2.8m. deducting expenses amounting to a net £2.2m. increase in profit 1976 result of depreciation).

First half pre-tax profit was £1,754,000. The increase was adversely affected by the uncertainties including those occasioned by general election. Trading is expected to be a gradual rate over the year.

The directors are for final dividend for the 2.485p per share making of 2.785p or a gross of 8.83p, which is a 10 per cent. increase on last year, will commence next May.

comment

Following its cautious policy of pre-financing developments, Scottish Metropolitan is floating this convertible to cover the costs of various developments over the next couple of years amounting to some £4m. Presumably there is an opportunist element in the financing, as there are no short-term debt problems, but it is the group's policy of longer-term



Just in time

# Confidence at Silentbloc

SPITE THE present depressed ravages of inflation a special production of 250,000 has been made for the Silentbloc, a new type of book for the future with 22,654 retirement payments at 10p each.

During the year overdrifts were decreased by £230,587 (£241,328 increase) to £600,137. It is proposed to change the name of the company to Andre Silentbloc. BTR owns 75 per cent of the capital.

After the year 1975, the company's turnover for the half-year to September 30, 1975, was £2,481,451 to £2,481,451 in the year 1974. The company's turnover for the half-year to September 30, 1975, was £2,481,451 to £2,481,451 in the year 1974.

# Encouragingly high order SAI unable to recover substantial costs rise

MANUFACTURERS of domestic housewares, Prestige Group, entered 1976 with orders on hand at an encouragingly high level, says chairman Mr. D. J. T. Lawman.

He adds that the company will continue to place emphasis on developing new products and to take advantage of any opportunities which may be found of achieving profitable expansion.

As reported on February 3 pre-tax profits for 1975 expanded from £4.1m. to £4.7m. and the dividend is lifted from 4.25p to 4.50p net.

To reduce disparity with the directors, in the absence of unforeseen circumstances, to pay an interim dividend for 1976 of 1.75p (1.4p) net.

IN THEIR report for the 15 months to December 31, 1975, the Directors of Scottish Agricultural Industries say that inflation had a widespread effect on the group's business during the period.

This was reflected in the fact that value of sales, although a record, can largely be accounted for by rises in the prices of goods sold compared with the previous year and by additional sales of barley.

The rise in costs was also substantial and the current Price Code initially, and market pressures later, prevented the recovery of the full amount of the higher costs by increases in prices, the directors say.

## BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official dividends are not announced until the shareholders' meeting. Dividends are based mainly on last year's results.

**TO-DAY**

Interiors-Avex, Sham Tin Dredging, EMI, Glaxo, Societies, R. P. Morris Properties, Hamlyn, R. P. Morris, Mitchell Cons Transport, Peters Stores, Fretwell Farrier, Stockdale Holdings, Finlay-Bardays Bank, Blagden and Soakes, Bridgewater Estates, British Vita, Newer Green, Provident Financial.

**FUTURE DATES**

Interiors-Avex, Sham Tin Dredging, EMI, Glaxo, Societies, R. P. Morris Properties, Hamlyn, R. P. Morris, Mitchell Cons Transport, Peters Stores, Fretwell Farrier, Stockdale Holdings, Finlay-Bardays Bank, Blagden and Soakes, Bridgewater Estates, British Vita, Newer Green, Provident Financial.

fortable" exceeded the budget, chairman Mr. N. G. Basset Smith told the annual meeting. For the year ended October 31, 1975, profit fell from £1.02m. to £0.84m.

# Setback for Black Arrow

Pre-tax profits of Black Arrow Group fell from £156,000 to £12,000 for the six months to September 30, 1975, and the directors warn that they are not expecting more than a break-even situation for the second half. Profit for the last full year amounted to £293,633.

Earnings per 50p share for the half-year are shown to have fallen from 0.3p (1.1p) and there is no interim dividend. Last year an interim of 0.6p net was followed by a final of 0.78p.

Turnover for six months (totalled £2,077m. (£2,387m.)) comprising electrical and office equipment distribution £1.62m. (£2.07m.), office contracting £205,000 (£116,000), and leasing £378,000 (£297,000). The directors say that the profit decline reflects the continuing deterioration of trading conditions, and the situation has not changed materially since September.

The liquid position remains healthy with no increase in borrowings during the period. The office contracting and leasing division continued to trade satisfactorily but the distribution sustained a loss. However, there are signs of improvement in office equipment orders, the effects of which should be felt in the first half of the next financial year.

There has been no corresponding improvement in electrical business.

The rationalisation programme of trading in electrical distribution continues and is expected to improve results during year to March 31, 1977.

## RECENT ISSUES

EQUITIES									
Issue	Price	High	Low	Open	Close	Change	Volume	Value	Ratio
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00

## FIXED INTEREST STOCKS

FIXED INTEREST STOCKS									
Issue	Price	High	Low	Open	Close	Change	Volume	Value	Ratio
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00

## "RIGHTS" OFFERS

"RIGHTS" OFFERS									
Issue	Price	High	Low	Open	Close	Change	Volume	Value	Ratio
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00
100 F.P.	100.00	100.00	100.00	100.00	100.00	0.00	100	100.00	1.00

Renunciation fees usually last for 28 days from date of stamp duty, a 10p fee to be paid on each share. If the shareholder does not exercise the right, the fee will be paid on the share. If the shareholder exercises the right, the fee will be paid on the share. If the shareholder exercises the right, the fee will be paid on the share.

# The Union Discount Company of London Limited

At the Annual General Meeting held on March 3rd the Chairman, Mr. A.J.O. Ritchie, said:-

"The Company has made an exceptional start to 1976 and the first two months of the year have been extremely profitable. However, it is as unwise as ever to make any forecast as to the likely results for the year as a whole or indeed for the first half of 1976."

The 1975 Report & Accounts showed that:-

Despite unsettled conditions in the money markets during 1975 - there were 13 changes in Minimum Lending Rate - profits at £3,068,346 were only £1m. short of the 1974 figure which was a record.

The dividend distribution is raised by payment of a final dividend of 10.10p to a total of 17.16p per £1 unit of stock, the maximum permitted under present Government restrictions.

In addition to a substantial transfer to inner reserves, the general reserve was increased by £1m. to £5m. and the balance sheet total was £786m. compared to £658m. in 1974.

Udco Brokers, the money broking subsidiary, increased its market share during the year.

The Company provides finance for commerce and industry by discounting bank acceptances and trade bills of exchange, and for the Government and Local authorities by making markets in Treasury Bills, Local Authority Bills and Bonds. Copies of the 1975 Report and Accounts are available from the company Secretary.

The Union Discount Company of London Ltd.

London 78-80 Cornhill London EC3V 3NH Tel: 01-6267941  
Edinburgh 24-26 Leith Street, Edinburgh EH6 7NS Tel: 031-2263535  
The company is also available for short-term money.

# Nu-Swift upturn in second half

TURNOVER OF Nu-Swift Industries for 1975 at £55.5m. against £53.9m. in 1974, a record and pre-tax profits have risen from £568,289 to £708,275. Stated earnings per share are up from 3.34p to 3.52p and from 1.48p to 1.69p after tax.

A net second interim in lieu of a final of 0.5p each, making a total of 1.75p net, was announced on March 11. The directors say it is too early to make any firm prediction for the current year but they expect to pay an interim dividend in October of not less than the 0.75p paid last year.

Profits in the first half of 1975 were down slightly from £290,000 to £285,000 and directors said that the drop was due to a fall in profits for the second six months which would be at a level higher than those of the first half.

They now describe the profit upturn in the second half as "encouraging".

Other highlights of the year's results are: a rate of return on assets maintained at 40 per cent, debtors reduced 25 per cent, and a stronger liquidity position.

There was also accelerated research and development with a possible launching of two new models in 1976, 28 per cent more employees active in "direct" selling and servicing in U.K. and no weekly working lost through strikes.

The directors say the order intake in first two months of 1976

## comment

For the second consecutive year Nu-Swift's forecast has gone away - this time happily, with a price increase in the second half, giving a strong uplift to last-quarter profits. All the growth in turnover was due to this boost - physical volume, in fact, fell, the recovery in order intake in the second half notwithstanding. Unexecuted orders at £440,000, are down about two-fifths on a year ago, although the company is cautiously optimistic about prospects, with exports showing a significant increase. Furthermore, it has turned liquid again with a cash holding of £9.5m. and nil borrowings. The share price rose by 2 1/2p to 19 1/2p last night, giving a p/e of 11 and yielding 10 1/2 per cent covered 1.3 times.

## First half progress by Kursaal

An increase in profit from £310,401 to £313,935 is reported by Mr. Eric MacAdie, chairman of Kursaal Company, owners of the Dragonara Palace Hotel and Casino in Malta, for the six months to November 30, 1975. Turnover rose from £908,033 to £1,062,513.

For the last full year profits totalled £1,163,347.

The interim dividend is raised from 8 per cent, tax free to 9 per cent, and an increase in the final payment is anticipated.

Mr. MacAdie tells holders that hotel occupancy broke all records but the company is still suffering from the time lag between adjusting prices and facing constantly rising costs.

The casino attracted a greater number of visitors and the company is exploring ways of attracting more customers.

Half-year			
1975	1974	1973	1972
Turnover	£1,062,513	£908,033	£840,000
Profit	£313,935	£310,401	£280,000
Dividend	£1,163,347	£1,163,347	£1,163,347
Dividend	£1,163,347	£1,163,347	£1,163,347
Dividend	£1,163,347	£1,163,347	£1,163,347
Dividend	£1,163,347	£1,163,347	£1,163,347
Dividend	£1,163,347	£1,163,347	£1,163,347
Dividend	£1,163,347	£1,163,347	£1,163,347
Dividend	£1,163,347	£1,163,347	£1,163,347
Dividend	£1,163,347	£1,163,347	£1,163,347

## Increased loss at Lagavale

After higher interest, etc., of £224,956 compared with £18,300 in 1974, Lagavale Estates incurred an increased pre-tax loss of £158,454 for the year to April 30, 1975, against £79,845 for the previous 12 months.

Loss per 10p share is given at 8p (3.06p) and as already announced there is no dividend. The last payment was that of an interim of 0.5p net in 1974.

Chairman, Mr. J. W. Chalk

## Spencer Clark sees lower income

The chairman of Spencer Clark Meats Industries, Mr. N. Edgar, says in his annual statement that the current year's trading will certainly not produce results of the same order as in 1974-75. Sales turnover has diminished in most sections of the trade and as yet there is no sign of an uplift.

However, the company is still trading profitably, and he does not think the final figures will be too poor when compared to the rest of the industry. Stronous efforts are being made to improve performance, and Mr. Edgar views the medium term future with "considerable optimism, particularly in the light of several promising developments which the company has in hand."

As reported on January 16, sales rose from £4.15m. to £4.9m. in the year to September 30, 1975, and pre-tax profits advanced from £278,130 to £748,262. The dividend total is 1.35p (1.5p) net per 20p share.

The chairman reports that 1974-75 was notable for a much larger sales turnover than 1973-74, carrying on strongly to the year end. Price rises of bought-in meats resulted in a value inflation of stock materials of some £150,000, and this amount though not beneficial to the company is included in the profits figure. Removing this from the total shows that

## New CU risk management subsidiary

By Eric Short

Commercial Union Assurance has established a risk management company - Commercial Union Risk Management - a wholly-owned subsidiary. It will offer a complete technical and scientific risk management service covering avoidance, reduction, retention and transfer. It offers clients a complete risk management appraisal and will continuously monitor any control programme established.

It will also offer services to clients wishing to fortify their captive insurance operations. This will include a comprehensive feasibility study into the formation as to its viability, advice on the most advantageous location in which to establish a captive and complete back-up facilities providing all requisite management services for the operation of the captive.

Payment for the services will be on a fee basis, and there is a flexibility in the method of assessment - either a flat rate for the job or a ratio day for day or a retainer basis. The subsidiary will operate on a complete arms length basis from the parent.

## Unionamerica Insurance

In its fourth year of operation, Unionamerica Insurance Company reports a net profit of £228,900 for 1975, struck after an underwriting loss of £83,000. In 1974 the company made an operating profit of £294,000 after an underwriting loss of £109,607.

Gross premiums amounted to £8.39m. in 1975 compared with £4.68m. in 1974. After reinsurance the net premiums were £3.24m. against £1.73m. in 1974.

Unionamerica is the U.K. subsidiary of the Unionamerica Insurance Group.

## WINDING-UP ORDERS

Orders for the compulsory winding up of 33 companies have been made by Mr. Justice Brightman in the High Court. They were: Metric Reinforcements, Michael Fabian (Personal Management), Tower Trucking (Haulage and Warehousing), Anfield Building Company, Vornant Investments, Caesar Demolition Company, Martin and McGurk, Masilton.

Harry Cripps, Collands, R. G. Coker and Co. (Essex), Marine Instruments and Fittings, Groundwork and Excavations (Gloucestershire), McBain Construction, Tudor Taxis, Landstone Securities, E. Byrne (Plant Hire).

Day and Lloyd Fashions, Van Hulst Van Lins, Linton Cash and Carry Agency, Fred Taylor (Purbeck), E. Keane Son and Co., Serenobond, J. Franks (Guildford), Valerie Dalor.

B.T.M. Records, Stanley V. Davis (Homes), Dillex Industries, Helix Associates, Hobbs Piment and Co., Cooper Holroyd and Co. and Threeways Coachworks (Waltham).

## Assam Invs. to pay maximum

The directors of Assam Investments report that estimated net earnings from London sales are "significantly higher" than at this time last year, and the overall average price achieved in Calcutta has also been favourable.

In view of the lower crop which resulted from drought and hail on certain properties final proceeds may be slightly less than for the previous year, they say. Meanwhile expenditure has risen and therefore it may be that the profit for 1975 will not reach the 1974 figure - £802,831 after tax.

They anticipate that they will be able to recommend payment of the maximum Ordinary dividend permitted of 3.00p per share (3.00p) per £1 share.

## BLUNDELL-PERMOGLAZE

In the first four months of the current year, profits of Blundell-Permoglaze Holdings had "comfortably" exceeded the budget, chairman Mr. N. G. Basset Smith told the annual meeting. For the year ended October 31, 1975, profit fell from £1.02m. to £0.84m.

## Giddings and Lewis-Fraser


Turnover of Giddings and Lewis-Fraser increased from £5.22m. to £5.23m. in 1975, and pre-tax profit advanced from £462,000 to £498,000. Earnings per share, pre-extraordinary credits, were 31.4p (26.0p).

Turnover

1975	1974
£5,230,000	£5,220,000
£498,000	£462,000
£31.4p	£26.0p

The company, machine tool manufacturers, is 91.63 per cent owned by Giddings and Lewis of the U.S., and the remainder by management, the Fraser family, a family trust, and a charity trust.

This announcement appears as a matter of record only



# SEASPEED FERRIES INTERNATIONAL LIMITED

US \$42,000,000

## SEASPEED FERRIES INTERNATIONAL LIMITED

Seven Year Loan

Unconditionally and Irrevocably Guaranteed by

### KUWAIT INVESTMENT COMPANY (S.A.K.)

Managed by

#### BANQUE ARABE ET INTERNATIONALE D'INVESTISSEMENT (B.A.I.I.)

Provided by

BANK OF AMERICA NT & SA

BANQUE ARABE ET INTERNATIONALE D'INVESTISSEMENT (B.A.I.I.)

BANQUE DE LA SOCIETE FINANCIERE EUROPEENNE

BANQUE DE L'INDOCHINE ET DE SUEZ

CANADIAN IMPERIAL BANK OF COMMERCE

MANUFACTURERS HANOVER TRUST COMPANY WELLS FARGO BANK, N.A.

and

ALGEMENE BANK NEDERLAND N.V.

BANQUE NATIONALE DE PARIS BANQUE WORMS

CAIRO BARCLAYS INTERNATIONAL BANK S.A.E. CHEMICAL BANK

CONTINENTAL ILLINOIS NATIONAL BANK AND TRUST COMPANY OF CHICAGO

DRESDNER BANK THE GULF BANK K.S.C.

KUWAIT PACIFIC FINANCE COMPANY LIMITED MIDLAND BANK LIMITED

RABOMERICA INTERNATIONAL BANK N.V.

THE ROYAL BANK OF CANADA (FRANCE) S.A. UBAF LIMITED

Agent

#### BANQUE ARABE ET INTERNATIONALE D'INVESTISSEMENT (B.A.I.I.)



\$350,000,000

# Mobil Oil Corporation

5-year production payment

## FINANCING MANAGED BY:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK

## FUNDS PROVIDED BY:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK  
CITIBANK, N.A.

THE CHASE MANHATTAN BANK, N.A.

BANK OF AMERICA NT & SA  
CHEMICAL BANK

MANUFACTURERS HANOVER TRUST COMPANY

BANKERS TRUST COMPANY

THE BANK OF NEW YORK

THE BANK OF NOVA SCOTIA - NEW YORK AGENCY

CONTINENTAL ILLINOIS NATIONAL BANK AND TRUST COMPANY OF CHICAGO

FIRST CITY NATIONAL BANK OF HOUSTON

FIRST NATIONAL BANK IN DALLAS

THE FIRST NATIONAL BANK OF BOSTON

FIRST PENNSYLVANIA BANK, N.A.

IRVING TRUST COMPANY

MARINE MIDLAND BANK

MELLON BANK, N.A.

NATIONAL BANK OF DETROIT

REPUBLIC NATIONAL BANK OF DALLAS

THE ROYAL BANK OF CANADA

SECURITY PACIFIC NATIONAL BANK

TEXAS COMMERCE BANK NATIONAL ASSOCIATION

TORONTO DOMINION BANK - NEW YORK AGENCY

UNITED CALIFORNIA BANK

UNITED STATES TRUST COMPANY OF NEW YORK

This announcement appears as a matter of record only.

## BIDS AND DEALS

## Cavenham fills in details

Cavenham, the U.K. foods group headed by Mr. Jimmy Goldsmith, has confirmed details of a complicated series of deals with French associate companies which will result in control of the group passing to Générale Occidentale. At the same time Cavenham will be gaining control of Générale Alimentaire, a French food company, in which it already has a direct holding of 18m. shares.

To overcome exchange control problems, Générale Occidentale, which, together with its subsidiary Anglo-Continental Investment and Finance, holds 39.2 per cent. of Cavenham—will make an offer for the publicly held shares of Générale Alimentaire on the basis of 1 GO share for every 2 G.A. It is then intended that the G.A. shares thus obtained will be sold to Cavenham in exchange for Cavenham shares.

Altogether the proposals should result in the issue of 20m. new Cavenham shares and GO, together with Anglo-Continental, will then hold over 50 per cent. of the Cavenham capital GO is not intending to bid for any shares held outside the group.

The chief administrator of Générale Occidentale, Madame Gilberte Beaudouin, is an interviewee in Paris, said that the consolidated group turnover following consolidation of the new grouping would amount to FF10bn. and that the split would be around 50-50 between marketing and production. See Lex

### WHOLESALE FITTINGS

A discretionary trust holding 45.7 per cent. (1,597,300 shares) of Wholesale Fittings, electrical distributors, is to be dissolved for tax reasons, resulting in changes in the holdings of family interests.

Mr. D. S. Ross and Mr. L. H. Jones, joint managing directors of the group, together with their immediate family, will be taking up their full allocation. This will increase each of those two family

## Govt. halts Inchcape

The Australian authorities have stepped into the take-over battle between Inchcape, the international trading group, and Western Australian Worsteds and Woollen Mills, which are both trying to gain control of Emma Wine, with an interim order preventing Inchcape proceeding with its bid for a period of 90 days.

The order has been made by the Australian Treasurer under the Australian Foreign Takeovers Act, 1975. There has been no restriction placed on the bid from Western Australian, which already holds 32.5 per cent. of the Emma equity.

Inchcape is now reported to be in consultation with the authorities in Canberra and is considering the position with its financial advisers. A further statement is expected in the near future.

### NYLONIC INDS.

Nylonic Industries Ltd., the holding company formed by Nylonic Engineering, has acquired Design and Engineering Plastics. The new grouping adds D and EP's Letchworth and Bury St. Edmunds plastics manufacturing and supply centres to those of Nylonic Engineering at Rickmansworth and Brownhills.

Based on current orders and recent business trends, Nylonic Industries forecasts a group turnover in engineering and other plant in excess of £1m. in the coming year.

### GOODMAN BROS.

Goodman Brothers and Stockman has paid the final consideration of £20,000 for Cevinets, in cash and shares.

### KCA ACCEPTS

Berry Wiggins' offer for the minority holding in its subsidiary, KCA Drilling Group, has now been accepted by more than 75 per cent. of the holders, owning in excess of 90 per cent. of those

### RESULTS AND ACCOUNTS IN BRIEF

**BAMFORDS** (agricultural machinery)—Results for year ended September 30, 1975: Sales £1,250,000, Profit £125,000. Group assets £2,700,000. Net current assets £1,200,000. Profit before tax £125,000. Profit after tax £93,750. Dividend £46,875. Chairman, Mr. J. B. Bamford.

**BRITISH AUSTRALIAN INVESTMENT TRUST**—Results for 1975, with net assets valued, reported February 26. Owned investments market value £1,420,000. About 13 per cent. of value of portfolio comprising investments in Japan, Hong Kong, India, and other national trading companies registered in U.K. Resolutions to change name to Drayton Far Eastern Trust will be submitted at AGM, at 117, Old Broad Street, March 25, at 12.15 p.m.

**BULLDOUGH** (engineering)—Results for year ended October 31, 1975, reported January 29 with profit £100,000. Fixed assets £4,800,000. Net current assets £2,800,000. Profit before tax £100,000. Profit after tax £75,000. Dividend £37,500. Chairman, Mr. J. B. Bulldough.

**FORUM PROPERTIES**—For the half year to September 30, 1975. Gross rental income £185,000 (£182,725). Income from quoted investments £11,125 (£11,275). Other income £1,500 (£1,500). Total income £197,625 (£195,500). Tax £25,375 (£25,375). Net profit £172,250 (£170,125). Earnings per share £0.30 (£0.31).

**MARKBOROUGH (F.M.S.) RUBBER**—Results for 1975, with net assets valued, reported February 26. Owned investments market value £1,420,000. About 13 per cent. of value of portfolio comprising investments in Japan, Hong Kong, India, and other national trading companies registered in U.K. Resolutions to change name to Drayton Far Eastern Trust will be submitted at AGM, at 117, Old Broad Street, March 25, at 12.15 p.m.

**MARKBOROUGH (F.M.S.) RUBBER**—Results for 1975, with net assets valued, reported February 26. Owned investments market value £1,420,000. About 13 per cent. of value of portfolio comprising investments in Japan, Hong Kong, India, and other national trading companies registered in U.K. Resolutions to change name to Drayton Far Eastern Trust will be submitted at AGM, at 117, Old Broad Street, March 25, at 12.15 p.m.

**MARKBOROUGH (F.M.S.) RUBBER**—Results for 1975, with net assets valued, reported February 26. Owned investments market value £1,420,000. About 13 per cent. of value of portfolio comprising investments in Japan, Hong Kong, India, and other national trading companies registered in U.K. Resolutions to change name to Drayton Far Eastern Trust will be submitted at AGM, at 117, Old Broad Street, March 25, at 12.15 p.m.

**MARKBOROUGH (F.M.S.) RUBBER**—Results for 1975, with net assets valued, reported February 26. Owned investments market value £1,420,000. About 13 per cent. of value of portfolio comprising investments in Japan, Hong Kong, India, and other national trading companies registered in U.K. Resolutions to change name to Drayton Far Eastern Trust will be submitted at AGM, at 117, Old Broad Street, March 25, at 12.15 p.m.

**MARKBOROUGH (F.M.S.) RUBBER**—Results for 1975, with net assets valued, reported February 26. Owned investments market value £1,420,000. About 13 per cent. of value of portfolio comprising investments in Japan, Hong Kong, India, and other national trading companies registered in U.K. Resolutions to change name to Drayton Far Eastern Trust will be submitted at AGM, at 117, Old Broad Street, March 25, at 12.15 p.m.

**MARKBOROUGH (F.M.S.) RUBBER**—Results for 1975, with net assets valued, reported February 26. Owned investments market value £1,420,000. About 13 per cent. of value of portfolio comprising investments in Japan, Hong Kong, India, and other national trading companies registered in U.K. Resolutions to change name to Drayton Far Eastern Trust will be submitted at AGM, at 117, Old Broad Street, March 25, at 12.15 p.m.

**MARKBOROUGH (F.M.S.) RUBBER**—Results for 1975, with net assets valued, reported February 26. Owned investments market value £1,420,000. About 13 per cent. of value of portfolio comprising investments in Japan, Hong Kong, India, and other national trading companies registered in U.K. Resolutions to change name to Drayton Far Eastern Trust will be submitted at AGM, at 117, Old Broad Street, March 25, at 12.15 p.m.

**MARKBOROUGH (F.M.S.) RUBBER**—Results for 1975, with net assets valued, reported February 26. Owned investments market value £1,420,000. About 13 per cent. of value of portfolio comprising investments in Japan, Hong Kong, India, and other national trading companies registered in U.K. Resolutions to change name to Drayton Far Eastern Trust will be submitted at AGM, at 117, Old Broad Street, March 25, at 12.15 p.m.

## MINING NEWS

## Mining shares in retreat

BY KENNETH MARSTON, MINING EDITOR

SHADOWS over the prices of all metal sold from mines in Africa, and non-mining investments lengthened yesterday following the news from Mozambique. For the most part there was virtually no recovery after a day of quite heavy selling but a little late buying interest from the U.S. produced a partial rally in De Beers which closed 5p down at 180p after 190p: the shares have come back from 235p in mid-January. The Gold Mines index lost 9.7 to 164, its lowest since December 3, 1975.

Wankie Colliery and Coronation Syndicate are among the very few mining companies with the bulk of their assets in Rhodesia. Rhodesian Corporation has sizeable interests there and so does Lonrho, although the latter's overall assets. Messina draws the major part of its copper from Rhodesia, but has large mining and industrial interests in South Africa.

If one regards South-West Africa as also being vulnerable in the present political situation the field widens, but as far as the major mining shares are concerned, their assets in that country are very small in relation to their overall interests, especially from an income-producing angle. The exception is the Beers which draws about one-third of its net profits from the Consolidated Diamond Mines' operation.

Selection Trust has a beneficial interest of 14.25 per cent. in base-metal producing Tumbler but the latter paid no dividend last year and it is of small significance when compared with the group's interests in North America and Australia. Rio Tinto-Zinc has the embryo Rossing uranium mine to consider but here again, the group's assets are largely in other continents.

And on the subject of new mines the Johannesburg Consolidated group is close to reaching the production stage at Oribi copper mines in South-West Africa and the Shangani nickel property in Rhodesia. Finally, the bulk of the capital of South West Africa Company 1975 ("Swaco") is held by the Anglo American and Gold Fields groups but it represents only a tiny part of their total assets.

See page 7

### ROUND-UP

Canada's gold producer Mines reports net earnings of \$19.4m. (\$19.4m. less \$1.1m. for 1975) and 23 grams of silver per ounce of gold. The company's share price rose to \$19.40 (\$19.40) at the close of the day.

### GOLD HOLDINGS LOWER AGAIN

For the fifth week running, a further modest fall is reported in South Africa's gold holdings. Latest figures issued by the Reserve Bank show that in the week ended February 27 the Republic's holdings fell by 80.7m. to 855.4m. indicating that around three-quarters of a tonne of gold was sold.

### PENGKALEN LIMITE

Extracts from the Statement of the Chairman, Mr. J. T. Chappel, C.B.E., F.I.M.M., circulated with Report and Accounts for the year ended 30th September.

The profit for the year, before taxation, was £6 compared with £316,828 for 1973/74. After taking account of taxation, the net balance for the year amounts to £18 from which £12,000 has been distributed to shareholders dividends totalling 7 pence per share.

The re-introduction of export controls by the Interim Tin Council in April 1975, did not affect the Company's production or sales during the year.

The dredge is now working in tailings from open carried out by the Japanese, using another Company's dredge during the second world war, and much lower output profits must be expected during the current year.

In my statement last year, I referred to a feasibility study being carried out by the General Managers for an extension to the present dredge course. Without this extension the dredge is estimated to be until approximately the end of 1976.

The study has established that this extension is achieved by a deviation of the road running through property, and approval of the scheme has been received from the Government Department mainly concerned. The app of the State Government is now awaited, and, subject to being obtained, the project should provide a further two profitable life for the dredge, after the necessary works have been completed. However, owing to the delays in obtaining the required approvals, the dredge will be inoperative a period after it reaches the end of its present course.

As soon as the scheme is finally approved, work on deviation will be commenced. It is estimated that this will be completed and the new road brought into use within a further 18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

18 months.

## Mellon Bank, N.A. and its Subsidiaries

(a Subsidiary of Mellon National Corporation)

Pittsburgh, Pennsylvania

## Consolidated Statement of Condition

December 31, 1975

Assets	
Cash and Due from Banks	\$1,187,102,000
Money Market Investments	
Time Deposits with Other Banks	1,133,078,000
Other Investments, Principally Federal Funds Sold	336,756,000
Trading Account Securities	13,577,000
Investment Securities:	
U.S. Treasury and Agency Securities	330,832,000
Obligations of States and Political Subdivisions	606,088,000
Other Securities	50,827,000
Loans and Related Assets:	
Loans	4,476,429,000
Direct Lease Financing	9,267,000
Other Loan-Related Assets	41,835,000
Less Reserve for Possible Credit Losses	(53,137,000)
Total Loans and Related Assets:	
	4,474,394,000
Premises and Equipment	62,039,000
Customers' Acceptance Liability	232,508,000
Other Assets	168,708,000
<b>Total Assets</b>	<b>\$8,595,909,000</b>

## Liabilities

Deposits in Domestic Offices:	
Demand	\$2,038,487,000
Savings	1,137,578,000
Time	1,946,030,000
Deposits in Foreign Offices	1,889,634,000
<b>Total Deposits</b>	<b>7,011,729,000</b>
Federal Funds Purchased	588,238,000
Other Funds Borrowed	53,028,000
Acceptances Outstanding	232,510,000
Other Liabilities	132,910,000
<b>Total Liabilities</b>	<b>8,017,414,000</b>

## Capital

Capital Stock—\$10 Par Value	
Authorized	12,000,000
Issued	10,019,413
Surplus	251,267,000
Undivided Profits	182,034,000
Reserve for Contingencies	45,000,000
<b>Total Capital</b>	<b>578,498,000</b>
<b>Total Liabilities and Capital</b>	<b>\$8,595,909,000</b>

Member Federal Deposit Insurance Corporation

P.O. Box 16620, 8000 Franklin Avenue, 15th Floor, Pittsburgh, Pennsylvania 15216, Telephone: (412) 261-4241, Telex: 416241



15 Trinity Square  
London EC2N 4AP  
Telephone: (01) 481 8321  
Telex: 885982

## Directors

JOHN M. ARTHUR  
Chairman, Duquesne Light CompanyROBINSON F. BARKER  
Chairman, PPG Industries, Inc.ROBERT J. BUCKLEY  
President, Allegheny Ludlum Industries, Inc.FLETCHER L. BYNUM  
Chairman, Koppers Company, Inc.SAMUEL B. CASEY, JR.  
President, Pullman IncorporatedJOHN CORCORAN  
Chairman, Consolidation Coal CompanyB. R. DORSEY  
Chairman, Gulf Oil CorporationW. H. KROME GEORGE  
Chairman, Aluminum Company of AmericaJAMES H. HIGGINS  
Chairman, Mellon National Corporation and Mellon Bank, N.A.CURTIS E. JONES  
President, Mellon National Corporation and Mellon Bank, N.A.JOHN A. MAYER  
Former Chairman, Mellon National Corporation and Mellon Bank, N.A.

PAUL MELLON

SEWARD PROSSER MELLON  
President, Richard H. Mellon and SonsNATHAN W. PEARSON  
Financial Advisor, Paul Mellon Family InterestsWILLIAM H. REA  
Chairman, River Tysons CorporationWILLARD F. ROCKWELL, JR.  
Chairman, Rockwell International CorporationJOHN T. RYAN, JR.  
Chairman, Mine Safety Appliances CompanyRICHARD M. SCAIFE  
Publisher, Tribune ReviewWILLIAM P. SNYDER, III  
President, The Sherrill Furnace CompanyJAMES W. WILCOCK  
Chairman and President, Joy Manufacturing Company

April 1976



## INTERNATIONAL COMPANY NEWS + EURO MARKETS

## Paris Bourse preparing for a global role

BY RUPERT CORNWELL

PARIS, March 3.

PLANS FOR a streamlined Paris Bourse, boasting a partly computerised trading network, lengthened trading hours and a simplified system of quotations, were put forward to-day by the new President of the Stock-brokers Association here, M. Yves Flornoy.

M. Flornoy went out of his way to describe the proposals as "evolution" rather than "revolution", and warned of the difficulties ahead. Even if things went through as fast as possible, the new arrangements could not be operating before 1978.

Nonetheless, the blueprint he set out before the Press this morning would amount to the most fundamental overhaul the market has seen in decades. Far more than the schemes put forward in the past by the Finance Ministry, its adoption would pave the way for Paris to become a genuine international competitor to New York and the London Stock Exchange.

A Bourse historically tailored to the traditional small investor and speculator, would become a flexible and geared to the needs of the institutions which dominate trading here as elsewhere.

At present, shares in Paris can be quoted on either a cash or a forward basis, while their daily price can be settled in any of four different ways. This, M. Flornoy argued, "makes share dealing a costly business and the computerisation of the market practically impossible."

Instead the Bourse would be converted either to a forward system, as in London, for equities or to an essentially cash market as New York.

No consensus has yet emerged, but the balance of opinion appears to lean to the cash market answer.

Meanwhile the trading period of the Bourse itself would be lengthened from the present two-hour span of 12.30 p.m. to 2.50 p.m. to something closer to the five or six-hour session operating for both the U.K. and U.S. markets.

Not least of the advantages here would be to allow for some significant price movements in mid-session. Under the present arrangements, most of the day's trading is done when the opening price is set under the "à la criée" system beloved of Paris.

The centrepiece, however, of M. Flornoy's scheme is for the computerisation of trading, analogous to but not necessarily inspired by Ariel and other systems which operate in London, and those covering Wall Street.

Rather than the introduction of either a category of "orders" or specialists on to the Bourse, it was the scope offered to outside operators by computerisation which would widen the market, extend after-hours trading, and enable large lines of stock to be absorbed, or big buying orders met.

## Refinery goes into moth balls

By Robert Gibbons

MONTREAL, March 3.

THE \$550m. Come By-Change oil refinery in Newfoundland is being shut down. The process of mothballing began on Monday, Clarkson Company, the receiver, said in a phone interview in St. John's.

Mothballing will take three months. On Monday, the operations of the refinery, Newfoundland Refining and Provincial Refining, both subsidiaries of Shabenee Natural Resources, New York, posted a notice telling 454 workers on the refinery payroll that their services will not be required after March 15. Clarkson said that about 150 workers will be required for the mothballing job and that after August only 35 would be employed permanently at the refinery.

Clarkson was appointed interim receiver by the court in St. John's on February 18 after a petition for a receiving order was made by the Japanese Ataka group, which through its New York affiliated Atlantic Trading Company, is a secured creditor for \$30m. (on the inventory) and an unsecured creditor for over \$500m. for crude oil.

It acted as agent in the crude supply—British Petroleum shipped the crude and was paid by Ataka.

Later the first and second mortgage holders—the British Export Credits Guarantee Department and the Newfoundland government, seized the refinery assets and appointed Clarkson as receiver. Clarkson has engaged British Petroleum to supervise the shutdown and mothballing and both BP Canada and BP U.K. personnel are now at the site.

The court hearing on the original petition for a receiving order by the Ataka group comes up March 8 in St. John's. The ECGG holds a \$108m. first mortgage on the Newfoundland Government a \$41m. second mortgage. The receiver stated that he remains open to any bona-fide inquiry for information about the refinery from any potential buyer. However, neither the Newfoundland Government nor industry sources expect a buyer to come forward because of low product prices and amounts to be spent to rebuild the hydrogen unit. The refinery came on stream in 1974 but has been having technical troubles, besides the problem of selling its fuel oil and gasoline in a glutted market.

The Shabenee group is still fighting to keep ownership through the two Canadian subsidiaries and has filed a suit in New York attacking the Japanese group's request for a receiving order in St. John's as in the wrong jurisdiction and accusing Ataka of failing to live up to signed agreements covering oil industry ventures in several parts of the world.

There seems little hope of keeping the refinery operating and mothballing is expected to be completed.

Litigation over ownership and debts is expected to be lengthy.

## KONE OY

KONE OY the Finnish lift manufacturer, passed the FM1bn. (£130m.) turnover mark last year. Contributing to this growth were Société Française des Ascenseurs Westinghouse and Westinghouse Electric S.A. of Belgium, the U.S. Corporation's lift operations in Europe. In both of which Kone took a controlling interest at the end of 1974.

## Third place

Kone's recent development has been remarkable with turnover nearly trebling from 1973 to 1975. It is the story of a small family company from a small country determined to survive in a highly competitive market at a time when other nationally based concerns were folding up. To-day Kone is third only to the American Otis Corporation and the Swiss Schindler Company in the European lift business with over 60 per cent. of its sales going to the EEC and EFTA bloc.

Mr. Pekka Herlin, the managing director and son of chairman Heikki Herlin, says that a company analysis in the late '60s showed that Kone would not be able to afford the required production development keeping pace with the sophisticated control systems, if it stuck to the Finnish and Scandinavian markets. It acted on this conclusion.

Like many Finnish companies Kone had its first experience of foreign business after the war on the Soviet market and sales to

## Expanding to survive

BY WILLIAM DUFFLOR, NORDIC CORRESPONDENT

STOCKHOLM, March 3.

The Comecon bloc still make up some 9 per cent. of the total. But in the late '60s Kone took over the lift operations of the Swedish multinational ASEA obtaining a production monopoly in the Nordic countries.

Moving on to the Continent, it took over the Sowtsch Company in Austria, Havemeier and Sander in West Germany and a minority interest in the Spanish Eguren-Kone company, now expanded into majority control. In 1974 it bought Whitbread Lifts, a British servicing company. Finally, Westinghouse's French and Belgian companies were acquired in a stock for stock deal, which left Westinghouse with 18 per cent. of the Kone share capital and 7 per cent. of the voting rights.

Kone has also diversified into the materials handling business, which has become the concern's fastest growing division, accounting for some 25 per cent. of turnover last year. Appropriately for a Finnish company, it is specialised in wood-handling equipment, developing automatic log conveyor and grinder feeding systems, which have been selling successfully in Canada and the Soviet Union as well as in Scandinavia and Europe. Mr. Herlin, pointing to the European pulp and paper industry's need for rationalisation and modernisation, sees wood-handling as a distinct growth area for Kone.

The materials handling division has developed other bulk handling equipment, including cranes and electric hoists. Last month it won a big loading equipment order for LASH vessels being built by Valmet. The division has also participated in the concern's takeovers, acquiring the Norwegian Wisbech Refsum company, which specialises in lift cranes, in 1973.

Kone's 1975 profit figures, released to-day, are not exceptional but the process of digesting the new acquisitions has scarcely begun. Pre-tax earnings for 1975 were FM465m. (\$6m.) on the FM379m. on sales of FM526m. The previous year, taxes, however, are low at FM5m. and the parent company shows earnings of FM69m., out of which the Board proposes to pay maintained dividends of FM4 per "A" share and FM3.50 per "B" share on the increased share capital.

The equity was raised last year from FM205m. to FM415m. by bonus and rights issues as well as the stock issue to Westinghouse. Majority control is still held by the Herlin family and its associated companies, although Kone has some 1,000 shareholders. The price of the nominal FM 50 stock on the Helsinki exchange in recent days has been FM180-185.

**Borrowings**

Kone has been able to expand without substantially increasing its borrowings, although last year the long-term debt rose from FM136m. to FM274m. and the net interest charges from FM47m. to FM249m. because of

## Hong Kong commission calls for views on exchange merger

HONG KONG, March 3.

THE SECURITIES Commission has requested by the end of this month the views of the four Hong Kong exchanges on its discussion paper concerning their possible merger, a commission spokesman said.

If the replies are unfavourable, the exchanges would probably be asked to make their own proposals on the subject within a further month, he said.

Last month, Hong Kong stock exchange and Kowloon stock exchange meeting, the Commission's suggestions for consolidating the four exchanges and replacing them by a single one.

Far East exchange, deputy chairman Kenneth Wong, told Reuters the exchange has tentatively fixed March 22 for an open discussion by members on the merger question.

A Kam Ngan stock exchange spokesman said the exchange is still considering how to deal with the subject. Spokesmen for both exchanges said members would probably be in favour, in principle, of merging the exchanges but the method of achieving this posed many technical problems.

The viewpoints of the four exchanges will be conveyed to the Securities Commission by the Federation of Stock Exchanges. The Commission originally asked for this to be done by the end of February.

Many brokers consider merging the Stock Exchanges could be beneficial but the need for this step seems less urgent now. Stock Market activity has boomed and brokers' profits have increased, brokers sources said.

The main objection to the Commission's suggested plan of action concerns a proposal that the number of brokers might be reduced by allowing the 800 largest by turnover to bid for perhaps 300 seats on a new single exchange, they said.

Kam Ngan Stock Exchange chairman Woo Hon-Fai told Reuters the number of brokers could be cut to around half the present total of nearly 1,000 without the need for a tender for seats.

## Shipbuilders moot capacity cuts

BONN, March 3.

LEADING European shipbuilders interviewed by the daily news have been talking about making cuts in capacity to meet the industry's present crisis, Herr Henke, 30 per cent. on the cargo vessel side, once the present building programme was over.

He forecast that the shipbuilding industry would probably not recover until the end of the decade.

Herr Henke did not say who was involved in the talks nor how far they had progressed, explaining it was a loose grouping formed with that one aim.

He added, however, "It is, of course, very unlikely that voluntary agreements over worldwide capacity reductions will come about."

The Hamburg-based HDW, a subsidiary of the State-owned Salzgitter, has enough orders on hand to keep its three plants occupied on average through to autumn 1977, he said.

Herr Henke said HDW was fortunate because, unlike some German companies, only half of its total production comprised cargo vessels.

Once the market picked up again, Herr Henke said he expected increased demand for medium-sized vessels. Some types of tankers could also become interesting. It would be wrong though to assume more orders for large oil tankers in the next few years.

Reuter

Interviewed by the daily news, Herr Henke said his own company was considering cutting its capacity by 25 per cent. to crisis.

Herr Henke, 30 per cent. on the cargo vessel side, once the present building programme was over.

He forecast that the shipbuilding industry would probably not recover until the end of the decade.

Weekly net asset value on March 1, 1976

Tokyo Pacific Holdings N.V.  
U.S.\$ 35.35

Tokyo Pacific Holdings (Seaboard) N.V.  
U.S.\$ 25.79

Listed on the Amsterdam Stock Exchange  
Information: Plarion, Holding & Plarion N.V., Herengracht 214, Amsterdam

## FATA OPEN MIDDLE EAST OFFICE

The FATA European Group is extending its organisation and announces the opening of an office in Amman, Jordan, for technical-commercial assistance to its customers in the Middle East.

The office will be under the control of group headquarters in Turin, Italy. It will represent FATA's engineering division, and the supply of materials handling equipment for industrial plants and foundries, automatic warehouses and automatic machines for the die-casting of aluminium alloys.

The address in Amman is:—  
FATA S.p.A.  
P.O. Box 5271  
Amman, Jordan  
Telephone: 62442  
Telex: 1689 Tradin Jo.

This office, located in the Middle East, is intended to assist companies exporting machinery, installations and production know-how. Customers may contact our offices in Dawson Road, Bletchley, Milton Keynes. Telephone: (0908) 79811—Telex: 820463 FATA MILKEYMS.

The FATA offices at Milton Keynes will co-ordinate any technical-commercial relations with FATA's Turin head office and the office in Amman.

## Tooheys follows the uptrend...

BY JAMES FORTH

TOOHEYS, the New South Wales brewer, lifted profit by 10 per cent. from \$2.8m. to \$3.1m. in the December half year. Tooheys is the third major brewery to report an improvement for the period. Australia's largest brewer, Carlton and United Breweries, boosted earnings by 10 per cent. to \$2.7m. despite a crippling strike in the summer. The strike assisted C and U's competitor, Courage Breweries, to convert a \$338,000 loss into a \$444,000 profit for the half year.

Tooheys' gross revenue rose by 21.1 per cent. to \$A105m., reflecting price increases granted

by the prices justification tribunal.

It would also reflect the group's ability to take up the slack caused in the growth of beer sales because of large increases in excise in the federal budget. The excise increase made wine more attractive and Tooheys has a strong foothold in the wine market through its Wynns and Seaview offshoots.

The interim dividend is held at 3.5 cents a share, in line with the 7 cents a share paid last year.

Tooheys' gross revenue rose by 21.1 per cent. to \$A105m., reflecting price increases granted

by the prices justification tribunal.

It would also reflect the group's ability to take up the slack caused in the growth of beer sales because of large increases in excise in the federal budget. The excise increase made wine more attractive and Tooheys has a strong foothold in the wine market through its Wynns and Seaview offshoots.

The interim dividend is held at 3.5 cents a share, in line with the 7 cents a share paid last year.

Tooheys' gross revenue rose by 21.1 per cent. to \$A105m., reflecting price increases granted

by the prices justification tribunal.

It would also reflect the group's ability to take up the slack caused in the growth of beer sales because of large increases in excise in the federal budget. The excise increase made wine more attractive and Tooheys has a strong foothold in the wine market through its Wynns and Seaview offshoots.

The interim dividend is held at 3.5 cents a share, in line with the 7 cents a share paid last year.

Tooheys' gross revenue rose by 21.1 per cent. to \$A105m., reflecting price increases granted

by the prices justification tribunal.

It would also reflect the group's ability to take up the slack caused in the growth of beer sales because of large increases in excise in the federal budget. The excise increase made wine more attractive and Tooheys has a strong foothold in the wine market through its Wynns and Seaview offshoots.

The interim dividend is held at 3.5 cents a share, in line with the 7 cents a share paid last year.

Tooheys' gross revenue rose by 21.1 per cent. to \$A105m., reflecting price increases granted

by the prices justification tribunal.

It would also reflect the group's ability to take up the slack caused in the growth of beer sales because of large increases in excise in the federal budget. The excise increase made wine more attractive and Tooheys has a strong foothold in the wine market through its Wynns and Seaview offshoots.

The interim dividend is held at 3.5 cents a share, in line with the 7 cents a share paid last year.

Tooheys' gross revenue rose by 21.1 per cent. to \$A105m., reflecting price increases granted

by the prices justification tribunal.

It would also reflect the group's ability to take up the slack caused in the growth of beer sales because of large increases in excise in the federal budget. The excise increase made wine more attractive and Tooheys has a strong foothold in the wine market through its Wynns and Seaview offshoots.

SYDNEY, March 3.

SA4.1m. to SA4.8m. in the December half year. James Forth writes: The results include part of the earnings of Cyclone Company of Australia, and former associates Boral basic industries and Glen Iris Brick Consolidated, which were all acquired during a period.

Group sales jumped from \$A69m. to \$A124m. mainly reflecting a \$A35m. contribution from Cyclone.

The interim dividend is held at 6.5 cents a share, in line with the annual 12.5 cents rate.

Profits for January and February are slightly ahead of budget and a satisfactory result is expected for the full year.

SA4.1m. to SA4.8m. in the December half year. James Forth writes: The results include part of the earnings of Cyclone Company of Australia, and former associates Boral basic industries and Glen Iris Brick Consolidated, which were all acquired during a period.

Group sales jumped from \$A69m. to \$A124m. mainly reflecting a \$A35m. contribution from Cyclone.

The interim dividend is held at 6.5 cents a share, in line with the annual 12.5 cents rate.

Profits for January and February are slightly ahead of budget and a satisfactory result is expected for the full year.

SA4.1m. to SA4.8m. in the December half year. James Forth writes: The results include part of the earnings of Cyclone Company of Australia, and former associates Boral basic industries and Glen Iris Brick Consolidated, which were all acquired during a period.

Group sales jumped from \$A69m. to \$A124m. mainly reflecting a \$A35m. contribution from Cyclone.

The interim dividend is held at 6.5 cents a share, in line with the annual 12.5 cents rate.

Profits for January and February are slightly ahead of budget and a satisfactory result is expected for the full year.

SA4.1m. to SA4.8m. in the December half year. James Forth writes: The results include part of the earnings of Cyclone Company of Australia, and former associates Boral basic industries and Glen Iris Brick Consolidated, which were all acquired during a period.

Group sales jumped from \$A69m. to \$A124m. mainly reflecting a \$A35m. contribution from Cyclone.

The interim dividend is held at 6.5 cents a share, in line with the annual 12.5 cents rate.

This announcement appears as a matter of record only

**Y.S. LINE**

US \$ 11,000,000  
Y.S. Line (Cayman) Ltd.

Seven-Year Loan

Guaranteed by

The Industrial Bank of Japan, Limited

Managed by

IBJ International Manufacturers Hanover Limited Limited

and provided by

Manufacturers Hanover Trust Company

Canadian American Bank S.A.

Midland Bank Limited

Canadian Imperial Bank of Commerce

Kuwait Pacific Finance Company Ltd.

Société Générale

Agent

Manufacturers Hanover Limited

This announcement appears as a matter of record only.

**Superintendência Nacional Da Marinha Mercante — SUNAMAM —**

US \$20,000,000 Five Year Loan

arranged by

**Barco do Brasil S.A. — Panama Branch**

Bank of America NT & SA

European Brazilian Bank Limited

First National Bank in Dallas

provided by

Barco do Brasil S.A. — Panama Branch

Bank of America NT & SA

European Brazilian Bank Limited

First National Bank in Dallas







# FINANCIAL TIMES SURVEY

Thursday March 4 1976

## DISTRIBUTION

Most sides of the distributive trades are now in broad agreement on the significance of physical distribution costs to the profit equation. But within this there are still a number of conflicting views on the best ways to tackle the problem.

THE COST of physical distribution was first thrust to prominence by the oil industry in 1973, distribution was seen as a major talking point within the industry. Since then, however, the shift of emphasis has changed, and the broader definition of physical distribution, previously only propagated by a minority, has become more generally accepted. Physical distribution is no longer seen by sophisticated companies merely as the basic cost of transporting goods; instead, the term encompasses a whole range of factors including the location and size of both suppliers and retailers' warehouses, stock levels, the size and continuity of orders and packaging as well as transport.

On this broader definition, it has been estimated that distribution costs account for about 8 per cent of total sales turnover and cost £3,700m a year. Transport remains the biggest single contributor to this but the costs of stockholding and warehousing are not far behind. Not surprisingly, in view of the amounts involved, a recent Little Noddy report on the distributive trade again ranked the importance of examining distribution costs with a view to saving money. Physical distribution, it said, is potentially one of the most fruitful areas for improvement in the industry's performance. Savings

### Consider

The most obvious effect of this desire to reduce the money tied up in distribution has been for companies which operate their own distribution services to consider giving the work to a specialist operator. These companies, like SPD, TLI, and Cory Distribution, offer not only fleets of delivery vehicles but also their own view to saving money. Physical distribution, it said, is potentially one of the most fruitful areas for improvement in the industry's performance. Savings

most have settled—partly because of the difficulties in running down an established network—for giving the specialist operators part of their business and keeping the rest inside the company.

The other effect of this increased awareness of the cost of money has been the more general acceptance of the broader definition of physical distribution. Higher interest

rates have meant that most companies have tried to reduce their stockholdings over the past 18 months. Marks and Spencer made the headlines in August last year when it announced it was cutting back on forward orders, but many retailers had already implemented far more savage reductions in the light of the cost of financing stock and in anticipation of a drop in retail sales. As the Government figures made clear, manufacturers followed suit where they could, though there are signs now that this stockpiling trend has now levelled off.

However, as the Little Noddy report stresses, there are, in theory at least, still savings to

be made in this area. The Working Party, estimated that every 5 per cent reduction in the level of wholesalers' and retailers' stocks held in the first quarter of 1975 would produce once and for all savings of around £295m, and annual savings of around £60m, on financial and other costs.

However, except in special circumstances, there is not much point in cutting stocks if sales suffer as a result of a

steady reduction in the number of buying points in the grocery trade. Over 80 per cent of warehouse purchases are now controlled from less than 400 buying points, while department store groups, like Debenhams, have also gone over to central buying. While some supermarket chains still prefer direct delivery to their shops, the number of delivery points has also been reduced over the years.

made it possible for them to rationalise distribution into warehouses which had a throughput of over 50,000 cases per week. The study showed that the cost of handling a case could be up to 13 times as much as an inefficient warehouse as an efficient one, and that difference in costs arose largely out of variations in scale.

The same need for economies of scale is making itself felt throughout the distribution

other economies of scale in distribution may well be blocked both by national legislation and local government policies. As the Little Noddy report points out, one of the constraints in producing integrated plans for physical distribution are the uncertainties facing the distributive trades over domestic legislation and EEC regulations.

### Cheaper

There is, for example, a basic conflict between the retailer wanting smaller and more frequent drops and the supplier needing less frequent but larger drops. The size of the drop is central to distribution economics. Less frequent drops mean larger drops and therefore cheaper deliveries for the manufacturers. But the retailer is constantly striving to minimise his inventory levels and maximise his selling space. Conversely, cage palletisation offers obvious economies to the retailer, who can take the goods straight off the lorry and onto the shopfloor with a minimum of handling, but tend to be seen as an on-cost by the manufacturer.

The Little Noddy Report calls for greater co-operation between manufacturer and supplier, but it seems likely that for the foreseeable future these particular issues will hinge on whose power is the greater at any one time. Both sides would agree, in public at least, with the general principle, however, that far more attention still needs to be paid to physical distribution management. To quote Little Noddy again "If physical distribution is the tail, there is a justification in its wagging the dog from time to time."

### Allowances

Meanwhile, there is also the threat of EEC regulations on drivers' hours being implemented, while retailers have the additional problem of having their buildings treated differently from those of manufacturers for the purpose of capital allowances.

Manufacturers and retailers are united on most of these issues but the harmony does not extend to all aspects of physical distribution. Retailers, particularly food shops, are, as the Price Commission's figures showed, "working on very

## Quest for cost savings

By ELINOR GOODMAN, Consumer Affairs Correspondent

More recently, the trend to fewer stockholding points has also accelerated. The CPC food company, for example, now uses only one depot as against around a dozen before while the British Home Stores services 100 stores from four distribution centres.

This trend towards centralised stockholding is not only influenced by the desire to exert greater control over stocks but also by the economies of scale. The National Materials Handling Centre stressed in its Inter-firm Study of Wholesale Transportation and Warehouse

Costs that considerable savings per unit of throughput could be achieved if the general patterns of the operations of a company

chain. Larger lorries are generally cheaper to run (assuming they are full) than smaller ones, large drops are more economic than small ones while many small shops are uneconomic to service on a direct basis. In retailing the hunt is on to build larger shops with their lower cost/sales ratio.

But as the difficulty in getting planning permission for superstores has shown, the planning authorities do not always go along with this "big is best" philosophy. While some progress does seem to have been made in persuading Government departments of the advantages of both large retail developments and warehouses,

the Little Noddy Report calls for greater co-operation between manufacturer and supplier, but it seems likely that for the foreseeable future these particular issues will hinge on whose power is the greater at any one time. Both sides would agree, in public at least, with the general principle, however, that far more attention still needs to be paid to physical distribution management. To quote Little Noddy again "If physical distribution is the tail, there is a justification in its wagging the dog from time to time."

# Unilever Transport

Operating all over UK and Europe, the 25 companies in the Unilever Transport Group provide highly sophisticated and efficient service in all areas of transport and distribution. Each company can bring the combined skills and experience of the whole group to a customer's problem, and being within one organisation they all work to the same high standard of professionalism.

In the UK the group includes—

- SPD: General retail distribution.
- Unicold: Refrigerated food distribution.
- Unisped: Specialist and bulk haulage.
- Unifast: International groupage & freight forwarding.
- Dates: Security goods distribution.
- Tibbett & Britten: Clothing trade distribution.
- Comart: International temperature controlled transport.
- Carycare: China and glass distribution.
- General Freight: Freight forwarding, ship broking, ships agency, cargo superintendence.
- Norfolk Line: International haulage and RoRo services.

For further details, contact Adrian Taunton, Unisped Ltd Exchange House 60 Exchange Rd Watford Telephone Watford 28591 Telex 23991/2,

or W G Bymes, Transport Coordination, Unilever House Rotterdam Burg s'Jacobsplein 1. Telephone 010-364422 Telex 21415 UNIL NL.

W Germany  
Elin Speedion

Spain  
Transport Group Spain  
Unitrans  
SAD

Italy  
Sameco

Republic of Ireland  
Unisped  
Tibbett & Britten

France  
Satem

Belgium  
SBT  
Carga

Netherlands  
Alvracht  
Van Oeveren  
Binfurst  
Norfolk Line



## DISTRIBUTION II

## Europe's maze of regulations

ONE OF the barriers up against anyone wishing to set up a national—let alone international—transport business in Europe is that the licensing systems are very complicated. Take, for example, the Netherlands. There the licensing system is based on the old canal routes. Only fairly short routes can be covered by the individual licence holder. Consequently, any organisation wishing to set up a national network in the Netherlands would have to buy literally hundreds of licences for individual routes.

Similar systems elsewhere in Europe have helped make the so-called *petit patron* (the haulier with only a very few vehicles) a big element in European haulage. In Italy this type of operator is dubbed the *padroncini* and in the country, perhaps the least sophisticated in Europe as far as distribution is concerned, it is estimated that nearly nine out of 10 hauliers have no more than five vehicles.

This higgledy-piggledy growth

has led to a great deal of over-capacity in the general haulage business throughout Europe. The small haulier is consequently more than willing to cut his prices during the bad times without apparently realising that cut pricing will generate no extra trade at all. They just leave less cash to be distributed to the distributors.

Of course, the small haulier seems not averse to cutting his costs by avoiding those local regulations about vehicle safety, about the permitted weight of his loads and the numbers of hours a driver might remain at the wheel. This might help him cut his prices but it also helps to give the haulage business generally a dubious name.

It is not just the roadways which provide vital distribution links in Europe. As in the U.K., rail is an important factor in the business. But, unlike Britain, some Continental countries have preserved and developed their waterways—canals and rivers.

In West Germany the licens-

ing system has been deliberately tightened to drive distributors off the roads to the railway network and to the canals and rivers. The German waterway network connects with those of Holland, Belgium and France as well as of East Germany. There is no doubt that their links with this vast waterway network have helped the ports of Rotterdam and Antwerp develop to their present extent.

Waterway traffic can be comparatively speaking, very cheap. Take a typical example. P and M Cassart, a Belgian steel stockholder which recently became part of the GKN Steelstock organisation, operates from a 26-acre site at Senefelt, half an hour from Brussels and nestling between motorways, railway and canals.

It takes in 20,000 tonnes of steel in an average year and half is shipped in by canal and half by rail. Some 85 per cent. of the completed orders then go out by road. Thus, Cassart uses rail and canal for the really bulky and heavy incoming traffic while smaller loads going to a long list of customers leave by road. The canal is extremely important to Cassart because it costs £1 a tonne to bring in steel via that route against the £4 a tonne it costs by road.

Anyone moving into the European distribution business is also faced with a multitude of international regulations as well as the "local" ones. In this connection it is only necessary to go over part of the long list of problems the U.K. hauliers faced following this country's entry (this time on a permanent basis) to the Common Market to get a glimpse of the snags. There were questions about distances permitted; about the fitting of tachographs to vehicles to make sure that those distances were kept to. There were problems over the permitted sizes of vehicles, about noise regulations and over the trading permits granted by one country to another.

Ironically, the idea of a Common Transport System (which

would also take in the ports) was one of the first put forward by the founders of the Common Market. It is still as far away as ever, it seems, from precise definition.

In Britain around 65 per cent. of freight in terms of ton-miles goes by road, 18.5 per cent. by rail and 16.5 per cent. by coastal shipping. In Holland—with its extensive waterway network—the percentages are 55, 7.5 and 37.5 respectively. For West Germany it is 38, 39 and 23 while in France road and rail each account for 45 per cent. of freight.

## Obstacles

Compared with the problem of setting up a transport network in Europe, setting up warehouses and depots is fairly simple. The obstacles are much the same as you would find in the U.K., mainly finding the right site in an area where you can get planning permission.

For those companies needing to distribute their products in Europe under the control of its transport co-ordination team in Rotterdam and made transport to the consultants they can turn to. The consultants will help the company sort out the best methods of distribution in the particular countries chosen. They will know about the state of development of the distribution systems in those countries (because the state of development from country to country in Europe varies tremendously) and point the company in the direction of the right distribution organisation for the job.

Fortunately the newcomer will not have to deal solely with the *petit patron* type of operator. For a number of multi-national groups which have built up their own distribution organisations are now selling their services in this area to outside customers.

A prime example here is Unilever, which some time ago grouped its 18 transport and dis-

tribution companies in Western Europe under the control of its transport co-ordination team in Rotterdam and made transport to the consultants they can turn to. The consultants will help the company sort out the best methods of distribution in the particular countries chosen. They will know about the state of development of the distribution systems in those countries (because the state of development from country to country in Europe varies tremendously) and point the company in the direction of the right distribution organisation for the job.

Examples from the SDP Group in the U.K. of this philosophy are Dale's Security Transport (for shipping TV sets, electronic goods and so on which are often prone to fall off the back of lorries) and the Unispeed temperature controlled haulage business. Perhaps the most important development was the team, so getting the on the first place, remain major problem.

So the lesson is plain for any company wishing its products into Europe out of Europe into the U.K. (that matter). It is that, of the enormous cost of the distribution network is possible to get good on how to make the best use of the system. So getting the on the first place, remain major problem.

Unilever's traditional business has been in the U.K. with the *petit patron* type of operator. Unilever has learned the road haulage in Italy, Belgium and France. In cases the hauliers get a contract but in France they hired on a coup à coup (blow by blow) basis. But ever system used they are controlled by managers from ever Unilever company.

## Philosophy

So the lesson is plain for any company wishing its products into Europe out of Europe into the U.K. (that matter). It is that, of the enormous cost of the distribution network is possible to get good on how to make the best use of the system. So getting the on the first place, remain major problem.

Unilever's traditional business has been in the U.K. with the *petit patron* type of operator. Unilever has learned the road haulage in Italy, Belgium and France. In cases the hauliers get a contract but in France they hired on a coup à coup (blow by blow) basis. But ever system used they are controlled by managers from ever Unilever company.

So the lesson is plain for any company wishing its products into Europe out of Europe into the U.K. (that matter). It is that, of the enormous cost of the distribution network is possible to get good on how to make the best use of the system. So getting the on the first place, remain major problem.

Kenneth Go

## Britain's State carriers

## PREMIER TRANSPORT

DAILY COVERAGE OF DEVON, CORNWALL, DORSET, SOMERSET, GLOUCESTERSHIRE, HAMPSHIRE, WILTSHIRE AND SOUTH AND WEST WALES

EXPERTS IN TRANSPORT, STORAGE AND DISTRIBUTION

## PREMIER TRANSPORT

HAROLD A. RUSSETT LTD.



SUSSEX STREET  
ST. PHILLIP'S BRISTOL BS2 0RB  
TELEPHONE 0272 551432/5  
SOUTH WALES DEPT.  
LECKWITH PLACE CANTON CARDIFF  
TELEPHONE 0222 30650

## AVIS TRUCKS by the day...week...month ...and now ONE YEAR CONTRACTS

Why commit capital in today's uncertain market? Now with the introduction of the Avis One Year Contract, you can have the best of both worlds: a comprehensive choice of vehicles, and rental periods from a single day up to 6 years. Contact Hire.

This latest 'try-harder' innovation offers you the most up-to-date choice of low mileage vehicles from our current national fleet. Each vehicle is operated under a full maintenance programme carried out by factory-trained mechanics in our nationwide network of workshops.

Take your pick with the top Contract Hire Service. Call or write today for a copy of our Contract Hire brochure. The Sales Manager Dept. FT 7, Avis Truck Rental, Trident House, Station Road, Hayes, Middlesex. Telephone (01) 848 8765



We give Green Shield Stamps on all rentals up to one year

UNDER THE twin impact of inflation and economic recession, the transport industry has suffered over the past 12 months.

At British Rail it has been losses on passenger services and successive fares increases that have attracted public attention and hostility. But freight operations have also been under pressure and the Government was forced to step in with a grant of up to £70m. to meet the growing deficit.

Nor has the National Freight Corporation, which claims to be the largest freight transport business in Europe, escaped unscathed. Dr. John Gilbert, the Transport Minister, has announced that grants of up to £8m. will be made available to state of the immediate financial crisis.

Though NFC is expected to report a record loss of around £30m. for 1975, the grants to be paid during the early months of this year are intended merely as a temporary measure. Studies have been set in hand to examine ways in which NFC might seek to remove its deficit and Dr. Gilbert has promised a further statement once these have been completed.

It may have been the financial problems which caused the two State-owned corporations to hit the headlines, but the picture is not all black and there are important signs of both under-taking making use of new technology and adjusting to changing market situations.

BR claims to be the biggest single mover of freight in the U.K. and points out that in 1974 turnover was worth more than £280m. and that nearly 180m. tons of goods were carried. Inevitably rail is best suited to bulk products over longer distances. Petroleum products, chemicals, aggregates and steel are important, but coal is the

biggest customer.

To ensure speedy and efficient coal supplies to electricity generating stations, BR has introduced "merry-go-round" services. Trains which carry more than a thousand tons of coal at a time have been designed to load and discharge automatically without stopping. A power station served in this way can receive more than 100,000 tons of coal a week.

The economic recession has meant an inevitable decline in freight traffic but BR points out that during the past year it has negotiated important contracts to move aggregates, cement, chemicals, North Sea gas pipes and iron ore.

The decision to use rail often involved heavy investment by distributors in wagons and loading facilities. Increasingly, companies are choosing to own their own rail wagon fleets and more than 18,000 privately-owned wagons are in service on BR.

The fact that some 4,000 company trains are operated every week reflects the tendency for companies to invest in their own private sidings. Indeed, under Section 8 of the 1974 Railways Act, Government grants are available towards the cost of providing private sidings and ancillary equipment where advantages would accrue not only to the company but also to the local environment.

But probably the most significant recent advance on the BR freight side is the introduction of the new TOPS system (Total Operations Processing System). Sir Richard Marsh, the BR chairman, maintains that the new £16.6m. computerised freight control system will pay for itself within a year.

The system links the London computer centre with 155 loca-

tions throughout BR's 11,300 mile network, giving continuously updated information about the whereabouts and carrying capacity of every wagon in the fleet. According to BR, this means that local managers are better able to recognise traffic priorities, cut out wasteful wagon marshalling, run bigger trains, improve punctuality and respond more quickly to customers' needs.

Though TOPS is used mainly to process information about the 300,000 wagons on BR's network, it is planned to include parcel vans and locomotives within the system. The system has already identified scope for reducing the wagon fleet by nearly 30,000 which, according to Sir Richard, represents a capital replacement figure of at least £30m. About 11,000 of these wagons have already been taken out of service.

## Attractive

Cash savings from reduced operating and maintenance costs are already running at £3m. a year. But the most important advantage that it is hoped the efficiency of the TOPS system will bring is new traffic. BR believes that the offer of a speedy and punctual service will prove attractive to potential customers.

BR is optimistic that it will not need to take up anything like a £70m. grant on freight in the current year, and the winning of new traffic through TOPS will be important in determining how quickly operations can be brought back into profit.

Generalisation about the operations of NFC, with about 60 subsidiary companies, is difficult. The management philosophy behind such a structure is based on the idea that companies organised into relatively small units, each with

its own profit centre, will be more efficient.

Indeed, although NFC is currently having to overcome a cash crisis, most member companies are trading profitably. The British Road Services group, which sells a wide range of freight transport, warehousing and ancillary services, is expected to show a second profit for 1975. Pickfords heavy haulage, removals, and travel service are all prospering while operations like Tankfreight are returning profits.

The main problems have centred on the two rail linked companies National Carriers and Freightliners which have both suffered from the economic recession.

National Carriers originated from the sundries division of BR and was making heavy losses when it was transferred to the NFC under the 1968 Transport Act. Considerable progress was made in cutting back losses and only £42.5m. was taken of the £60m. made available by the Government to cover deficits in the first five years. However, the downturn in the national economy began to hit National Carriers hard from the middle of 1974 onwards.

Freightliners, a service set up to carry high capacity containers over medium and long distances, is capital intensive and therefore particularly sensitive to any fall in economic activity. Though the operation was launched by BR more than a decade ago, Freightliners under the 1968 Act was put under the control of NFC with BR retaining a 49 per cent. shareholding.

Freightliners is understood to have suffered an overall trading deficit in 1975 but there were signs of considerable improvement in the latter part of the year. Indeed, in the

three months to November the operation in £400,000 trading profit, that quarter, more than containers were carried—very close to the record achieved in 1973.

The company maintains reorganisation of its new efforts, a period free of trial action, and an investment in the standards of have enabled Freightliners to win a larger share of the market. The higher traffic has continued in year and Freightliners optimistic about the future.

One important move in new markets is the intro of the SCIDS service, small container intermodal distribution system to use it title. This is a 24-hour distribution service which meets the need for a warehousing. Three of the containers can be loaded rail wagons designed to the 30 feet container at the point of origin can be separated for and delivery.

This innovative use of technology reflects the optimism of NFC and the that are being made to services and to move into able sectors. A major has been given to BRS which now operates under banner "Roadline". Significant development trend away from spot towards more specialised bution services where the ties offered can be geas the exact requirements customer.

Both NFC and BR have problems but there is theless an undoubted mination to ensure the State-owned sector is res to the market.

Arthur S

## Distribution problems come in all shapes and sizes —so do our solutions.

THIS BRS CONTRACT HIRE HAS A LOT TO OFFER US, SIR...

THERE'S A CATCH, T.M... A CATCH...

WIDEST OPTIONS, WIDEST RANGE OF VEHICLES BUILT TO OUR ORDER, DRIVERS, STANDBYS, REPLACEMENTS WHEN WE NEED THEM

MUST BE A CATCH T.M...

OUR OWN LIVERY..WAREHOUSING, 150 DEPOTS NATIONWIDE, ANYTHING WE NEED, NOTHING WE DON'T... FLEXIBLE, COMPLETELY FLEXIBLE...

LOOK LAD—THERE'S ALWAYS A CATCH!!

MISS JONES—IF THE T.M. COMES BACK TELL HIM I'M BUSY!

One of the drawbacks of buying your own distribution facilities is the lack of flexibility it gives you.

Take vehicles, for instance. Inevitably there will be times when you need more than you have; at other times you may well have more than you need.

Either situation is frustrating, expensive—and avoidable. With BRS Contract Hire, fluctuating vehicle needs are no problem. The same contract can provide both for your regular and occasional requirements; for replacements, whenever you need them, and for extra vehicles to cover periods of peak demand. Options include anything from a single vehicle to a national fleet operating out of 150 branches—and any combination in between. Standard or purpose-built vehicles... in any livery you wish... with or without drivers... with or without maintenance by us—it's entirely up to you. And this is just a part of the service.

BRS Contract Hire can also provide unrivalled flexibility in meeting your other distribution needs.

These could include warehousing; mechanical handling, order processing, inventory control, administration, consultancy—entirely according to your needs and wishes. The range of contract hire options available from BRS is unique.

Find out how much our flexibility could save you—by sending the coupon.

**BRS Contract Hire**  
What's ours is yours

Yes, please let me have full details of BRS Contract Hire and its unique benefits.

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Nature of your business \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Tel. \_\_\_\_\_

Marketing Department, British Road Services Ltd,  
Northway House, High Rd., Whetstone, London,  
N20 9ND. Tel: 01-446 1360. FT43



## DISTRIBUTION III

## Specialists learn to adjust

SPECIALIST distributors have beyond mere physical distribution and in the main, the concept has not proved panacea that many pundits suggested in the early 1960s. Certainly over the past 12

months the specialists, like the rest of the distribution sector, have had to adjust to the economic recession and downturn in trade and seek new marketing strategies. In a situation where the traditional distribution channels are being squeezed, the specialists have tended at best to remain loyal to their traditional markets and to look to new markets and more sophisticated services.

Though much discussed, the specialist sector is difficult to define and inevitably there are variations of service. At one end of the scale, the specialist may do National Product. Economies of scale and the traditional methods of distribution can be achieved and just transport goods from the depot to the shop, but in most cases services go far beyond this.

## Grocery trade

THE REMORSELESS rise in and loading burdens on to the distribution costs in recent years has forced the grocery trade to take distribution seriously. The problem with this is that examination of a problem reveals that there are no easy answers. For example, the most sophisticated grocery

tail groups, like Tesco and Sainsbury, were attracted to the idea of having their own centrally located warehouses from which they could handle their own deliveries to the stores. Now the high cost of holding stock has made such a policy less attractive.

On the other hand, getting the manufacturer to deliver direct to the shop creates logistical problems for national chains, as well as parking and handling difficulties. For the manufacturers, too, there was the choice between a comprehensive delivery service and the cost of transportation to shops.

With only a limited turnover, the cost of a dedicated delivery service is high. A period of intense examination of the grocery trade has reached some kind of conclusion. Let a hundred different flowers grow.

A mass of different distribution patterns has evolved. Retailers might be more reluctant to run their own system, but they are loath to have hundreds of individual suppliers for the one sector that has gained the most recently has been the specialist transport operators.

SPD, a Unilever subsidiary, with a turnover of £50m, is probably the largest. Cory, TLT, a Tate and Lyle subsidiary, and Associated Deliveries, by ten groups, and although the subsidiaries are small, they are now competing with the National Freight Corporation.

Business, along with the most cases manufacturers deliver to the depots of these companies and they look after the merchandise after that, transporting it to the retailers or usually to the shops.

## Multiples

The vans and depots of the specialists are also employed by retail groups, who thus free themselves of their own warehousing and delivery fleets. The multiples, with their substantial buying power (80 per cent of grocery purchases come from less than 400 buying units), are also suggesting to manufacturers that they use the specialists for distribution.

Many leading, indeed competitive, brands are now delivered to the shops on a SPD vehicle. ADL has just completed a he retailers want to get involved with distribution.

Both manufacturers and the specialist distribution organisations are centralising on six or large depots rather than for many local warehouses. At the same time, shoppable products like cake, sausages and large household items are being moved to a centralised warehouse. These are five high and wheeled into Asda stores at night. This has enabled Asda to save 80 per cent of its store running as against the more al 60 per cent. But their with its big buying power can impose such pricing

For the medium and small firms in particular the advantages are apparent of sharing delivery costs with others and handing over the problems of distribution to experts. Not only must the transport operators contend with the worries of rising labour and vehicle, purchase and maintenance costs, but also with the growing complexity of legislation governing the industry.

Membership of the EEC heralds the introduction of the tachograph—known emotively by the unions as "the spy in the cab"—and controls on drivers' hours.

Developments in the retail industry over the past ten years have prompted the demand for more sophisticated distribution systems. The growth of the multiple chains has both decreased the number of outlets and increased the purchasing power of retailers. In grocery, for example, the multiples' share of the trade has grown from only 25 per cent to around 50 per cent.

The Unilever subsidiary, SPD, one of the long-established specialist distributors, points out that it has had to adjust its operations from the days when it had to consolidate and store production from many factories and composite deliveries to hundreds of thousands of

retailers. Using again the example of grocery, the number of potential SPD delivery points has been drastically reduced now that more than 80 per cent of purchases are controlled from less than 400 buying points.

Mr. John Harvey, the group marketing director, says that the company must face competition from other distribution systems involving direct deliveries from the factory to the retailer and from wholesalers' central warehouses. Moreover, development of cash and carry operations has removed many of the smaller deliveries and van sale outlets.

## Intense

Certainly the undoubted benefits that the specialist operator can offer have induced a number of companies to enter the market and competition is quite intense. In addition to the major national operators there are a number of healthy regional groups able to offer an efficient service.

Welcome as the competition may be to the consumer of the service, there have been complaints from the operators that price cutting has prevented them restoring margins already under pressure from rising costs.

With profit margins eroded and the traditional traffic reduced by the general economic recession, distributors are looking for new markets.

Companies are seeking growth by finding areas where specialised handling is required in addition to a flexible and reliable service.

Another operator which moved into the specialist sector with a secured base load like the Unilever subsidiary, SPD, was the Tate and Lyle subsidiary, TLT. From a sugar distribution operation with only ten vehicles in the West Country in 1970, the warehouse and distribution company has developed a sophisticated network of vehicles and depots. But Mr. Mike Kelly, the marketing manager, says he is not content to rest there and wants to double the size of the operation over the coming years.

The company which has attracted most publicity by its dramatic emergence in the specialist sector is Cory Distribution, the Ocean Transport and Trading subsidiary. In 1971 with no guaranteed loads from a parent company, Cory launched a nationwide warehousing and distribution service at a cost of £10m. Though such rapid growth has not been without problems the company has made an impact on the market and pushed up turnover rapidly.

Perhaps the most interesting development is the increasing emphasis that the State-owned

National Freight Corporation through its many subsidiaries is placing upon specialist services. In the pursuit of more profitable operations NFC is moving away from simple spot business in favour of offering more sophisticated packages.

Indeed, NFC, which claims to be the largest freight transport business in Europe, now offers virtually every service from the time an article leaves the factory up to the point of sale. Advertised facilities include invoicing, inventory control, packaging, warehousing, merchandising and display, buying, raw material scheduling, production planning, order picking, quality control and sales analysis.

A new system which is seen as a technological breakthrough has been introduced by NFC through Freightliner, its subsidiary owned jointly with British Rail. Named SCIDS, the system makes use of a number of small containers which can be assembled on one rail wagon for trunk haulage. On arrival at the terminal the individual containers can each go on to a small chassis ready for final delivery to retail outlets. By this means the advantages of containerisation can be offered for quite small consignments of goods at very little extra cost.

Arthur Smith

## WAREHOUSING-DISTRIBUTION-TRANSPORT

- REFRIGERATED DELIVERY SERVICE -

- CONTRACT HIRE -

SHRINK WRAPPING - RE-LABELLING

## PRITCHARD DISTRIBUTION

John Pritchard (Transport) Limited

Europa Trading Estate,

Fraser Road,

Erith,

Kent.

Telephone Nos: Erith 46831-8

Telex No: 896391

A MEMBER OF THE LANGVILLE TRANSPORT GROUP

## Who are the people behind Bodyswapping?

They're the experts in freight transport who successfully provide the versatile and economic Freightliner container system to solve distribution problems.

Freightliner's technique of Bodyswapping from road to rail for the long haul, with collection and delivery by road vehicles, means you can reach markets as far as 500 miles away overnight. The road to rail Bodyswap takes only 90 seconds.

In addition to the bulk loads, Freightliner now offer a nationwide system for multi-drop deliveries to High Street or factory outlets, direct from customers' premises. The system is tailor-made to your requirements and prunes warehousing costs.

Escalating fuel costs make Freightliner more and more competitive—not to mention the advantage that the road-rail system is little affected by the possibility of further restrictions on road drivers' hours and distances.

An extra bonus is that Bodyswapping makes a worthwhile contribution to the environment. Freightliner—the best of Road and Rail put together.



A team of senior marketing managers, under Managing Director Cyril Bleasdale, each with an intimate knowledge of container operation and distribution problems, works closely with customers. They ensure that Freightliner's resources match precisely your needs.

Let us try to save you time and money—ring 01-388 1760. Freightliners Limited, 43 Cardington Street, London NW1 2LR.



Antony Thornicroft



## N. GROCOTT & SON LTD.

HEATHWOOD ROAD, HIGHER HEATH  
WHITCHURCH, SHROPSHIRE, SY13 2HF

### WAREHOUSING

140,000 sq. ft. of new covered storage space, situated at Prees, Shropshire, and Nantwich, Cheshire.

### DISTRIBUTION

Vehicles distribute 1 cwt.—20 ton loads of all types of goods, throughout the U.K. Conventional and bulk work undertaken.

### CONTINENTAL HAULAGE

Driver accompanied services to all EEC countries—Spain, Switzerland, Austria, Poland, E. Germany, Rumania, Czechoslovakia, Hungary, Yugoslavia, Bulgaria, and all Middle East countries.

### EXPORT PACKING

Goods are export packed and shipped/hailed to all parts of the World.

Prees 262/3, 345 (STD Code 094871) Telex No. 35358

## DISTRIBUTION IV

# Designated vehicle routes

THE GOVERNMENT concedes the Government intends to work on the overall plan for out a system under which a setting up a network of lorry pattern of roads will become routes have been generally lorry routes, initially on a welcomed in an industry which voluntary basis. It has also has recently been faced with a large number of proposed will involve all vehicles above changes, some of which have so 18 tonnes gross, rather than far been resisted as being those above 24 tonnes, as was against its interests. once envisaged.

It has been made clear that The thinking behind the

scheme is that while it is obviously necessary to distribute goods in the most efficient possible manner, this should be achieved where possible by creating the least possible impact on environmentally sensitive areas. The Government hopes to start discussions soon with those concerned—discussion aimed at deciding which routes may be the most suitable.

It is now felt that the 3,100-mile network proposed in the consultation paper is too small to be workable and a preliminary selection of about 8,000 miles of the 11,000 miles of existing motorway and primary routes has been made.

### Reviewed

Dr. John Gilbert, Minister of Transport, said recently that the new system would have to be reviewed regularly and changed occasionally as new roads became available. He added that in view of the present strains on public expenditure, the scheme would probably take some years to put into operation.

Local authorities are expected to use the legal powers available to them to prevent heavy vehicles which are on the newly designated routes from using unsuitable roads in towns and villages. The new proposals, which differ a good deal from the original consultation paper, suggest a denser network which would come into operation more quickly than was planned.

Another crucial event in the future of road distribution has

been the decision to delay any introduction of new restrictions on drivers' hours, giving the industry a breathing space until July next. In the interim, there have been suggestions about how the rules could be modified to meet specific needs in the U.K., but these have not so far proved to be particularly helpful.

Similarly, the tachograph issue is still in the melting pot, with trade union opposition remaining firm—and indeed getting a measure of support from management—but concessions such as the possible waiving the 450 km. rule are being made. Pressure is now being applied to have a two-year deferment introduced, allowing more time for details to be thrashed out.

Many users of road transport fear that the introduction of either or both of these EEC measures will result in much higher costs. Already the Periodical Publishers Association has warned that it could have a major effect on the future pattern of distribution of newspapers and magazines, admittedly a rather more specialised product than most, but nevertheless an important one.

It is argued that with many magazines distributed by road, the new legislation could slow down delivery and also contribute towards lower profit margins. This could similarly apply to other goods in the short-term, but it is clear that in the long run some agreement will have to be reached if the industry is to become integrated

with the and take advantage of some of its more efficient practices and the need to them.

Britain's strength in commercial vehicle manufacturing remains constant, but it must remain competitive in the operation. In Britain, the pressure to cut costs, boosting the role of export at the expense of transport modes.

### Ranges

Leyland's Buffalo series of trucks is one of the first ranges to aim at achieving this and their comparatively light weight is used as a major selling point in relation to productivity. The company, which is now pursuing Lord Ryder's suggested policy of increasing its share of the European market, aims to produce vehicles which are right for the job and offer maximum efficiency in the required role.

Another increasingly widely used method of reducing fuel consumption is by means of aerodynamics improvements on trailers and van bodies. Although these are fairly simple devices, some manufacturers claim that savings of up to 10 per cent. on fuel can be achieved. York Trailers suggests that by means of its system, profits on a fairly average operation can be increased by 18 per cent.

But the problems the industry has faced over the period of recession do not appear to have caused serious damage and may even have served to spotlight

But, Britain's post-Europe will remain one until the problem of minimum axle weights is resolved. From the facturers' point of view, not of great importance, weight is ultimately a but a speedy agreement. It was suggested that Sir William Batty, of the Society of Motor Manufacturers and Traders, was now essential that minimum vehicle weights be standardised for the continent.

But he added, signs that the EEC Committee's member States remember that time has to be made to harmonise the vehicles use could, through resultant increases in taxes on vehicles, or on the fuel, only add to the pressures, and reduce the competitiveness of EEC industry world markets. In the commercial vehicles, almost everything else public benefit lies in the nation, not more.

Lorne

## the package deal

Collection and distribution throughout the North



Three companies co-operate to give the North's most efficient service.

- for storage and distribution of non-perishable and fast moving consumer products
- for regular and occasional express parcels carrying ● for 'next day' delivery anywhere in their area ● for collection and delivery in other areas through associate companies.

### BRIDGES TRANSPORT LIMITED

On the M6 at Leyland in Lancashire, the most modern parcels depot in the North West operates round the clock throughout Lancashire, Cheshire, Cumbria and the Potteries. Bridges Transport have 55,000 sq. ft. of operations deck and 72,000 sq. ft. of warehousing and 130 vehicles.

### WATSON CARRIERS LTD

Just off the A1(M) at Spennymoor, in the heart of County Durham, a fully modernised 170,000 sq. ft. warehousing complex, with a 30,000 sq. ft. bay equipped for automated handling and served by a fleet of over 100 vehicles - Watson (Carriers) Ltd operate a 24-hour turnround collection and distribution service in the Tweed-Tyne-Tees area.

### WM. COOPER & SONS (CARRIERS) LTD

Is situated in Prestatyn, North Wales, with an up to date fleet of 25 vehicles, that provides a comprehensive collection and distribution net-work throughout North Wales and Mid-Wales. This is backed by an efficient organisation operating round the clock to give the customer a service second to none in this part of the Country.

With a solution like this, where's the problem?

WATSON CARRIERS LTD., Green Lane, Spennymoor, County Durham, Spennymoor (02881) 813800 Telex: 58321  
BRIDGES TRANSPORT LTD., Tomlinson Road, Leyland PR24 1DS Leyland (07741) 21444 Telex: 62217  
WM. COOPER & SONS (CARRIERS) LTD., Bastion Road, Prestatyn, North Wales, Prestatyn (07486) 2101

## Town planning checks

IT IS hard to sell physical distribution needs as a positive planning concept. To most elected bodies, the realities of distribution tend to be encapsulated by the image of the High Street traffic jam caused by lorries and vans unloading. At the other extreme, even in a depressed area with much "spare" land, applications for warehousing do not meet with the same enthusiasm as those for factory space which will always offer more immediate job prospects.

The centre of most disputes remains traffic, and the severity with which public expenditure cuts have now hit road programmes will affect the planning aspect of distribution well into the 1980s. The extent of the cut is indicated by the intention to use on road construction and maintenance in 1978-79 less than 75 per cent. of that planned in last year's White Paper.

From an interested body like the British Road Federation, the reaction has been predictably

sharp. "Traffic will increase as the economy recovers," says director Robert Phillipson. "Yet this fact has been blandly ignored while the Government panders to the rail unions. It makes a nonsense of the Secretary of State's absurd claim that this is the right balance of transport spending."

### Network

Equally, very many people will be delighted that roads, at least until the potholes grow too deep, have borne the brunt of the cuts. But whatever the rights and wrongs of the case, distributors are faced with a period when the basic criteria for most decisions will remain the road network as it stands at present. The relevance of efficient roads to the movement of goods is clear and direct. Where the road system remains inefficient, some alternative savings will have to be made.

However, the same crisis which has produced the road

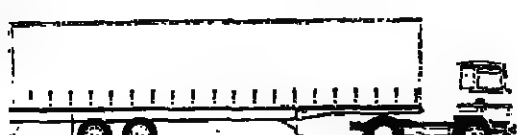
cuts has also gone some way to persuading government, both local and national, of the cost savings which can be achieved through such larger units. For years, retailers have blamed central government of pretending to be neutral on the desirability of supermarkets but in practice being against them.

Structure and local plans now being drawn up and these, at least, should ensure that distributors and retailers concentrate to provide the authorities with full arguments to back up their schemes. But at the same time there are equal worries about the orders, due by next year, which local authorities have to suggest for the control of heavy goods vehicles in their areas. Whether authorities will accept that severe limitations on the size of vehicles will inevitably produce higher distribution costs, or that many small vehicles produce more pollution than a few larger ones, are the crucial

The best chance for constructive planning between local authorities and retailers stems from two one is economic, and the other is shopping. When major shopping centres by private shopping companies are now a decline (Brent Cross is a really large scheme like some years); the other is, with local authority playing a greater role in development under the Munity Land Act. When retailers' authorities they are by stress that their priority maximise selling space, which frequent deliveries, off the day-to-day system major lines favoured by food retailers. Much will be required if the era of the user talking to the authorities at the planning stage of major developments is to get on successfully.

Quentin Guire

## From the Market Leaders... proven for cost-effective distribution of goods by road.



Cost-effective high volume transportation demands vehicles with a high strength, low-weight ratio allied to special qualities of ruggedness and dependability, with minimum down time. Hauliers and fleet operators throughout the world rely on Crane Fruehauf - Europe's largest manufacturer - to supply their requirements for cost-effective semi and drawbar trailers, rigid and demountable bodies. Crane Fruehauf's total capability in transportation includes the manufacture of Dry Freight and Reefer Vans, Tilt TIRs, Container-carrying and Flat Platform semi-trailers, Tankers and Hoppers, Tipper and Low Loaders. Crane Fruehauf's manufacturing expertise is matched by a nationwide servicing facility and by rental, leasing and financing services through its subsidiary companies. For details, fill in and post the coupon.

NEW-choice of Alloy or GRP!

# Crane Fruehauf

Crane Fruehauf Trailers Ltd., Toftwood Division, Rash's Green Industrial Estate, Toftwood, Dereham, Norfolk. Tel: Dereham 3331 Telex 97251

Please send me details of your range and facilities.

Name \_\_\_\_\_ Position \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Tel. \_\_\_\_\_

إتد مة لفر



# Changes at Hawker Siddeley

**MEN'SWEAR  
RETAIL GROUP**

Trading in Home Counties for many years with profits in the region of £200,000 p.a. and in liquid position seeking:

- 1 — Smaller groups for takeover with or without ongoing management.
- 2 — Merger with similar or allied company for mutual benefit.
- 3 — Would consider joining substantial public company — attractive terms would be sought.
- 4 — "Shell" or small public company situations would be considered.

**STRICT CONFIDENCE  
WILL BE OBSERVED**

Please write to:  
REF: A.G.  
20 Gloucester Place **Mews**  
London W1K 3PL

**TELEX—£25 p.a.**

Put a Telex at your disposal for £25 p.a. Why not test your phone bill and spend up your business?

**BRITISH MONOPHARKS (INC. 1928)**  
01-465 4442 — 01-464 8911

**'Phone Answering**

Executive and Shared Lines  
available on short or long term basis  
01-404 5011  
BRITISH MONOPOLISTS (Est. 1923)

**GREATE NEW SALES  
TEXTILES**

International and German Marketing  
Consultants with extensive know-how  
in Germany prepared to undertake new  
management from U.K. manufacturing  
company in textile or ready-to-wear  
field wanting to expand or increase  
sales in Germany. Impressive marketing  
experience and links contacts in  
Germany.

Interested parties please apply to  
Box 7, 5118, Financial Times,  
10, Cannon Street, EC4A 3DF.

## Association of Acquisition

Group of Engineering Companies Interested in small to medium engineering companies with products. Every proposition will be seriously considered.

Reply to: Box E.7534, Financial Times, 10, Cannon Street, EC4P 4BY.

---

## SUBSTANTIAL GUARANTEED INCOME

Plus capital injection offered for control of established fund management/financial services company. Write Box E.7539, Financial Times, 10 Cannon Street, EC4P 4BY.

---

### SILENT BUT THIRSTY

Financial partner required for busy H dividend medium sized Vesta plc on N.E.C. Capital injection needed as take out bank who refuses to see anything but pound notes. Low calorie returns now but vast growth potential.

**FOR SALE**  
**JERSEY TAX**  
**LOSS COMPANY**  
with losses in Securities and  
Commodities of £120,000.

Please reply to Box E.7532, Financial Times, 10, Cannon Street, EC4A 3DF.

**LIMITED COMPANIES  
FORMED BY THE EXPERTS**

FOR £72

READY MADE AND

**COMPANY SEARCHES**

EXPRESS CO. REGISTRATION LTD.,  
10, City Road,  
01-428 3434/51761/9936

**GERMAN EXPORTER**

Supplier to large C.E. projects, saw  
and secondhand Truck-Mobile-Crawler  
and Tower Cranes and Container Car-  
riers, also Dock Cranes, Floating  
Cranes and Docks, steel catwalks, British  
Exporters for Middle East, S.E.  
Asia, Africa, and S. America.

Write Box E.7537, Financial Times,  
10, Cannon Street, EC4A 3BY.

**HEALTH IS PRECIOUS**  
At our HEALTH FARM on MALTA  
we will help you preserve YOURS.  
Better facilities available incl.  
**SQUASH/BADMINTON/GOLF. etc.**  
Contact us for your brochure:

**SILVERLINE**  
Tel. No. 021-632 6601/2/3

**FINANCE**

## FOR INDUSTRY

**WANTED.** old bonds, Chinese, Russian

**£40,000-£50,000** Immediately available by private investor for investment in high yielding proposition, preferably property or manufacturing but must be well secured. Please reply to Box 27543, Financial Times 10, Cannon Street, London, EC4P 4BY.

## PLANT AND MACHINERY

to 80 WANTED. All forms of used plastic work-  
ing and processing machinery. Tel-  
phone 03942-77474. Mr. Quinn.



# WALL STREET + OVERSEAS MARKETS

Off 6.29 on Rhodesian situation

BY OUR WALL STREET CORRESPONDENT

PRICES GAVE ground on Wall Street today, partly attributed to Mozambique's statement that it had closed its border with Rhodesia and put itself on "War Footing" with its neighbour in southern Africa.

The Dow Jones Industrial Average finished 6.29 off at 978.53, and the NYSE All Common Index lost 31 cents to 333.51, while declines led advances by 910 to 161. Trading volume decreased 140,000 shares to 234.5M.

A partial recovery around mid-session related to assessments in Washington that no war between the two nations was imminent and to a continuing strong gain in U.S. car sales from a year earlier.

However, analysts said concern about the situation in Southern Africa persisted and helped weigh down the Stock Market again.

In the economic news, the U.S. Commerce Department said factory orders rose 0.9 per cent in January after a revised 0.3 per cent gain in December.

General Motors, Ford and Chrysler each added fractions after coming in with higher late February car sales.

Colonial Penn Group dropped \$1 to \$33 despite higher earnings. Elgin National Industries jumped \$3 to \$294 on sharply higher fourth quarter net.

Several Oil Service Companies were lower. Ruckert rose \$1 to \$201. Fluor 81 to \$334. Sedco 314 to \$351. Hughes Tool 811 to \$404. Veeva 32 to \$222. Halliburton 53 to \$143 and J. Ray McDermott down \$2 to \$401.

ASA slipped \$1 to \$271 on the rising tension between Rhodesia and Mozambique.

In other Gold Minings, Campbell Red Lake rose \$1 to \$261. Homestake Mining \$2 to \$441 and Dome Mines \$11 to \$222. Halliburton 53 to \$143 and J. Ray McDermott down \$2 to \$401.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

**Canada lower**  
Canadian Stock Markets were mostly lower in moderate trading yesterday.

The Industrial Index lost 1.51 to 102.02. Base Metals 1.17 to 88.13. Utilities 0.01 to 139.32. Banks 5.52 to 244.72 and Papers 0.06 to 126.39.

But Golds moved up 12.10 to \$14.39 and Western Oils put on 0.88 to \$18.93.

Among Golds, Campbell Red Lake rose \$1 to \$261. Homestake Mining \$2 to \$441 and Dome Mines \$11 to \$222. Halliburton 53 to \$143 and J. Ray McDermott down \$2 to \$401.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Lake gained \$14 to \$266. Dome Mines \$11 to \$222. Halliburton 53 to \$143 and J. Ray McDermott down \$2 to \$401.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

NEW YORK, March 3

dealings, with Banks generally lower.

SWITZERLAND—Generally firm in fairly active trading.

VIENNA—Narrowly mixed in mostly quiet activity.

COPENHAGEN—Mixed in fair

STOCK AND BOND YIELDS

STOCKS

BONDS

WEDNESDAY'S ACTIVE STOCKS

IND. DIVIDEND YIELD P.C.

N.Y. SE ALL COMMON INDEX

RISES AND FALLS

AMERICAN SE MARKET VALUE

JOHANNESBURG

STANDARD AND POORS U.S. STOCK INDICES

MELOURNE YIELDS

SYDNEY ALL ORD. INDEX

TOKYO NEW SE INDEX

HONG KONG INDEX

SINGAPORE INDEX

EUROPE

GERMANY

MILAN

PARIS

AMSTERDAM

COPENHAGEN

VIENNA

STOCKHOLM

OSLO

# Dollar weakens

The U.S. dollar tended to weaken against major currencies in the foreign exchange market yesterday.

German mark German operations quickly made up lost ground on Tuesday's Mardi Gras half holiday, acting on the feeling that the advance of the dollar in the last few days had been overdone.

There appeared to be a minimal amount of interest in the dollar, with most dealers waiting for a more positive indication of a support level from the Bank of Italy.

Swiss franc Swiss francs were sold on the spot market, which left it to 158.

Textiles, Oils, Steels, non-ferrous Metals, Shipbuilding and Trading Houses also finished lower.

JOHANNESBURG—Lower in active trading on Mozambique's statement that it had closed its border with Rhodesia and put itself on "War Footing" with its neighbour in southern Africa.

The rise in Gold shares, however, was confined to some extent by the fall in the bullion price.

Among Industrials, Thiess fell 15 cents to \$14.90. Movers' 31 cents to \$14.90. Movers' 31 cents to \$14.90.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

# GOLD MARKET

Gold prices were mostly lower in moderate trading yesterday.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.

U.S. Shoe rose \$1 to \$331. Esquire advanced \$1 to \$73. Citizens and Southern Realty fell \$3 to \$23 on its "big loss" in \$200.

Fairchild Camera dropped \$2 to \$324. It expects first quarter earnings below that of the fourth quarter of 1975.

The American SE Market Value Index dipped 0.23 to 105.74, while declines led advances by 454 to 205.



SPECIAL DRAWING

RIGHT RATES

ONE MONTH

THREE MONTH

SIX MONTH

ONE YEAR

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES

EURO CURRENCY INTEREST RATES











July 1915

## INSURANCE, PROPERTY, BONDS

## NOTES



### HOTELS—Continued

[illegible]

کتابت من الاصل







